

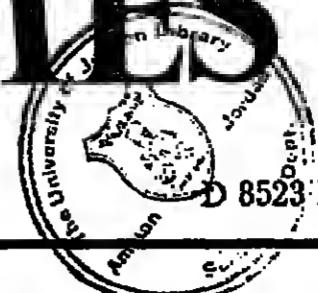
IMF finds the right
recipe with
Mexico, Page 12

Austria	Sch. 15	Indonesia	Rp. 7000	Portugal	Esc. 65
Belarus	DR. 650	Italy	... 11,000	S. Africa	Rp. 500
Belgium	FR. 216	Japan	... 7550	Singapore	S. 4 10
Canada	C\$7.50	Jersey	Fr. 500	Spain	Rs. 100
China	... 1000	Kuwait	Fr. 500	Sweden	Rs. 100
Denmark	DK. 7.00	Lebanon	... 15.00	Sw. 100	Rs. 100
Egypt	2.27 00	Luxembourg	Fr. 4.25	Switzerland	Sw. 100
Finland	Fr. 100	Malta	... 10.00	Tunisia	Fr. 100
France	Fr. 5.50	Morocco	... 6.00	Turkey	Fr. 100
Germany	DM. 2.00	Norway	... 6.00	U.S.A.	Rs. 100
Greece	... 18.00	Netherlands	Fr. 7.25	U.K.	Rs. 100
Hong Kong	HKS. 12	Norway	... 6.00	U.S.A.	Rs. 100
India	Rs. 10	Philippines	... 20	U.S.A.	Rs. 100

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday September 15 1983



8523 B

NEWS SUMMARY

GENERAL

Lebanon peace moves intensify

Diplomatic moves to halt the Lebanon conflict were stepped up. Saudi Arabia was understood to have asked the U.S. to take no military action for 48 hours while attempts continued to achieve a ceasefire.

On Tuesday the U.S. authorised air strikes from its naval forces of the coast should its land-based marine peace-keeping force was attacked. Page 4

In Tel Aviv, Israeli intelligence chief General Ehud Barak said 1,000 armed Palestinians were in Beirut, a year after Israel forced the Palestine Liberation Organisation out of the city.

In Washington, former U.S. Defense Secretary Robert McNamara disclosed that the U.S. and the Soviet Union almost went to war in June 1967 over the Middle East — and that a nuclear bomb almost exploded in the U.S. in 1961 when a U.S. bomber crashed. Page 5

General dismissed

Spain's Socialist Government dismissed General Fernando Soteras, a regional commander based at Valladolid, after his remarks in support of the men who attempted a military coup in 1981. Earlier story, Page 2

Berlin talks

West Berlin mayor Richard von Weizsäcker holds talks with East German leader Erich Honecker in East Berlin today.

Israeli shot dead

Roman-born Israeli businessman Eli Halpern, 48, who had lived in Hamburg for three years, was shot dead by an unknown assailant as he arrived home.

Iranians injured

Iran said 28 Iranian pilgrims were injured by Saudi police in Mecca after taking part in a demonstration.

Kampuchea fighting

Thailand said heavy fighting broke out in Kampuchea when rebels attacked Vietnamese bases near the Thai border.

Veterans press claim

Some 5,000 former Spanish officers who fought for the Republicans in the Civil War plan to take their claim for pensions and other benefits to the European Human Rights Commission in January if Spain does not pay them.

Ship captain jailed

The captain of a Volga riverboat on which more than 100 people died when it hit a bridge has been jailed for 10 years for negligence.

\$1m finder is keeper

A 16-year-old orphan boy from Hollywood, Florida, can keep jewels worth \$1m he found six months ago. Police say no one has been able to prove ownership.

Animal expert killed

Russian-born wildlife expert Ura de Worum, 29, was gored to death by an elephant in northern Zimbabwe.

In Johannesburg, two bull terriers attacked and killed their owner's maid.

Briefly...

Western Samoa: Bush fires have destroyed many plantations and livestock, causing economic disaster.

Graz, Austria: Mountain coach crash killed 13 Hungarian tourists. Czech guard, 19, dashed across the border into Bavaria, seeking asylum.

BUSINESS

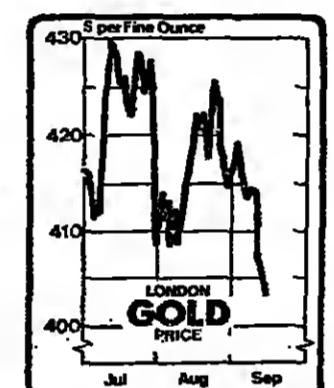
EEC may launch \$500m aid bank

THE EEC Commission is considering launching a bank with about \$500m capital to channel medium and long-term funds to public and private enterprises in Latin America. Page 20

• DOLLAR gained more ground, reaching DM 2.6855 (from DM 2.675), FF 8.065 (FF 8.065), £ 2.1845 (SwFr 2.1775), and Y245.25 (Y243.5). Its Bank of England trade-weighted index advanced from 128.3 to 129.1 in New York it closed at DM 2.6785, SwFr 2.178, FF 8.0675, and Y244.95. Page 43

• STERLING fell 35 points to \$1.4965, was unchanged at DM 4.065, and improved to FF 12.08 (FF 12.075), SwFr 3.28 (SwFr 3.255), and Y385.75 (Y365). Its trade weighting edged up from 84.7 to 84.8. In New York it closed at £1.4955. Page 43

• GOLD fell \$3.5 in London to \$403.75. It dropped \$5 in Frankfurt to \$401.75, and \$5 in Zurich to \$402.5. In New York Comex September settlement closed at \$406.4. Page 42



• LONDON: FT Industrial Ordinary index gained 4 points, to 629.8. Government Securities remained static. Report, FT Share Information, Pages 37-38

• WALL STREET: Dow Jones index closed up 5.38 at 1229.47. Report, Full share listings, Pages 33-35

• TOKYO: Nikkei Dow index eased by 25.22 to 9274.11, and the Stock Exchange fell 1.56 to 682.90. Report, Leading prices, other exchanges, Page 36.

• IRISH Foreign Minister Peter Barry, who is due to take over the European Community presidency in July, called on Japan to take steps to help cure its trade imbalance with the EEC.

• PORTUGAL plans emergency taxes. Targets include capital gains, nightclubs, gambling, larger cars, and rental income. Page 2

• ITALY now expects its 1983 gross domestic product to fall 1.2 per cent, compared with an earlier zero growth forecast. Page 2

• BULL: France's largest computer maker, expects to lose about FF 900m (£67m) this year, having lost FF 1.36bn in 1982. Page 20

• MESA PETROLEUM, Texas independent, has bid \$466m for KN Energy, a Colorado-based gas pipeline company. Page 21

• BALDWIN-UNITED, troubled U.S. financial group, agreed to sell MGIC Investment, the biggest insurer of home mortgages in the U.S., which it bought for \$1.2bn late in 1981, as soon as possible. Page 21

• PHILADELPHIA Savings Fund Society issue of 30.2m shares was priced at \$11.40 by underwriters led by Salomon Brothers.

• WOOLWORTHS HOLDINGS of the UK, which bought out U.S. and other interests in the British retail chain, cut first-half pre-tax losses to £1.8m (£2.6m) from £1.6m. Lex, Page 20; details, Page 26

Delors brings in tough budget to combat inflation

BY DAVID HOUSEGO IN PARIS

The French Government yesterday raised taxes on higher incomes and clamped down on the growth of expenditure in a restrictive budget for 1984 intended to reinforce its anti-inflationary programme.

Total Government expenditure will rise by only 0.3 per cent to FF 297bn (\$115bn) implying only a marginal increase in real terms. The increase reflects a marked slow-down during the past two years and leaves a budget deficit of FF 125bn, equivalent to 3 per cent of gross national product (GNP).

The squeeze will not touch the priority areas of research, the newly nationalised industries and training, where through active state intervention the Government's aim is to modernise France's productive apparatus.

The research budget is being raised by 15.5 per cent to FF 37.5bn, industrial aid by 14.4 per cent to FF 43.6bn, and injections of capital for the newly nationalised industries by 26 per cent to FF 14.1bn. Page 43

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EUROPEAN NEWS

John Wyles reports from the European Parliament in Strasbourg MEPs back new Europe blueprint

"THERE IS something wrong in the State of Denmark and in Britain, too," growled Sir Alastair Spinnell, chairman of the European Parliament's most avowed European integrationists.

He had just been subjected to a heated after-dinner tirade from a British Tory who was attempting to explain why British and Danish Conservatives would be abstaining from yesterday's Parliamentary vote on what has become known as the Spinnell plan for European Union.

For more than two years, this Communist supporter and former European Commissioner for industrial affairs, has schemed, wheedled and cajoled the European Parliament in producing its own blueprint for pulling "Europe" out of the suffocating grip of national Governments and placing it firmly in the control of more federal-type institutions.

He succeeded in involving members of all the Parliament's main political groups in the production of a three-volume

report, and yesterday its recommendations passed by a resounding majority.

Sir Spinnell, however, of parliamentarians will want to be campaigning for re-election next June with a Community revival plan in their knapsack.

Nevertheless, a sizeable minority of the 434 MEPs appear to have decided reservations about the popular plan have been gathered from an appeal for more political integration.

This group, drawn from all member-states, wants, it seems, a better Community but not at the expense of surrendering much national sovereignty.

British, British and Greek Socialists rejected the hostility and suspicion of their national parties towards the Community by opposing the report.

British Conservative abstention, meanwhile, expressed through abstentions, focused on the plan to abolish a Government's right to block EEC voting in the Council, and in setting time-limits for the adoption of policies, the report seeks to open up and speed the pace of Community decision making.

If most member-Governments

provided by Liberals and Christian Democrats.

Page of the report will be followed by work on drawing up a detailed draft Treaty For European Union, by next February. It will then be submitted to national Governments whose aspirations for the Community are far less ambitious.

As a result, they will almost certainly do nothing about it. This does not mean that the efforts of Sir Spinnell and his collaborators have been a complete waste of time.

Many of the policies favoured by the report, from the development of the internal market, to social and environmental legislation, are under negotiation.

In its proposals for giving the Parliament an equal role with the Council of Ministers in passing EEC legislation, in calling for wholesale majority voting in the Council, and in setting time-limits for the adoption of policies, the report seeks to open up and speed the pace of Community decision making. If most member-Governments

chose to stand on the status quo, then some kind of public bandwagon could develop behind demands that they make it perform better.

In addition, the Spinnell Report could serve to focus some public attention on the Parliament's extremely limited role. To many observers, and even more, MEPs, it seems a perversion of popular democracy to urge electors to go to the polls next year to send to Strasbourg representatives whose powers to influence the direction of the Community are minimal.

Under the present arrangements, Governments elected on the basis of national concerns, can ignore the parliament's advice on policies with relative impunity.

This democratic theory holds that MEPs embody the popular will on community issues. The contradiction may explain some of the growing disillusion and cynicism about the Community which opinion polls are now beginning to register.

Eanes to tell Reagan of firm Nato ties

By Diana Smith in Lisbon

President Antonio Ramalho Eanes will tell visiting Portuguese Prime Minister to Nato and eagerness to amplify its trade relationship with the U.S. when he sees President Ronald Reagan today during a six-day official visit to the U.S.

Portuguese presidents have no negotiating powers, but the post-war Alles lease of the Azores Islands, off the coast of the Teixeira Island in the Azores, is up for renewal and U.S. interest in possible use of facilities on Portuguese mainland soil will be major items on the talks agenda.

As one of Nato's poorer members, Portugal wants concessions of facilities to the U.S. or the alliance to be offset by economic and military aid.

The SDR 6bn gap is expected to arise because of commitments which the IMF will have made by the end of this year and which will not be covered by its own resources.

One of the uncertainties surrounding the IMF's funding

arrangements concerns the level at which countries can tap IMF resources once quota subscription increases have been implemented.

Peter Montagnon, Euromar-

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key subjects discussed earlier this week at a meeting of the central bankers in Basle.

The Basle-based Bank for International Settlements had originally been expected to approve a \$3bn credit to the IMF, matching a \$3bn loan also being considered by Saudi Arabia.

But objections were raised in

Banks 'still unable to agree IMF's bridging finance'

By JOHN DAVIES in FRANKFURT

CENTRAL BANKS have not yet been able to agree on proposals for SDR 6bn (13.6bn) for bridging finance for the International Monetary Fund.

Herr Karl-Otto Pöhl, president of the West German Bundesbank, said yesterday.

Herr Pöhl, chairman of the Group of Ten central banks, said that there were still too many uncertainties about enlarged access to the IMF's resources and other issues.

In addition, several countries had not yet given final approval to an increase in their IMF quotas, he said.

Herr Pöhl said that it was therefore still too early to speak of agreement in principle by the Group of Ten on arrangements for bridging finance.

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West discusses Poland's debt

By DAVID BUCHAN, EAST EUROPE CORRESPONDENT

WESTERN GOVERNMENT officials start talks today in the Paris creditors' club on rescheduling Poland's official debt, in what is in effect a major erosion of political sanctions on the Jaruzelski Government.

His remarks, published by the top-selling *Interviu* magazine, included a call for a pardon of the rebels which he said would "prompt satisfaction in the army" and the assertion that there were "undoubted motives" for the coup attempt.

Government ministers were understood yesterday to be discussing possible sanctions against the general.

Officially, the lifting of Nato sanctions, which also include a

ban on high-level political contacts with Poland and its business relations with the West, will pave the way for new Western trade and commodity credits, and eventually make possible its entry into the International Monetary Fund, for which it applied in November 1981.

The Paris talks today will focus on the Western governments' negotiations. Actual negotiations are unlikely to get underway until after Western officials go to Warsaw on a fact-finding trip to establish the exact extent of Poland's exposure. Slightly more than half Poland's total \$27bn debt is owed to Western governments,

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hopes that such a debt deal will lift some of the uncertainty on its business relations with the West, pave the way for new Western trade and commodity credits, and

EUROPEAN NEWS

European missiles: A countdown to disaster for W. Germany

BY JONATHAN CARR IN BONN

PROTESTS against the arms race are mounting in West Germany as the nuclear weapons talks in Geneva between the super powers enter a crucial phase. Trade unionists and churchmen, writers and artists, students and pensioners are turning out on the streets to try to stop the deployment of new U.S. missiles here, planned for December.

Organisers of peace rallies to be held simultaneously in five West German cities next month expect more than 1m people to attend. The opposition Social Democrat party (SPD), held on the streets, passed a resolution to oppose deployment—or at least to demand that it be shelved—on a special congress in November.

Not a day goes by without a shower of comment in the Press and radio on the political exchange about the "missiles issue." It dominates public discussion and with good reason.

West Germany has a greater concentration of nuclear weapons (most of them German) on its territory than any other country. It is the front line state of the North Atlantic Treaty Organisation (Nato) and would be the first to be hit (and probably wiped out) in any future war. Yet within months it may well be receiving, under the Nato "twin track" decision of 1979, missiles which for the first time for many years could hit Soviet targets direct from German soil.

While several European states have agreed to deploy the new U.S. cruise missiles, the Federal Republic is the only country taking the Pershing-2 missiles (a maximum 108 of them).

While the cruise missiles have a range of over 1,800 miles, they fly at subsonic speeds and would take up to two hours to reach Soviet targets. The Pershings have just over half the range of the cruise missiles, which would still carry them close to Moscow from their intended bases in Germany, but they can cover the ground in just over 10 minutes.

Ironically, it is only in West Germany, which has been in the forefront of efforts to improve ties with the East for years, that the weapons the Russians seem to have most cause to fear will be sited.

Chancellor Helmut Kohl and Herr Hans Dietrich Genscher, the Foreign Minister, would be very happy not to have this

special burden. But when both seemed publicly to be toying this summer with a solution in the arms talks which might exclude the Pershing-2 missiles, a wave of concern swept across the Atlantic from Washington. The Americans asked whether Herr Kohl's Centre-Right coalition, which replaced Chancellor Helmut Schmidt's centre-left alliance nearly a year ago, was starting to waver on the Nato decision.

The Bonn Government said quickly that it was not, but it is a predicament not of its own making. Its plight is the result of a chain of misjudgments and delay over several years, some details of which have only recently come to light.

The saga began in 1975 when Gerald Ford was U.S. President and Herr Schmidt was Chancellor in Bonn. The superpowers had reached a first accord (Salat-1) limiting their strategic arms and were aiming for a second. Salat underlined in treaty form what the Soviets already knew: that the U.S. had lost the lead it had held for years in intercontinental-range nuclear weapons.

Meanwhile the Russians were building up their intermediate-range weapons, which could reach all Europe from Soviet territory, but not the U.S. The arsenal is now so big that few experts believe that the Soviets will be ready to destroy it all to prevent new U.S. missiles in Europe. The Nato alliance had no direct equivalent on European soil.

Herr Schmidt felt that a grave danger was emerging for his country. The British and French had their own national deterrent nuclear forces as a last resort; West Germany had no nuclear arms and wanted none. But with the new intermediate balance of terror, it could no longer be in certain of the U.S. nuclear shield. Herr Schmidt did not expect a Soviet attack, but he did think Moscow might one day use its superiority in intermediate-range weapons to try to blackmail Bonn politically.

The Chancellor begged President Ford to include intermediate-range arms in Washington's negotiations with Moscow on a Salat-2 accord. At about the same time, the Russians carried out the first test flights of their new SS-20 missile, which has three nuclear warheads, each capable of hitting targets in Europe

within 15 minutes of launch. Mr Ford saw the problem but felt he had to bide his time but for domestic reasons. He faced an election in 1976 and was under pressure from Ronald Reagan and his supporters to stop the deployment of new U.S. missiles here, planned for December.

Organisers of peace rallies to be held simultaneously in five West German cities next month expect more than 1m people to attend. The opposition Social Democrat party (SPD), held on the streets, passed a resolution to oppose deployment—or at least to demand that it be shelved—on a special

conference in London. By then the Soviet Union had deployed its first 10 SS-20s, with 80 warheads. The U.S. Reagan and his supporters in still felt that its nuclear shield,

Chancellor decided to "go public," underlining his concern in a speech in London. By then the Soviet Union had deployed its first 10 SS-20s, with 80 warheads. The U.S. Reagan and his supporters in still felt that its nuclear shield,

which later became crucial.

leaders of West Germany, other European non-nuclear

leaders agreed to scrap, the fewer the West would

already 108 Pershing-1 missiles

deployed in West Germany, it seemed a natural (and cost-effective) to replace them with the Pershing-2 missiles. This would be easier to present publicly as arms "modernisation," which is what Nato has

argued that the "twin track" decision involved.

far is that because there were

any differences, is that the Pershing-1 cannot reach the Soviet Union and that Pershing-2 is far faster than the cruises.

It seems that at the time the decision was taken, these elements were not given the weight they deserved.

Little wonder that Herr Kohl and Herr Genscher publicly

mused this summer about an arms control solution to the lines of the "walk in the woods" proposals. These ideas, broached by the chief Soviet and U.S. negotiators in Geneva in July, 1982, would limit the number of SS-20s and cruise missiles, and do away with Pershing-2 deployment altogether. The scheme was later rejected in Moscow and Washington, but a solution along these lines is clearly in West Germany's urgent interest.

The Soviet Union now has more than 350 SS-20s with over 1,000 warheads in place.

The informed view in Bonn

is that it will probably be impossible to do without a "weapons mix," meaning that some Pershing-1 and cruise missiles will have to be installed. The best hope is that through an interim accord in Geneva the Pershings can be deployed only in "symbolic" (very small) numbers.

But the growing number of West Germans want no new missiles at all. Herr Schmidt

has made clear publicly he still believes the "twin-track" decision was right, and urgently

warned SPD colleagues in

private this week not to pre-judge the result of the Geneva

talks by giving a premature "No" to deployment. But the party mood is not with him.

Herr Kohl is standing firm and stressing that "policy is not made on the streets." But he faces a challenging autumn and hardly needs all the help he can get from Washington.

In Bonn's view the U.S. must

not only negotiate seriously but

be early seen to be doing so.

If Western deployment is to

go ahead, redoubled efforts will

be needed to convince many Germans that Soviet, not American, intransigence is to blame.

Pershing-2 deadline will be met, says U.S.

THE U.S. plans to complete test-firing the Pershing-2 missile by the end of this month to ensure that the weapon is ready for deployment on schedule. Reginald Dales writes from Washington.

Despite some spectacular failures, the first test missile exploded dramatically after 17 seconds—and what the Pentagon describes as a "stupid" attack in the Press, there is "no question" of the deployment date slipping, the army says.

Unless there is an unexpected breakthrough in the U.S.-Soviet arms talks in Geneva, the first battery of nine Pershing 2 launchers will be deployed in West Germany in December.

Over the following three years, Pershing 2s will progressively replace Pershing 1As in three U.S. bases at Neckarsulm, Schwabisch Gmünd and Neu Ulm. The Pershing 1As, which still have several years of life, will be stored in the U.S., the Pentagon says.

The downing of the Korean airliner has now entered the argument about deployment of the Pershings on both sides. Supporters of the missiles say that the incident proves that it is even more necessary to have strong Western defences.

Opponents argue that the

• Pershing-2 at a test firing.

airliner incident has demonstrated that Soviet air defences are unlikely to be able to distinguish between a nuclear and a non-nuclear attack in such a short warning time. The West German army has 72 older Pershing 1As with non-nuclear warheads.

The Pentagon stresses that the Pershing 2 is not an "attack weapon." It would be used, only after authorisation by the U.S. President, to destroy tank concentrations, supply trains, logistic centres, command posts and bridging all behind the Warsaw Pact front line.

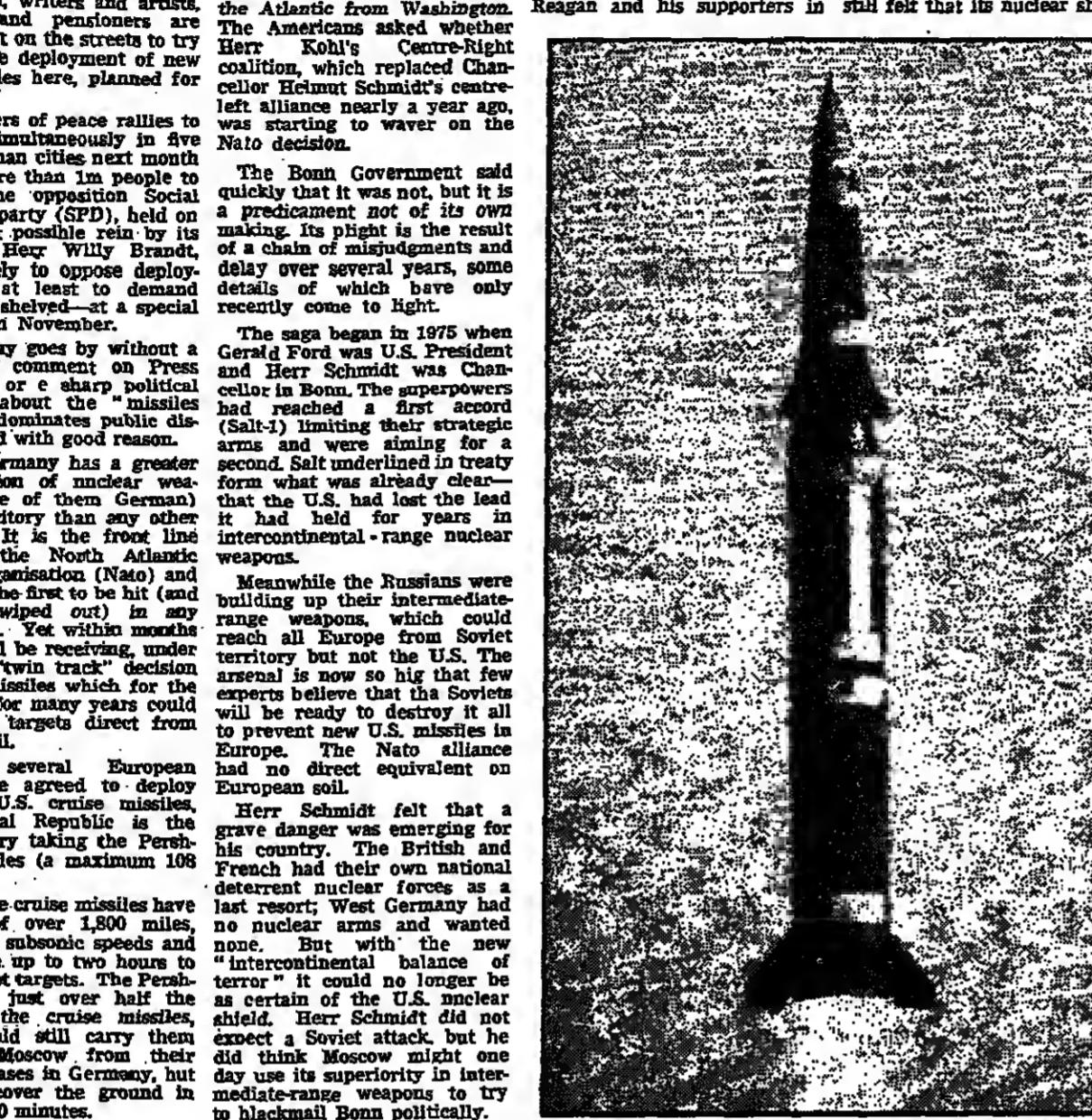
Nato was losing a conventional war launched by the Soviet Union.

The Pershing 2 reaches its target by comparing live radar reflections with "reference scenes" stored before launching. "It then makes course adjustments based on the comparison, producing almost pinpoint accuracy, hence allowing the use of smaller nuclear warheads that produce less unwanted collateral damage," the Pentagon says.

In times of emergency, the 36 ft long missiles would be deployed outside their bases on the trucks from which they are launched and kept on the move along the West German road system. They have to be tipped up by an erector on the back of the truck before firing.

The talks at Guadeloupe provided the basis of the "twin track" decision taken by Nato in December 1979, by which time Moscow had deployed about 140 SS-20s with 220 warheads. Nato said it would install new missiles from the end of 1983, but simultaneously offered negotiations. The more weapons

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The word "failure" is not in the America's Cup vocabulary.

THE PLACE

Even the casual visitor, totally ignorant of yacht racing, will realise that, for Newport, Rhode Island, this is a very special summer.

The town is jammed. The harbour packed. Hotels and restaurants all full.

Newport is in the grip of America's Cup fever. From May until September, 12-metre yachts and crews from all over the world have been striving to eliminate their fellow challengers for the honour of attempting to wrest the Cup itself from the defending American boat and put an end to the longest sporting winning streak in history.

THE RACE

To be aboard an America's Cup 12-metre is an unforgettable experience.

The silence is quite uncanny.

After two years together the reactions of the crew are instantaneous and automatic.

Speech has become virtually superfluous.

Waves do not crash over the bow, nor is there any discernible motion.

The boat is held rock steady by its huge lead keel.

The sails are smooth and taut; as perfectly fitted as a drumskin.

In the cockpit the on-board computer constantly monitors wind speed, wind direction and hull speed.

This boat is designed not to do battle with the ocean, but to pass through the water with an absolute minimum of disturbance.

But when things go wrong on a modern 12-metre they do so with terrifying suddenness.

A mast snaps; a line parts; a sail bursts with the sound of a cannon shot. But every crewman knows that returning the boat to top efficiency is

paramount. This constant quest for speed puts both men and equipment under relentless strain.

As the culmination of years of practice, training and research approaches, many of the original crew members will have been replaced.

And equally, millions of dollars-worth of equipment—on occasions even the boat itself—will have been found wanting and ruthlessly discarded.

THE TIMING

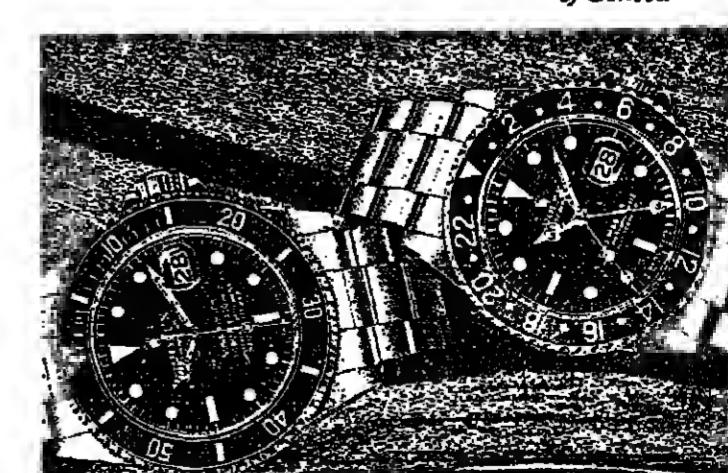
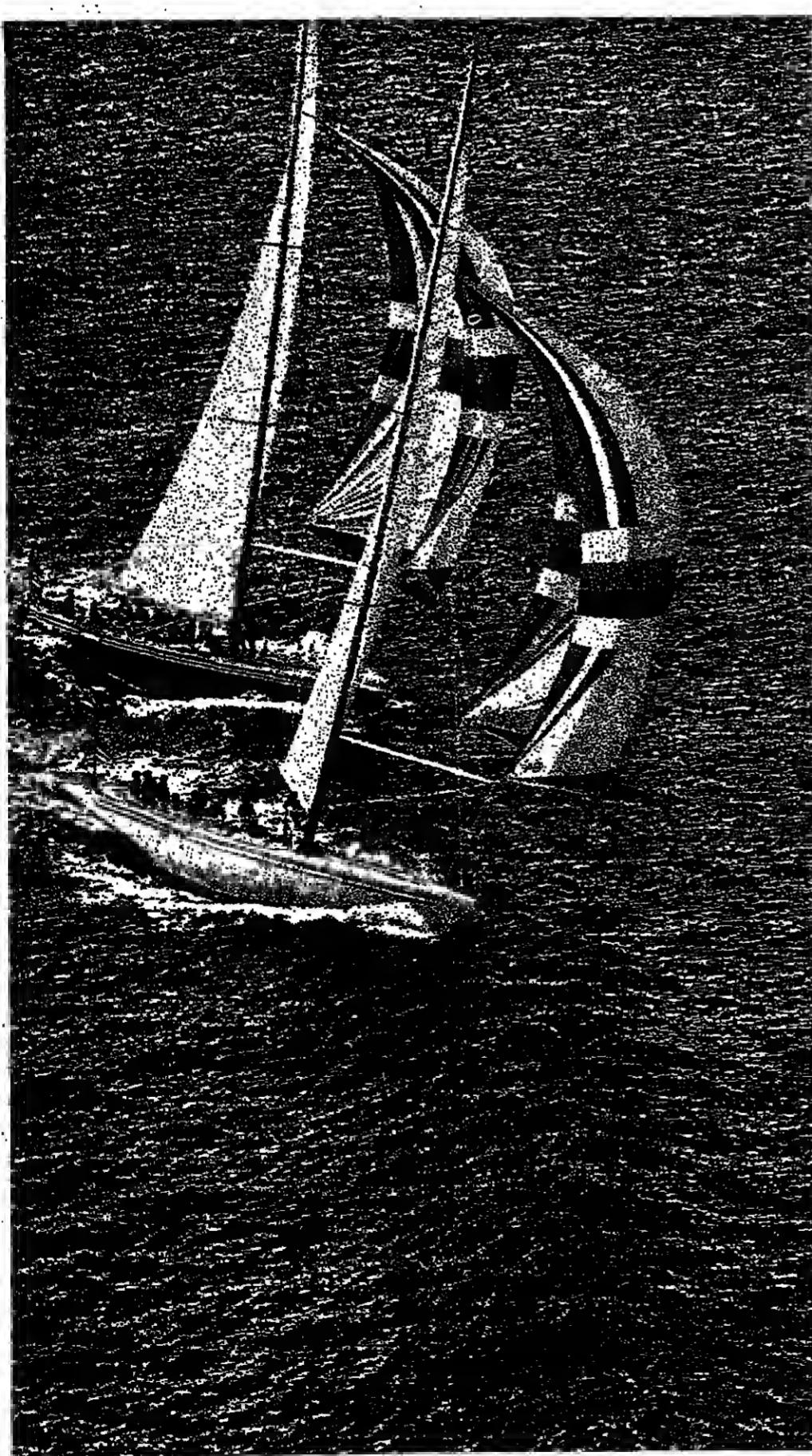
Yet, as Official Timekeepers of the event, the dependability and durability of the Rolex watch has gone unquestioned for over 20 years by challenger and defender alike.

The rugged Oyster case carved from a single block of metal; the winding crown which renders the case impenetrable to dirt, dust or water; the precision Oyster movement; all combine to make a Rolex Oyster virtually invulnerable to failure.

And for the men competing in the America's Cup, the word "failure" is not in their vocabulary.

Nor is it in ours.

ROLEX
of Geneva



The Rolex Submariner and Rolex GMT-Master. Available in 18ct. gold or stainless steel.

OVERSEAS NEWS

Saudis ask U.S. to hold fire in Beirut amid mediation effort

BY PATRICK COCKBURN IN BEIRUT

U.S. MARINE Officers commanding the 1,200-strong American contingent in the multinational force in Lebanon were at pains yesterday to emphasise that President Reagan's decision to allow local commanders to call in air support in their own defence without reference back to Washington has not changed their basic role.

Saudi Arabia has asked the U.S. to delay any military action for 48 hours while the Saudi mediation effort continues in Damascus. Marine officers say that air strikes will, in any case, be purely defensive in intent and will be used only to suppress hostile artillery endangering the 5,000 members of the multinational force.

"We are still a peace-keeping force," said Col Tim Geoghegan, Commander of the marines ashore. Behind him a tanky Marine was shovelling red earth into sandbags to strengthen the Marines' position.

The problem for the Marines is that they are coming under small arms fire from the nearby suburb of Chouaifette, which is held by the Druze, as well as from the mountains. It would be difficult to call in heavy air strikes in the highly populated areas around Beirut without causing any civilian casualties.

The 2,500-member Italian

contingent looks after the small areas where the local population may total upwards of 500,000, mostly members of the Shi'a sect with little sympathy for the Government. There is always the chance of the Marines coming under fire from these areas as well as from the Druze.

While Beirut waits to see what degree of support the U.S. is prepared to give the Government, fighting in the suburbs continues to tail off. This is probably because the Druze have taken most of the Christian positions but have been unable to dislodge the regular army garrison at Suq al Gharb.

Prince Bandar bin Sultan of Saudi Arabia has continued his mediation talks with Syrian President Hafez al-Assad. Prince Bandar has been joined by Sheikh Sabah al Ahmed, the Kuwaiti Foreign Minister, who has a reputation in the Arab world as a mediator. Negotiations have stalled because the Syrians and the Druze continue to demand that the army withdraw entirely from the mountain area and the government in Beirut refuses to concede this.

Meanwhile, Mr Richard Luce, Minister of State at the Foreign Office, has arrived in Beirut, where he will impact the 101-strong British contingent.

"Russia and U.S. were near

"in war in 1967," Page 6

Namibian mines 'will still need foreigners'

BY J. D. F. JONES IN JOHANNESBURG

THE NAMIBIAN mining industry after independence will continue to depend on foreign partners, even if the present companies in the territory withdraw or are deemed unacceptable by the new government.

While the long-term aims of the South West Africa People's Organisation (Swapo) — which is most likely to form the first independent government — are for most of Namibia's major industries to be publicly owned and operated, a considerable period would seem inevitable.

These are among the conclusions of a new study of the Namibian mining sector, published today by the London-based Cathcart Institute for International Relations.

The study analyses the operations of the major mines, including De Beers' Consolidated Diamond Mines (CDM), Rossing Uranium, controlled by RTZ, and Tsumeb, the copper mine operated by Newton Mining of the U.S.

A newly independent government will have to confront two groups of issues, it says. First there will be the question of how to increase state control and reach acceptable and stable agreements with foreign companies.

Secondly, the Government will want to build up a Namibian participation in the industry, in which the key task will have to be a plan for Namibianisation, including such things as a national mining service.

The study notes that the Swapo programme do not contain specific policies for the mining industry post-independence.

Foreign expertise will be needed, it says, and the problem will be how best to control it and use it. One option for foreign partners would be to retain the present companies, whose advantage includes a knowledge of their deposits and their position in world markets.

"Mines and independence" is published by the Catholic Institute for International Relations, 22 Coleman Fields, London N17AF.

Bankers worry about Philippines' stability

BY EMILY TAGAZA IN MANILA

HOW DO you cope with \$18bn (£12bn) of foreign debt when the flow of foreign exchange into your country is insufficient to service the debt and the country's political stability is in serious doubt?

The question gnaws at the Philippines in the wake of the assassination of Mr. Ferdinand Aquino, the country's leading opposition politician. Asia's third largest borrower is now feared to be treaded the path followed by Mexico and Brazil.

The \$18bn outstanding, \$4.8bn

is in revolving trade-related credits.

Annual interest and amortisation payments reached \$2.24bn last year, up 27 per cent

from 1981. But foreign exchange

inflow has been much less

reflecting in a current account

deficit of \$1.8bn at the end of

July.

To meet interest payments, the country will need to borrow more, but foreign banks have

become wary of further lending

to the Philippines and the prospect of a debt rescheduling has reared its ugly head.

Creditors have good reason

to feel nervous. The Philippines

is faced with both economic

and political problems. Econo-

mically, Manila's policy of

borrowing during the 1970s

inflationary boom, assuming it

could pay off the loans with

ever-growing export sales and

more new loans, has been hit

by the recession in the 1980s.

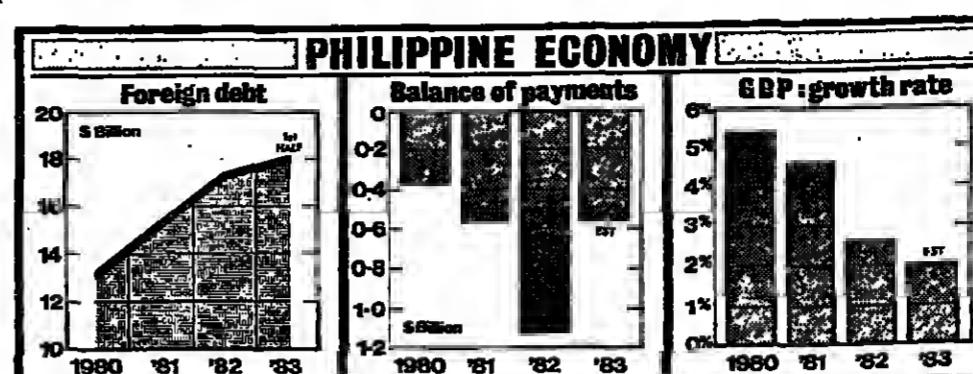
Exports have suffered a bad

heating: the balance of pay-

ments deficit hit a record \$1bn

last year.

During the first half of this



year, the deficit reached \$5.62bn. Although the central bank is trying to hold it down to \$5.00bn for the whole of 1983, the figure is more likely to reach \$1bn.

New loans have become more expensive and fairly difficult to come by. Foreign bankers, particularly the Japanese, have shown little enthusiasm in committing funds.

Politically the consequences of the assassination of Mr. Aquino have deeply perturbed foreign bankers. The suspicious circumstances surrounding the slaying have made them doubt whether President Ferdinand Marcos is still firmly in control.

If President Marcos's tight security failed to prevent the assassination, would he be able to prevent other political groups

from trying to wrestle power from him, the bankers ask. A struggle for the succession among ambitious political factions which could lead to a bloodbath is feared.

The measures include:

- Further restrictions on short-term foreign borrowings by private and Government companies.

- Import controls on more than 200 products.

- The use by importers of deferred letters of credit which will enable them to pay for purchases up to 180 days after delivery of the goods, instead of the usual 90 days.

- The reduction of private commercial banks' foreign exchange reserves and the sale of the excess dollars to the central bank.

These austerity measures, plus drastic cuts in the budget this year and next year, will exact a heavy price on the political situation.

country's real growth rate which is expected to fall this year to 2.6 per cent. The IMF estimate is only 2 per cent.

Apart from the foreign exchange that will accrue from the austerity measures, the country has other good alternative sources of foreign help to bridge deficits and debts falling due in the second half of this year. Bankers say that the Philippines will need about \$400m in short-term loans in the next four months to refinance maturing debts.

These alternative sources include:

- \$100m still available from the IMF standby facility for 1983.

- \$200m from foreign reserves, which currently stand at \$3.5bn, and which could be reduced to \$2.1bn.

- \$300m from the private commercial banks' foreign reserves which are estimated to stand at more than \$1bn.

Some of the bigger U.S. banks which have high exposure in the Philippines have indicated that they will continue to inject fresh loans even in smaller amounts.

President Ronald Reagan is due to visit Manila next month, which will help restore the confidence of doubting U.S. bankers. The State Department has declared that Mr. Reagan will cancel his trip to the Philippines only if the U.S. gets irrefutable evidence that there was official complicity in Mr. Aquino's slaying and that the political situation is falling apart.

Top post for Thai general

BY CHRIS SHERWELL, SOUTH-EAST ASIA CORRESPONDENT

GEN ARTHIT KAMLANG-EK, Thailand's army Commander-in-Chief, has been appointed Supreme Commander of the country's armed forces, a position which is expected to give him increased influence in national affairs and to buttress the role of the Thai army in politics.

The appointment means that Gen Arthit, 58, holds the key position of Supreme Armed Forces Commander. Army Commander, co-ordinator of internal security operations and BA/7, his region commander.

The previous post of Supreme Armed Forces Commander was held by Gen Salyud Kerdphol, who retires aged 60.

MD 110 is APPROVED for use with telecommunications systems run by British Telecommunications in accordance with the conditions in the instructions for use.

Australian energy hopes dimmed

BY MICHAEL THOMPSON-NOEL

HOPES of a massive uplift in Australian exports of coal, gas and uranium, over the next two decades now seem "excessively optimistic," said the National Energy Advisory Committee, in a report published yesterday.

Because of the change in outlook for demand, said the report, it appeared there had been over investment in some Australian energy sectors—notably coal. The report said the picture had not been improved by excessive State Government charges, wage pressures, and strikes, which had harmed the country's competitiveness.

At the same time the committee says the Government should urgently clarify its stand on the mining and export of uranium.

However, these estimates have been scaled back—as have 3.8m in the year to June, 1982.

estimates of the scale of Australian resources investment.

Last year, it was estimated that 148 resources and infrastructural projects worth \$32.2bn (£18.7bn) in 1981 dollars were either definite or had a better than 75 per cent chance of starting before 1990.

But the estimate now looks optimistic.

• The recession has dramatically reduced the number of working days lost because of strikes in Australia. In June this year, 100,500 days were lost, compared with 174,000 in May and 225,000 in April. In the year to June, 1982, 2m working days were lost, against

U.S. to boycott meeting after Delhi ban on Israelis

BY JOHN ELLIOTT IN NEW DELHI

THE U.S. Government is boycotting an international energy conference in New Delhi next week because the Indian Government has refused to give visas for delegates from Israel to attend.

The Indian Government's line follows a long-standing policy of support for the Arab cause, and opposition to what an International Affairs Minister spokesman described yesterday as Israel's "continued occupation of Arab homeland and violation of United Nations Resolutions."

Diplomatic relations are limited to an Israeli consular office in the port and commercial thought likely by senior officials.



Pick up the phone from the future.

This phone will do things most of us never dreamed possible. It will even transmit data on to a VDU. It will be very much at home in tomorrow's electronic office. And it exists now.

But even a phone as advanced as this will one day become obsolete. Nobody quite knows when. Nobody quite knows what will replace it. Nobody knows for certain what telecommunication equipment will be like in the office of the 90's and beyond.

All of which brings us to this phone's greatest attribute of all. The part you don't see.

The system behind it. Called MD 110, it is far and away the most sophisticated telecommunication system available. And it has one priceless advantage.

It has the ability to accept any communications

equipment. Either in use today, or even beyond the foreseeable future.

Obsolescence is just not part of its vocabulary. It is digital. It will handle voice and data transmission simultaneously. It can operate as a single system in one location, or as a multi-location system spread across the country. Distance makes no difference.

It undertakes all internal and external communication and it is cost effective from as few as 150 extensions, to as many as 12,500.

It is endlessly adaptable to change—expansion, relocation, computerization—any change in voice or data transmission needs.

You simply cannot outgrow it.

It can be phased into an existing system without disruption. Even accommodating existing telephones.

No company can afford to ignore the importance of communication. But the pace of change is such that most of today's telephone systems are out-dated before they can be installed. MD 110 changes all that—at the same time providing substantial savings in cost and time.

It is the single most effective step yet in taking business communications into the future.

Think about your company's needs over the next few years—for the next few decades. Then let us show you what MD 110 can do.

Your present phone

system can put you in touch with us.

But that is where any

similarity ends.

Viking House, Foundry Lane, Horsham, West Sussex. Tel: (0403) 64166

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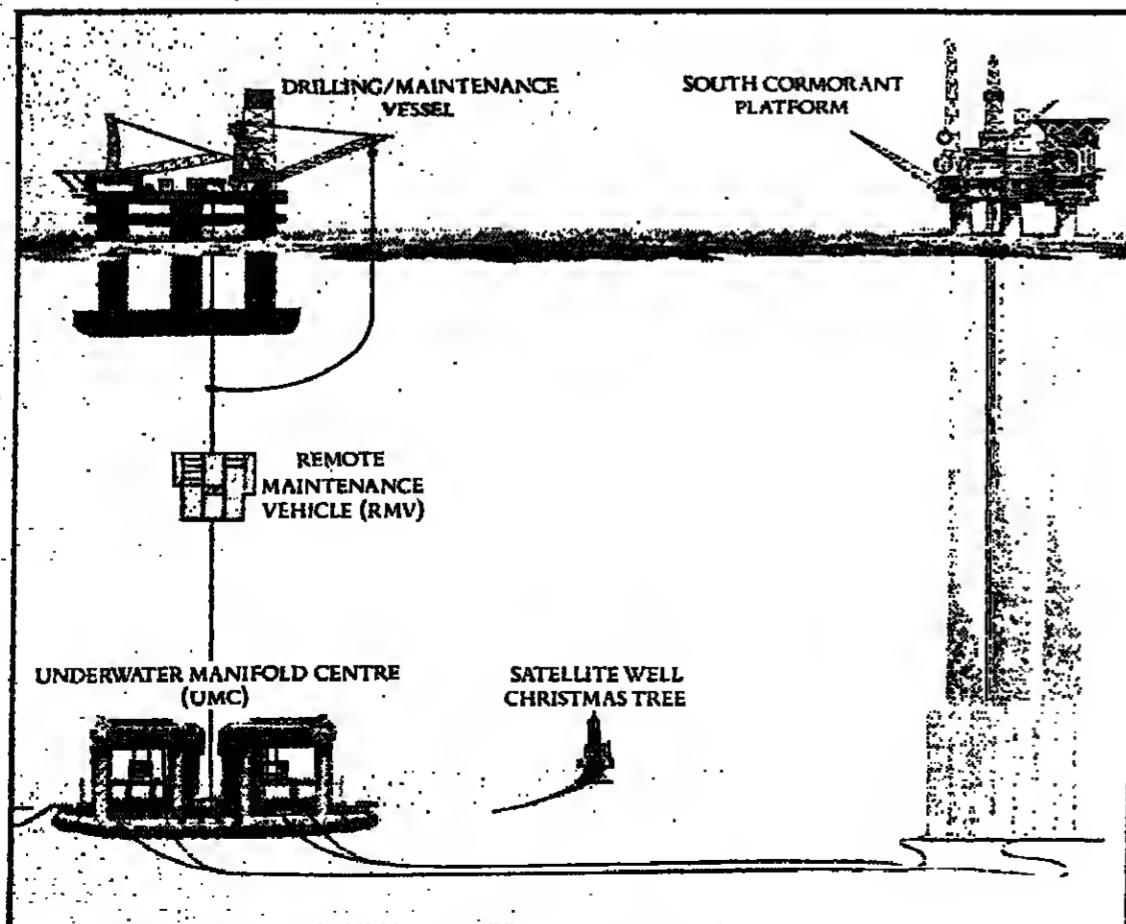
About a year ago, the newest of our oil production platforms sank to the bottom of the briny.

83 fathoms deep she lies: half the size of a soccer pitch; as tall as a four-storey house; and developed at huge cost by Shell and Esso.

Then one day this May, our sinking fund began to pay off. Oil flowed from the North Sea's first fully automated undersea production system.

Our UMC (or Underwater Manifold Centre) has been designed to work for 25 years without a human visitor.

It's controlled by humans, of course, but they're 4½ miles away, high and dry on a conventional platform.



Inspection and maintenance are done by robot; or, even more cunningly, by tools sent through the flowlines.

This UMC can handle up to 9 wells and will average 30,000 barrels a day. But its importance is far beyond its output.

Such systems will greatly increase the amount of oil we can get at: from wells that would otherwise be uneconomic; and from depths hitherto unplumbed.

Clearly a good thing for Britain.

The enterprise, which will cost about £360 million all told, has also been a great incentive to the many British companies who've worked with us.

There's McEvoy for instance, in rural Gloucestershire, who've made our 24-foot Christmas Trees (as well-head valves are fondly known).

There's VO Offshore Ltd (formerly Vickers Offshore) who designed the main structure.

And there's Ferranti, who expanded their own horizons while producing the amazing control system.

These and many others can hope for orders from around the world, because they joined us in the deep end.

You can be sure of Shell



AMERICAN NEWS

Ford to close U.S. steel plant

By Terry Dodsworth in New York
FORD MOTOR of the U.S. is to close its Rouge steel plant in Detroit in a move which emphasizes its present strong line on wage concessions.

About 3,000 hourly-paid workers and 350 staff could lose their jobs over the next 12 months as a result of the decision. At its peak employment levels in 1979, the plant employed a total of 6,150.

Ford explained its decision on the ground of the high labour costs at the plant, which it claimed were running at \$3 an hour more than competing steel plants.

The United Auto Workers Union has rejected this claim and refused attempts to reduce pay and benefits at the Rouge steel complex, saying that Ford has surplus capacity and had, in any case, been looking to close down some plants.

The Rouge steel mill was once one of the showpieces of the highly automated and centralised Ford operation at Dearborn, near Detroit. It supplied most of the company's sheet steel for vehicle manufacturing.

Americans 'nearly had war with Russians' in 1967

By ANATOLE KALETSKY IN WASHINGTON

THE U.S. and Soviet Union came "damned near" to war in 1967 and a part of North Carolina was saved from accidental nuclear destruction by a single safety switch after the crash of a U.S. Air Force bomber in 1961, Mr Robert McNamara, a former U.S. Defence Secretary, revealed yesterday.

Mr Alexei Kosygin, then the Soviet Prime Minister, called President Lyndon Johnson on the Moscow-Washington "hotline" for the first time in June, 1967, after a misunderstanding over U.S. military manoeuvres in the Mediterranean during the Six-Day War between Israel and the Arab countries.

He gave President Johnson a "very tough" message: "If you want war, you will have war," according to Mr McNamara, who was then Defence Secretary. Mr McNamara, who was speaking at a press conference to publicise a foreign affairs magazine article in which he argues that "nuclear weapons serve no military purpose whatsoever," did not disclose the precise U.S. fleet movements which defused this crisis. He said that such details remained classified.

He also described an accident which nearly produced a nuclear explosion over Goldsboro, North Carolina, which would have been 1,000 times more powerful than the bomb dropped on Hiroshima in 1945. A B-52 bomber which crashed in a routine mission accidentally released two 24-megaton bombs in January 1961, he said.

One of the bombs broke up and contaminated an area with plutonium radiation. But the arming mechanism of the second accidentally went through six of the seven manoeuvres required for detonation, Mr McNamara said. Had the bomb gone off, it would not only have produced catastrophic destruction, but it might also have been misconstrued by the Pentagon as a Soviet nuclear strike, Mr McNamara implied.

He added that, despite the official U.S. strategic doctrine that any Soviet attack could be met with a nuclear response, Presidents Johnson and Kennedy both privately resolved not to use nuclear weapons under any circumstances unless the Soviet Union first did so.

West's ban on Soviet flights begins to bite

THE BAN on flights to and from the Soviet Union will bite much deeper from today, when the 15-day's restriction by governments on Aeroflot services starts, following the 60-days' ban already imposed on Western flights by many National airline pilots' associations, writes Michael Donne.

Already there are reports of increasing difficulties for Western travellers seeking to fly to and from the Soviet Union, with queues at airline offices in Moscow.

Most pilots' associations

throughout North America and Western Europe have now either introduced their 60-days' ban on services by their own airlines to and from the Soviet Union, or are about to do so.

Pilots in the UK, Scandinavia, Finland, the Netherlands, Italy, Spain, Switzerland, the U.S. and Canada have imposed the ban, while the West German pilots are expected to do so shortly. Japan is joining in, and Portugal is likely to, although Austria has declined to

In Australia, a 60-day ban

on "commercial associations" with Aeroflot was announced. It was not immediately clear whether this amounted to a ban on that airline's flights to and from Australia. It follows bans on the carriers of Air France, Upanair by air throughout Australia, and cancellation of visits to Moscow by Greek officials. Bilateral trade talks will go ahead next month however, along with negotiations over wheat sales.

Pilots in France, Greece and Ireland want to participate in the flights ban, but

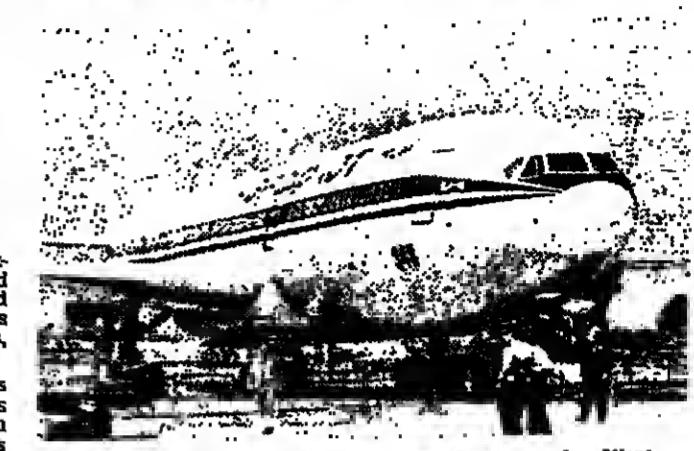
have been frustrated. In France, management pilots, not members of the local national pilots' association, have been taking Air France flights into the port of Marseilles in Greece. The Government has refused to allow the pilots' ban.

France and Greece (as well as Ireland, which is not a Nato member) appear to be the only countries whose Governments have not agreed to the 15 days ban imposed last week by the majority of the Nato Foreign Ministers.

The Swiss Government (which

is outside Nato) joined the ban yesterday. Pilots at Heathrow and Gatwick have said they will not handle any Aeroflot flights, and earlier this week, the International Transport Federation, representing transport workers' unions in many countries, told its member-bodies to stop handling or servicing Aeroflot.

This means that ground workers at many airports throughout Western Europe will refuse to touch Aeroflot's aircraft if they arrive.



Soviet airliner . . . banned from flying to the West.

Many of the countries mentioned have so far shown little interest in any kind of ban, by pilots or governments, in retaliation for the KAL incident. African, Middle Eastern and South-east Asian countries, regard the affair as a matter solely between the U.S. and Western Europe and the Soviet Union.

This is of vital significance for today's emergency meeting

of the Council of the International Civil Aviation Organization in Montreal, called to discuss both the shooting down of the Korean Jumbo, and possible further civil aviation sanctions against the Soviet Union.

More than 140 states are members of the ICAO, which is the aviation technical agency of the UN. Many of them are friendly to the Soviet Union.

Aeroflot's prestige hit, but pocket unscathed

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

AEROFLOT is the biggest single airline in the world, made up of a conglomeration of regional airlines throughout the Soviet Union and even including operations such as agricultural aviation, aero-medical services, and the support of remote communities in northern Siberia.

The airline last year carried 108m passengers, of which only about 2.7m travelled on international flights. The airline is mainly a domestic operator, with the vast majority of its 400,000 employees, and its 5,000 fixed-wing aircraft and 2,000 helicopters employed in a wide variety of internal activities.

One estimate of the size of Aeroflot's internal operation is that over 3,000 of the fixed-wing aircraft fleet are agricultural aircraft for crop-spraying and other duties.

Aeroflot may not have too much difficulty finding ways of

getting round the virtual blockade of Western European and North American airspace, and maintaining at least some of its regular flights to other places, such as Cuba.

Aeroflot flies to many places outside the areas where the bans are being imposed. Apart from Eastern Europe, those countries unaffected so far include

Nigeria, Algeria, Libya, Tunisia, Morocco, Ghana, Ethiopia, Congo, Senegal, Tanzania, Kenya, Abu Dhabi, Jordan, South Yemen, Egypt, Syria, Kuwait, Afghanistan, India, Pakistan, Sri Lanka, Thailand, Malaysia, and Singapore.

Direct flights through Western European airspace to Shannon in Ireland, en route to Cuba and thence to Central and South America will now be denied to Aeroflot.

Aeroflot is to gradually depreciate its free rate for the peso in order to avoid a fresh overvaluation of its currency and prolong the present dual exchange rate system, a senior government official said yesterday.

This was the first indication at a high level that the government is considering a regular depreciation of its unchanged free rate which is 149.10 pesos per U.S. dollar. The official declined to be more specific about the timing of this sensitive issue.

Under the current policy, the free rate and the controlled rate (for debt repayments and essential imports) is 120.98 pesos per dollar, which has been slipping by 13 centavos a day against the dollar all year, were expected to converge into one rate next February.

The official said February was too early a date for one rate since then Mexico's depleted international reserves would not be fully restored and would therefore be unable to sustain a unified rate and support capital outflows.

He said the dual system would remain in place for most of 1984.

The official pointed out that the private sector, which has a foreign debt of \$14bn (£9.3bn) and has been severely hampered by the 82 per cent devaluation of the peso in the last 18 months, would also not be in a position to weather one rate.

The official said the determining factor would be the size of the already huge gap between Mexican and U.S. inflation rates.

Mexico to prolong dual rate

By WILLIAM CHISLETT IN MEXICO CITY

MEXICO is to gradually depreciate its free rate for the peso in order to avoid a fresh overvaluation of its currency and prolong the present dual exchange rate system, a senior government official said yesterday.

"We feel the suit is totally unjustified," said Mr Thomas Kennedy, Burroughs' vice-president of Corporate Affairs in the U.S.

Burroughs says it has been using the government's own system for reporting its sales

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WORLD TRADE NEWS

Japanese concern grows over farm purchases from U.S.

BY JUREK MARTIN IN TOKYO

JAPAN is becoming increasingly concerned about the price and availability of American wheat, corn and soybeans, the harvests all of which have been affected by the blistering U.S. summer heatwave.

Officials from both countries will take up the question of securing supplies in Tokyo tomorrow. Ironically, these talks will start immediately after the two sides conclude yet another round of consultations on the apparently insoluble problem of opening the domestic Japanese market more to American beef and citrus fruits.

It is not clear yet if the U.S. intends to use any leverage it possesses on grain, where Japan is heavily dependent on U.S. supplies, to secure concessions on other fronts.

Any attempt to do so could create political problems for the Japanese government, though the U.S. Administration is unlikely to want to anger its farming community with the Presidential election just over a year away.

Japan relies on the U.S. for 96 per cent of its soybean imports, 80 per cent of its grain and 56 per cent of its wheat. Given U.S. crop losses this summer, it is particularly anxious to discover the extent of U.S. stockpiles.

Soaring prices for imported grains also contain an inflationary threat. Earlier this week the Bank of Japan said that, overall, wholesale prices in August had fallen by 0.2 per cent compared with July and were 2.9 below August of 1982, testament to the currently negligible rate of inflation in spite of the depreciated yen.

But the imported goods component rose in the month by 1.6 per cent, largely because the cost of foreign foodstuffs shot up by 5.8 per cent. This in turn

Tokyo is urged to take action on trade problems

A call for Japan to take more effective action to solve trade problems with the European Community, has been made by Mr Peter Barry, the Irish Foreign Minister.

Mr Barry, who is accompanying Irish President Patrick Hillery on a one week visit to Japan, is due to take over the presidency of the European Community in July.

He said that Japan's large trade surplus with the Community and restrictions on access of European products to Japan had caused problems in bilateral trade relations.

Mr Barry said the problem, aggravated by the general world economic recession, had caused severe strains in vital sectors of the European industry.

He said: "The Japanese government has shown that it is prepared to seek solutions to the problem, and has taken

Car makers oppose extension of curbs

MR TAKASHI ISHIHARA, president of the Japan Automobile Manufacturers' Association (Jama), said yesterday there was no reason for Japan to extend its voluntary car export restraint to the U.S. for a fourth year.

Mr Ishihara, the president of Nissan Motors, Japan's second largest vehicle maker, hinted at the possibility of accepting some form of restraint, saying he would consider new proposals concerning the issue "if the U.S. makes any".

The three-year-old auto export curb, which expires next March, has limited Japanese car shipments to the U.S. to 1.68m units a year.

U.S. vehicle makers are pressing for another year of some kind of restraint. The Japanese Government is currently studying the issue.

Pakistan's exports to Iran boosted by agreement

BY MOHAMMED AFTAB IN ISLAMABAD

PAKISTANI exports will get a major boost during the current fiscal year 1983-84, surpassing the \$250m volume of 1982-83 under a new agreement with Iran, finance minister Ghulam Ishaq Khan said yesterday.

Mr Khan said under the new arrangement signed in Tehran last week for 1983-84, Iran will import a variety of goods, including rice (100,000 tonnes), urea fertiliser (100,000 tonnes), wheat (100,000 tonnes), sugar (100,000 tonnes), cotton yarn (20,000 tonnes), synthetic yarn (100,000 tonnes), and iron and steel products.

Iran will also import barley, pesticides, sports and surgical goods, wood and glass.

Pakistan will import Iran's crude oil, averaging 10,000 barrels a day, with an option to double the daily intake. Lead, zinc, sulphur, saffron, raisins, oilseeds and medicinal herbs will be other Iranian sales to Pakistan.

Turkey awards contract for dam

BY JOHN ELLIOTT IN NEW DELHI

TRADE RELATIONS between India and the Soviet Union have improved following ministerial talks in Moscow during the past week.

Several initiatives have been agreed to try to restore the level of Russian imports from India and, ultimately, to correct a current large trade imbalance of approaching \$700m, that exists now in India's favour.

Russian ministers have given preliminary approval to the export of an extra 1m tonnes of crude oil to India in 1984 for the second year in succession to boost India's imports. The USSR is also to go ahead with delayed contracts for purchasing perhaps \$250m to \$350m from India before the end of the year in an attempt

to get trade back to planned levels.

The list of items to be bought is now being prepared in Moscow. Two working parties have been set up in Delhi to look at possible fresh requirements for engineering goods and commodities from Russia, and there have also been two Indian private sector missions this month to the USSR.

These initiatives are intended to lead to a continued expansion of trade in both directions in future years, and it has been specifically agreed between the two countries that 1984 trade should be at a "much higher level than in 1983."

The initiative follows several weeks of intensive diplomatic and trade contacts aimed at preventing trade relations be-

tween the two countries deteriorating further. What has been achieved is a diplomatic advance that now needs to be turned into commercial reality.

Russia is India's largest trading partner, taking 18 per cent of its exports. Some observers believe Russia has been trying to push India into buying more defence equipment and large scale capital industrial plant from its factories instead of from the West.

India gradually stopped during the 1970s buying large capital plant from Russia. Last year the situation worsened when Russia suddenly boosted its purchases beyond planned levels by some \$160m in goods ranging from Kirov copiers to toiletries. Many are produced in India's Kandla free trade zone in the Indian state of Gujarat. Then, early this year, the sharp fall in the price of oil reduced by some 15 per cent the amount of rupees generated by Indian oil purchases which make up 80 per cent of the imports from Russia.

In the spring Russia retaliated by saying the imbalance of trade had become so serious that it was stopping some purchases, especially luxuries such as cashew nuts.

Russia would like India to correct the balance permanently by buying capital machinery, fertilisers and non-ferrous metals.

The contract is certain to lighten some of the gloom in the UK's hardpressed mining equipment sector.

Moscow to buy more ships from Poland

By Christopher Bobinski in Warsaw

THE SOVIET UNION is planning a steep rise in the number of vessels it plans to buy from Poland between 1988-90, reflecting the shift in Poland's shipbuilding industry away from Western orders.

Mr Wladimir Siewierow, a Soviet trade official in Gdansk, said talks are under way for the purchase of about 500 vessels from Polish yards.

By comparison Mr Siewierow recently told a Gdansk news agency that the current five-year period will see sales of 180 vessels while 1976 to 1980 saw exports of 70 ships to the Soviet Union.

The orders will mean that Poland's export pattern to the Soviet Union will change significantly, with greatly increased sales of small sea and river going vessels.

Mr Siewierow said that this year the Soviet Union was providing \$17m to finance Polish purchases of Western equipment to be installed in ships built in Poland.

In the coming years only about 25 per cent of Poland's shipbuilding production will go to the West while 50 per cent will be sold to Comecon countries, mainly the Soviet Union, and 25 per cent to domestic shipping companies.

Soviet-Indian relations improve

BY JOHN ELLIOTT IN NEW DELHI

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British-Indonesian buyer credit signed

BY PETER BRUCE

Ombilin coal mine in southern Sumatra. Negotiations on the expansion contract lasted two years.

A Dowty subsidiary, Dowty Meco, won the contract from Japanese and German competition and an effort is now underway to put together a British consortium to bid for the second phase of the Ombilin expansion which could be worth up to \$250m.

The contract for the first phase appears to have been

secured only after quick intervention by the UK Government, which has put up aid worth £4.43m. Initially, the Government had offered only £470,000 to help train Indonesian engineers to use the new equipment. The extra £4.43m aid was offered in the face of an initial Japanese bid of only \$22m, against \$34m from the UK and \$26m from West Germany.

The contract is certain to lighten some of the gloom in the UK's hardpressed mining equipment sector.

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Prime Minister puts 'unknown' MP in top party post

BY KEVIN BROWN

MRS MARGARET THATCHER, the Prime Minister, caught Westminster unawares last night with the appointment of a relatively unknown MP to succeed Mr Cecil Parkinson in the key post as Conservative Party chairman. He is Mr John Selwyn Gummer, MP for Suffolk Coastal.

Mr Parkinson was appointed Secretary for Trade and Industry after the Tory general election victory in June.

The timing of the changeover was explained as a consequence of Mr Parkinson's commitment to a heavy schedule of overseas visits.

It was presented as a logical move to allow Mr Parkinson time to concentrate on his ministerial duties.

ties, and Mr Gummer an opportunity to get a grip on the party machine in advance of the conference.

Mr Gummer, who was a vice-chairman of the party under Mr Edward Heath's leadership, is better known in Conservative circles than in the country. He has a reputation as a powerful speaker. But it was already being suggested last night that the appointment of a man with such a low profile represented a deliberate down-grading of the chairmanship by Mrs Thatcher.

However, he is seen as part of a rising new generation of Tory MPs with the vigour and ability to combat the emerging leaders of the Labour and Alliance parties, of whom, at 43, he is a close contemporary.

Stock Exchange chief sends out radical plan

BY JOHN MOORE, CITY CORRESPONDENT

MEMBERS of the London Stock Exchange will receive a letter today from Sir Nicholas Goodison, the market's chairman, outlining the most radical changes in the market's history.

The changes stem from proposals agreed between the Stock Exchange and the Government in return for the Government exempting the exchange from legal action under restrictive practices legislation.

The letter to members is designed to sell a negotiated settlement to the market.

It will also contain resolutions to be put to members at a meeting on October 11 which will allow outsiders to participate in the regulation and government of the exchange.

Admission of outsiders is part of the package of changes agreed with the Government in return for the abandonment of the restrictive practices litigation.

As part of the changes agreed, the exchange is to dismantle by stages all the rules which set minimum scales of commission in the market on transactions carried out.

Although more than £500m has been taken up over several years, officials in Luxembourg say the response recently has tailed off. They hope that more attractive terms will lead to a rush of applications.

ECSC loans have been awarded to companies affected by closures in the coal and steel industries. They are available either direct from the ECSC or through recognised "agents," which include banks.

The low cost of the loans is due partly to the subsidy, which will be pegged at 5 per cent for a one-year trial period, and because loans are made in foreign currencies which bear a low average interest rate.

In theory, ECSC's borrowing powers are unlimited, but there is a ceiling (about £20m this year) on the money which can be used for interest rate subsidies.

6% loans on offer for job creation

BY TIM DICKSON

FIXED-RATE, medium-term loans costing about 6 per cent – less than half the commercial interest rate charged in Britain – are now available to tens of thousands of small and medium-sized businesses in the European Community.

This facility, which seems so far to have escaped the notice of many potential borrowers, is a result of a recent, but barely publicised, decision by the European Coal and Steel Community (ECSC) to raise the interest-rate subsidy on job creation loans from 3 to 5 per cent.

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SOCIAL DEMOCRATIC PARTY CONFERENCE

Thatcher to be our target, says Owen

BY JOHN HUNT

DR DAVID OWEN, leader of the Social Democratic Party, signalled a further shift in his party's policy yesterday. He made it clear that, rather than the Labour Party, Mrs Margaret Thatcher, the Prime Minister, and her economic doctrines would be the main target for attack by the Social Democrats.

Speaking at a press conference at the end of the SDP conference in Salford, Lancashire, he declared: "Thatcher's free ride has ended. She has had her own way for too long in British politics."

The new direction fits in with Dr Owen's speech early in the week in which he sought to move his party's policies to the right with greater emphasis on the market economy and hostility towards incomes policy in the private sector.

He will address the Liberal Party conference in Harrogate next week and will press home the new ideas he has put to his own conference and argue the case for the separate identities of the two parties in the SDP-Liberal Alliance.

Dr Owen threw his weight behind Mr David Steel's continued leadership of the Liberal Party and said when he had seen him a few days ago he was in "fine fettle."

Dr Owen was confident that, in the medium term, the SDP relationship with the Liberals would be all right "provided that David Steel remains a major force in British politics."

Dr Owen believes the Social Democrat strategy for the next four years should be predicated on the assumption that Mrs Thatcher's economic policies would not lead to an economic recovery and that she will be increasingly blamed by the electorate for the continued high level of unemployment.

It is intended that the party should increasingly bite into the Tory vote and that the switch away from continual feuding with the Labour Party will prevent the

SDP being branded as "Labour Mark II."

"I have always believed that we should have our sights on Mrs Thatcher," Dr Owen said yesterday.

Although she had been a highly effective party leader, she had not comprehended the effects of her economic policies, which could scar the country for generations.

There was no real sense of "horror and alarm" among the Tories at the poor economic prospects and the mood of deep pessimism which was replacing the brief upturn in the economy.

● Heeding the advice of Mr Roy Jenkins, the Social Democrats wound up their conference yesterday by keeping their options open on the form of proportional representation which should replace the existing first past the post electoral system, Ivor Owen writes.

An attempt to tie the party to the single transferable vote system was overwhelmingly defeated.

Mr Jenkins, one of the SDP's founding "Gang of Four," emphasised the importance of gathering support from members of all political parties who recognised the unfairness of the present electoral system, which had become a mix system between a force and a lottery.

It was not simply a question of unfairness, he said. The present system was inefficient because it could and had produced major reversals of policy based upon relatively minor shifts of opinion.

Mr Jenkins argued that any form of proportional representation would be an improvement on the "first past the post" system.

He praised the courage of politicians from outside the Alliance who backed electoral reform. He underlined the importance of leaving the choice of proportional representation system open so as to maximise the opportunities for securing broad-based support.

Sotheby's deal 'like buying the throne'

BY CHARLES BATCHELOR AND TERRY DODSWORTH



Mervyn Marsh
executive chairman



Alfred Taubman: personal fortune put at \$500m

IN MAKING his unexpected bid for Sotheby's, the London fine art auctioneers, Mr Alfred Taubman was acting absolutely true to form. His business life has been sprinkled with unexpected coups – carrying him into a variety of half-related activities, but making him a large fortune on the way.

Yesterday, the Monopolies and Mergers Commission gave him a free hand to proceed with his £22.8m bid for Sotheby's. It saw no reason to suppose that Mr Taubman would use his considerable financial resources "in a predatory way" to reduce effective competition at the auction house.

His personal wealth is estimated at more than \$500m and he has more than adequate business credentials to put Sotheby's on the road to recovery. He is the head of a business empire, centred on property development, and shopping precincts but also including 800 franchised restaurants, a radio and television chain, and control of the Michigan Panthers professional football team.

His most breathtaking victory was won at the expense of Mobil. Leading a group of wealthy investors, Mr Taubman gained control of Irvine, which owns vast tracts of land in south California, only to sell out a few years later. Commenting on the deal, he said that he had earned \$100m for one of his partners, but "more for myself."

His other business interests include non-executive directorships of Core Industries, an electronic products and farm equipment group, Manufacturers National, a banking group, and United Brands, the food products company.

The Monopolies Commission said Mr Taubman provided information about his personal financial resources. The report gave no details.

Brake on rise in earnings still in force

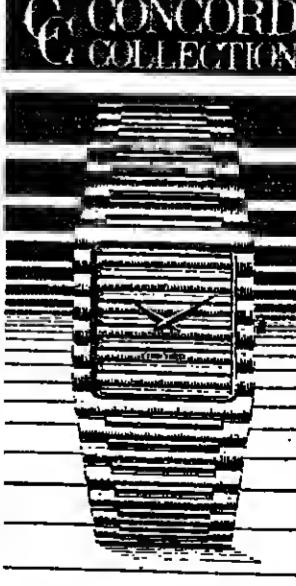
EARNINGS are still rising more slowly than at any time since 1987, although low inflation means that people with jobs have increased their real standard of living by more than 4 per cent in the last four months April to July.

Figures published by the Employment Department show that the seasonally adjusted underlying percentage rise in earnings over the previous year has remained static at 7.4 per cent for each of the four months April to July.

Axco-Conning

AXCO-CONNING have asked us to point out that its president and managing director is Mr Richard A. Lane. Contrary to an article in our Reinsurance survey of September 5, Mr Alex Cockburn has no connection with the business. We have also been asked to point out that Conning and Co is a firm of insurance consultancy and research analysts.

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FOCUS ON SOUTH AFRICAN COMMERCE AND INDUSTRY

Safmarine Limited: securing South Africa's shipping

BY RICHARD ROLFE

In one of a series of interviews with key South African businesses, Richard Rolfe, editor of Finance Week, Johannesburg, talks to Safmarine executive chairman, Mervyn Marsh.

Rolfe: What are the origins of Safmarine?

Marsh: More than 50% of South African GNP is in imports and exports, so it is essential that our shipping services are secure. The start of Safmarine was in partnership with States Marine Corporation after World War 2. This was beneficial, because the Americans supplied know-how and trained the South Africans in international shipping. It lasted until 1959 when, for reasons of American subsidy, States Marine had to dispose of its shares. These were taken up by the Industrial Development Corporation which became the major shareholder. Later on, British & Commonwealth, which had meanwhile started Springbok Shipping, sold out to Safmarine and became a large shareholder with a stake of more than 30%, which is now down to 20%.

Immediately after the last war it was difficult to procure ships because there was such a tremendous shortage and it was through Sir Arthur Harris, who had very good connections with the Americans, that we were able to buy three Victory-type cargo ships which were used to launch our services, initially to America only from South Africa.

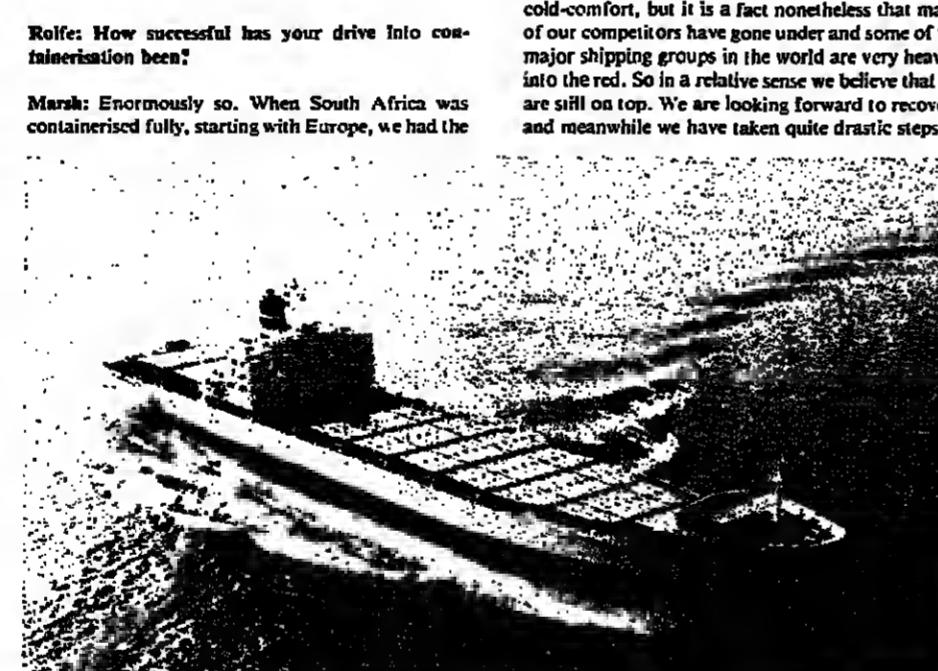
Safmarine is acknowledged as South Africa's national shipping line and as such we serve all our main international trade routes. Our aspirations are to secure a share of at least 40% in both directions.

Rolfe: What is the composition of the Safmarine fleet? How modern is it?

Marsh: We actually have a very modern fleet. The major investment is our large container ships which are now 5-7 years old. As they age, we generally dispose of them and replenish the fleet with the most efficient ships that we can find. Where you have a fleet of some 40 ships, you have to buy two or three a year merely to stay where you are so we are constantly either selling ships or buying ships. So far, this has been quite a profitable activity for us. We are engaged in all South Africa's major liner trades, that is to the Americas, Europe and the Far East. The bulk trades are in and out of South Africa to all our major trading partners, with some cross-trading to avoid ballast voyages. And then we have reefer ships, for the very large exports of South African trouts and other perishables, like meat and fish. A large percentage of these are today exported in cellular ships in the container mode but there is still a very large peak to be handled outside of those ships, which is done in pallets in these reefer ships, of which we have about 40.

Our tugs are about the most powerful in the world and were designed to protect South Africa's coastline in the event of a disaster with the supertankers that come around the Cape. There have been a number of incidents where we have successfully intervened.

We have various ancillary activities, including local air-feeder lines and an investment in an international airline. We have various interests in insurance, both underwriting and broking, and quite a material stake in the land operations.



Safmarine

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TELEPHONE 21-3011
CABLES/GRAMS: SAFMARINE
TELEX: 51-27907

make the company as lean and cost-effective as possible. I believe we are in great shape but what we need is more business.

Rolfe: What are your guidelines for employment practices?

Marsh: From our inception, we in Safmarine have been in international trade and have taken the line that we could not export the rather undesirable labour practices that obtained, in my view, in this country in the old days, so from the start we paid our people according almost to the standards of the British seamen. All our staff were on our pension and medical aid schemes and our accommodation standards are higher than most European ship-

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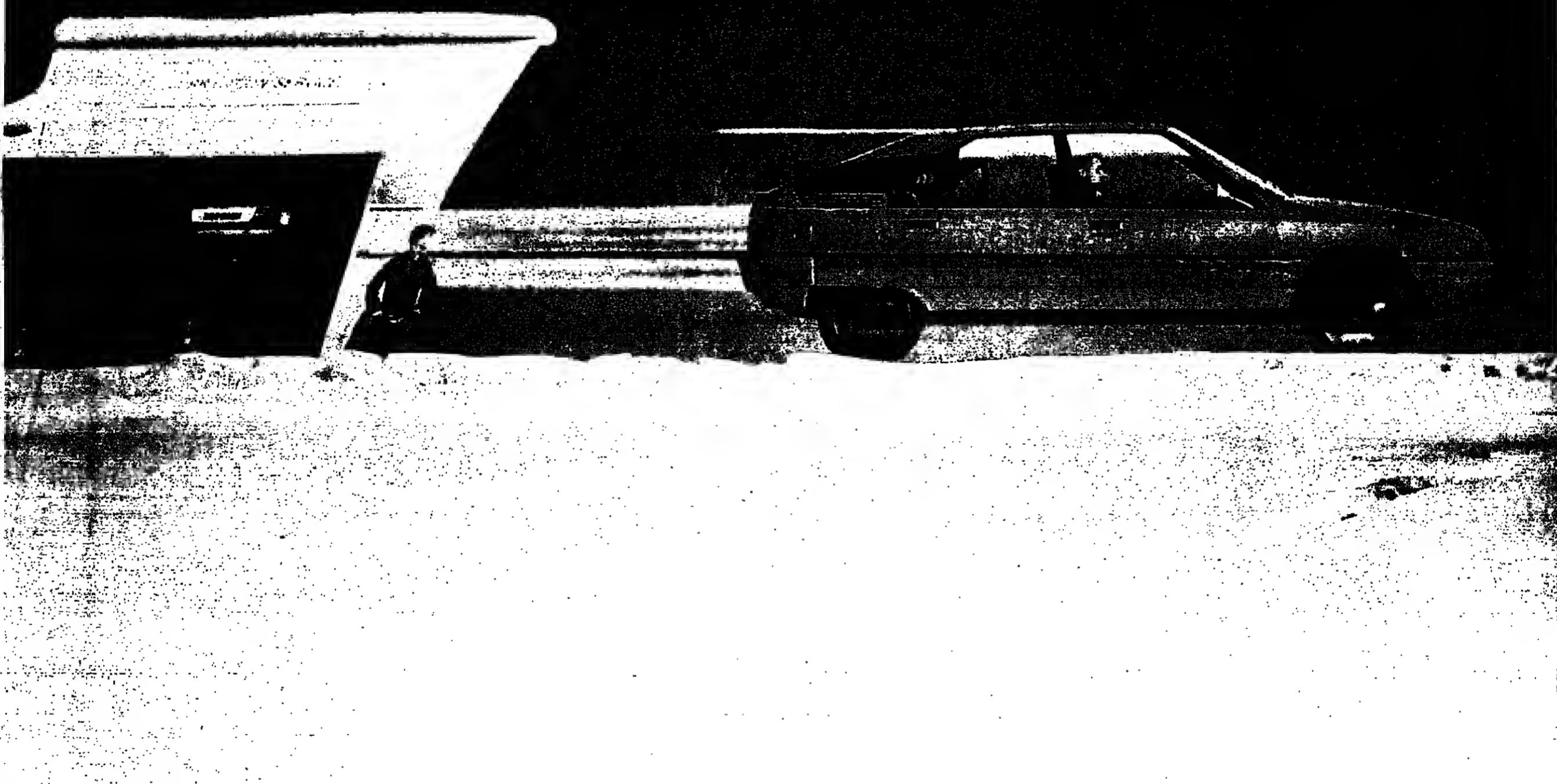
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JOBS COLUMN

Pay and perks of managers in UK industry

BY MICHAEL DIXON

ALONGSIDE are details of the 25 highest paid jobs identified by Lloyd's Index Research's latest survey of managerial pay and earnings in the UK. The study, made every other year, covers 104 manufacturing and service industry companies, ranging from small to big. Like all such surveys, it can provide at best a rough indication of the real state of pay.

When I reported Lloyd's last but-one survey only four years ago there was more than enough room in the column to list every job with a maximum annual salary of £10,000 or more. The 1981 findings have forced me to confine the table to jobs in which the median salary—that of the person half way down the pay league for the job in question—was found to be at least £12,250. (The lower quartile figure represents the salary of the manager a quarter of the way up the pay league and the upper quartile that of the person a quarter of the way down.)

But I'd bet that I shall not need to jacked up the qualifying figure by very much in the company's next edition, appearing two years hence. For the pay rises since the Conservative return to Government in 1979 seem in general to have occurred largely in the first two years of Mrs Thatcher's régime.

The main exceptions to that rule are product managers in marketing, data-processing managers, and executive direc-

Job category	Annual salary					Other benefits		
	Minimum	Lower quartile	Median	% change on median from 1979	Upper quartile	Maximum	Avg. extra earnings £	% with company
Board director—finance	17,000	20,500	24,200	+ 7%	29,750	51,667	2,365	100
Board director—marketing	17,000	21,645	23,940	+ 8%	24,400	46,800	3,302	100
Executive director—finance	13,490	17,265	23,241	+ 9%	31,360	47,200	3,236	73
Board director—personal	10,500	12,900	15,200	+ 9%	22,000	22,500	1,190	100
Executive director—marketing	12,577	17,920	21,660	+ 14%	26,845	35,700	5,024	100
Executive director—personnel	17,850	20,675	21,000	+ 6%	23,400	31,570	3,671	100
Executive director—production	12,811	14,040	17,700	+ 6%	24,500	23,600	2,285	85
General sales manager	11,400	14,399	16,900	+ 8%	21,270	28,880	2,399	85
Finance controller	10,640	13,880	16,800	+ 6%	21,120	30,245	1,531	89
Marketing manager	11,115	14,000	16,000	+ 6%	17,665	27,200	2,293	89
Retail controller (responsible for all branches in retailing group)	11,400	15,462	15,795	+ 20%	16,500	26,250	1,549	100
Data processing manager	8,645	14,235	14,625	+ 39%	15,800	28,473	1,363	78
Production manager	9,300	11,700	14,000	+ 6%	22,277	19,446	1,322	89
Divisional sales manager	8,645	13,090	13,590	+ 5%	22,177	19,400	1,458	99
Chief accountant	9,849	12,000	13,455	+ 42%	15,108	18,918	934	85
National accounts manager (responsible for all key sales accounts in group)	9,368	10,234	13,440	+ 92%	22,222	35,795	3,250	100
Administration manager (responsible for total administration of one site)	8,000	11,000	12,980	+ 55%	14,040	19,200	973	100
Sales promotion manager	10,000	11,500	12,911	+ 79%	14,040	19,200	1,003	100
Product manager (marketing)	8,200	11,700	12,928	+ 35%	14,040	19,200	1,205	94
Regional sales manager	8,718	11,700	12,574	+ 57%	14,040	21,000	1,311	87
Chief engineer	8,645	11,500	12,415	+ 55%	14,160	18,000	2,280	88
Purchasing manager	9,785	11,700	12,285	+ 29%	13,570	22,251	1,764	88
Marketing services manager	7,790	11,464	12,270	+ 75%	14,508	21,400	612	68
	8,250	10,625	12,250	+ 53%	14,250	24,873	835	87

tors of personnel who would appear to be the stars of the directors of production, financial controllers, data-processing managers, general sales managers and the peculiarly poorly rewarded chief engineer.

As a result, the executive personnel director has climbed to the top of the executive personnel director's average cash earnings and above salary are up over the place this year. In doing so they have overtaken both the

main-board and the executive directors of the directors of production, financial controllers, data-processing managers, general sales managers and the peculiarly poorly rewarded chief engineer.

What is more, although the table does not show it, the executive personnel director's average cash earnings and above salary are up over the place this year. In doing so they have overtaken both the

But even allowing for the extra earnings, their maximum pay remains well below that of the counterpart executive directors of finance and marketing. This is the case for the main-board personnel directors and the personnel managers who still languish at 21st place in the ranking as they have done since 1979.

Admittedly the personnel managers' maximum salary is £27,200.

So to the extent that the survey reflects reality, it appears that however reasonable personnel management is rewarded in the medium ranges, it does not compare with finance and marketing when it comes to offering prospects of high pay. If any reader has an explanation of why this should be, I'd be grateful to know it.

The full survey is of course more extensive and goes into far greater detail than my table. Anyone wanting to know more, and with £20 spare, should contact Carole Fawcett of Lloyd's Index Research at 11 John Princes Street, London W1M 9HE; telephone 01-409 2141, telex 269550.

Finance pair

CONSULTANT Orde Wingate of Executive Appointments of 18 Grosvenor Street, London W1X 6BD, tel. 01-489 0613) seeks two people for a London-based financial services company.

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THE MEXICAN ECONOMY

An IMF success story—if everything goes well

By William Chislett in Mexico City

MEXICO, WHICH one year ago shook the international financial system to its foundations when it suspended payments on \$85bn of foreign debt, is beyond all expectations—already on the road to economic recovery.

Last year's economic nightmare, which saw the collapse of the peso, hyper-inflation and a secret attempt by Sr Jose Lopez Portillo, the outgoing President, to persuade other Latin American debtors to back a joint default, now seems merely a bad dream.

Mexico is far from being out of the woods. But it is already abundantly clear from the results obtained during President Miguel de la Madrid's first nine months in office that the IMF's harsh deflationary medicine is proving to be effective. It has barely ruffled the surface of Mexico's long-established political system though, in line with the new austere times, Sr Angel Gurria, the Director of Public Credit and the man overseeing Mexico's external debt, has taken to riding a pillion around Mexico City rather than use a petrol-guzzling chauffeur-driven car.

Indeed, Mexico's International Monetary Fund programme, which includes halving the public sector deficit to 8.5 per cent of gross domestic product in just 12 months (a wrench which will rank as a world economic record) could go down as one of the Fund's greatest success stories if the present progress is maintained.

Mexico's turnaround, including a current account surplus of \$2.5bn for the first half of 1983, compared to a deficit target for the whole year of \$3.4bn, has come as a much-needed shot in the arm for bruised international bankers and the hard-pressed IMF.

While Brazil, with its \$30bn debt crisis, is presenting itself for allegedly defrauding the

cap in hand to its bankers, Mexico, almost perversely, has deferred drawing down the latest \$1.1bn tranche of its \$5bn commercial loan, which came due on August 15, in order to reduce debt costs. This deferral is one in the eye for those major U.S. banks which had originally predicted that Mexico could not survive the year without another jumbo credit.

How has the world's fourth largest oil producer, which squandered its resources and got itself into rock, made such a quick comeback?

The main factor behind the turnaround has been the way in which President Miguel de la Madrid has not flinched from giving the economy instant shock treatment in order to stabilise the situation. He has been able to do this because the broadly based and highly nationalistic Institutional Revolutionary Party (PRI), which has ruled for 54 years, has rallied around him and made major concessions. Trade unions, most of them allied to the PRI, have accepted a 22 per cent cut in real wages in return for greater job security. This policy has stopped the already high level of unemployment from rising too dramatically and minimised the number of company bankruptcies.

Sr de la Madrid, a modest technocrat, has capitalised on the disgrace of the outgoing Government which is passionately loathed by both Right and Left for its widespread corruption and economic ineptitude. The Draconian economic measures have been made more palatable by the President's anti-corruption drive.

Sr Jorge Diaz Serrano, the former head of Pemex, the state oil concern, and the chief architect of the shortlived oil-fired economic boom, is currently in prison awaiting trial on corruption charges. The reason for the higher



state of \$34m.

Mexico has also been greatly helped by Washington which has quickly come to the rescue with several billion dollars of official credits. The U.S., with the spectre of a human tide of poor Mexicans flooding across the 2,000-mile long border with its neighbour, cannot afford to see Mexico go under.

Apart from inflation, progress has been made in all the key areas. But this has been at the cost of negative growth (about 4 per cent this year) for the first time in 50 years and mounting unemployment.

• **Inflation.** This year's rate is likely to be 78 per cent, down from last year's record 100 per cent, but still considerably higher than the targeted 55 per cent. The reason for the higher

inflation is that the Government decided on a much stronger peso devaluation than first deemed necessary in order to enforce structural economic changes at the expense of more costly imports.

The peso is deliberately undervalued at just under 150 pesos a dollar (compared to an exchange rate of 26 pesos at the beginning of 1982) to encourage non-oil exports and the repatriation of an estimated \$15bn and punish Mexicans who travel abroad.

The Government also lifted the lid of price controls more quickly than expected. The aim now, after completing the major price rises including a 140 per cent increase in the price of petrol (still below the international price) is to de-

ploy a tight monetary policy and consolidate a monthly inflation increase of 3 per cent by the end of the year. This will enable the Government to bring inflation below 40 per cent next year. The annual rate of growth of the money supply (M1) was 57 per cent at the end of July, down from 62 per cent at the end of 1982.

• **Public sector deficit.** The overall deficit for the first six months was Pesos 450bn (\$2.6bn) which was well below the annual target of Pesos 1,500bn. This was achieved despite a Federal Government deficit of Pesos 450bn, thanks to a first-ever surplus from Pemex.

However the overall deficit was not that small when it is taken into account that it was

achieved with the Federal Government spending only 16 per cent of its capital expenditure budget for the year. This fact underscores the enormous financial burden that borrowing puts on the budget. A central banker pointed out that one reason why expenditure is so low is that the bureaucracy is "running scared" from the anti-corruption drive. Senior officials are not authorising expenditures until they are absolutely certain there are no irregularities.

• **Current account.** The spectacular decline in imports, the lower than forecast international interest rates and the stabilised world oil market, which has enabled Mexico to increase its oil price by U.S. 50c a barrel and maintain its 1.5m barrels a day export platform, caused the current account to register a surprising surplus of \$2.6bn in the first seven months. The Bank of Mexico believes the surplus for the year will be brought down to about \$2bn, as imports will be higher in the second half of the year. But the level of economic activity (car sales plummeted 50 per cent in the first six months) will probably not warrant any surge in imports.

• **International reserves.** The IMF requirement of increasing them by net terms by \$2bn this year will probably be exceeded by some \$1bn. The bank of Mexico has been assiduously replenishing its depleted coffers and punctually paid back its \$1.85bn credit from the Bank for International Settlements last month. Primary international reserves were \$3.5bn at the end of August, compared with \$1.8bn at the end of 1982.

• **Foreign debt.** Similarly, the \$5bn IMF limit on new debt this year will be easily met. Officials are already mentioning soft voice that Mexico may not need to borrow its limit of next year.

Mexico's debt, however, will remain a millstone around the country's neck for many years to come. Servicing the debt will be a major constraint on economic growth, which is needed to soak up the 700,000 new entrants to the labour market every year.

The agricultural sector, long the Achilles heel of the economy, is in an alarming state of neglect. Food imports are estimated at 14m tonnes this year and estimates for 1984 go as high as 14m tonnes because of severe drought.

Luckily for the Government, Washington is providing \$1.8bn in commodity credits for food imports.

Interest payments alone will eat up about 50 per cent of this year's merchandise exports of \$20bn. Last month almost

\$20bn of public sector debts falling due between August 1982 and the end of 1984 were rescheduled on attractive terms for the banks. But the problem will keep reappearing. Mexico will be hit with \$10.6bn of capital repayments in 1985, the last year of its IMF agreement, and it will almost certainly have no option but to reschedule again.

While Sr de la Madrid has balanced the nation's books, its main problem is still how to get the economy moving again by 1985. Otherwise, his ministers believe, the social straits of the IMF programme could begin to show.

The open rate of "hard core" unemployment has increased from 8 to 10 per cent (in 1981 at the height of Mexico's boom) to 4 per cent. Underemployment, the chief problem, is running at over 40 per cent of the 20-64 workforce. By the end of 1984, 2m people will have been added to the pool of jobless because of the 1980s baby boom which caused the labour force to grow at an annual rate of 3.6 per cent.

The hope is for 2 per cent growth next year and to restore the traditional rate of 5.6 per cent in 1985. The recently announced National Development Plan sets the ambitious target of making 5.6 per cent of GDP growth compatible with employment growth of 3.5 to 4 per cent. But this goal challenges the widely-held view that the level of economic activity is running at 50 per cent of potential. Employment creation and investment in Mexico. When the last Government went all out to create more jobs by striking out for 8 per cent growth the economy crashed and Mexico is now paying the price.

Sr de la Madrid's problem is that a sustained recovery will not come through export-led growth or from foreign investment but only through major Mexican private sector investment. However, the private sector is demoralised and its confidence shattered by the policies of the last Government, especially the nationalisation of the 53 private banks, which pushed the state's control of the economy to an estimated 70 per cent.

Companies with total foreign debts of \$13bn have been driven to the wall by the 80 per cent devaluation of the peso. Grupo Alfa, the country's largest industrial group with a debt of \$1.6bn, is hanging on by the skin of its teeth.

Sr de la Madrid wasted no time in settling the issue of compensation for the banks' last month, but he has still not resolved the sensitive issue of the banks' equity stakes in some 400 companies. He is under pressure from the labour sector of the PRI to hang onto the shares and yet he is aware that if he does that, he cannot count on businessmen to support him and bring back their dollars.

Mexico is over the hump. But the enthusiastic applause of international bankers who have stopped sweating about the country, has still to be given by Mexicans themselves.

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THE ARTS

Cinema/Nigel Andrews

Veterans to the fore in Venice



Dominique Sanda in 'Poussiere d'Empire'

The climax of Fellini's *E La Mere Va* (*The Ship Sails On*), shown on the penultimate night of the Venice Film Festival, blasted us with martial music from *Aida*. And highly appropriate too. The quantity and calibre of famous movie-warriors present at this year's "Mostra del Cinema" has been mind-boggling. They processed onto the Lido all but accompanied by camels and elephants and platoons of Nubian dancing girls. First, the VIP-packed jury: Bernardo Bertolucci, Nino Salina, Alain Tanner, Agnes Varda, Jack Clayton... and other stellar film-makers. Then the equally illustrious directors who brought (or sent) their films: Wajda, Godard, Fellini, Bergman, Altman, Resnais, Kluge, Olmi, Woody Allen, Costa-Gavras...

To protect these superpersons and their products, cordons and caueats were at all times high at Venice. And thereby hung some aggravations. Metal railings surrounded the Palazzo del Cinema; police and security men provided the steps leading up to it; accreditation cards had to be flashed wherever you went; and was beside you if you tried to enter a film late, for you were all but taken off and clapped in from the back of Hotel Des Bains.

This is, pace the best intentions of new festival director Gian Luigi Rondi, no way to run a *Mostra*. Overlapping programme times at a busy film festival make corner-cutting inevitable, unless with high propriety and punctuality you decide to miss most of the movies altogether rather than miss a scene or two from each. Impassioned commendation has to be the rule. Then when the film files into the critic's hot country, he can see and review it with every precious minute intact.

Not that every minute is precious in Fellini's new film. The famous movie ringmaster cracks his whip and orders a mostly British cast (including Freddie Jones, Tim Sturz, and Janet Suzman) to stand on its hind legs for 24 hours while life on a luxury liner is piquantly portrayed.

A consortium of opera stars have hired the ship for a funeral voyage in honour of a lately extinguished diva, whose ashes they are transporting at her request to a remote island. Time: 1914. The ship, as we expect from Fellini, is a studio-built Leviathan, the sky is an iridescent backdrop and the sea is a sparkling expanse of undulating polythene.

This artifice is both witty and breathtakingly beautiful. (Even the "smoke" from the funnel is a rigid, painted plume.) But Fellini makes the mistake of pointing it up first with the arch joke of a character saying, "Look at the sea! It's so beautiful it might have been painted" (of course it is painted), then with a last-reel, illusion-exposing cutaway to the studio lights and cameras.

After a richly funny beginning the characters and story fracture into a series of fluttery, tittery vignettes, with Fellini's uniquely slapdash post-dubbing making everyone seem to speak with voices lent by below-deck ventriloquists. But the images at least are magnificent.

Another veteran, Jean-Luc Godard, is equally erratic but more energetic form. *Prenez Carmen* is like *A Bout De Souffle* seen through the wrong end of a periscope: a turbulent vision of the deep-sea bleeds and clankings of Monsieur G's own imagination. There is wonderful comedy here, not least in

those peel-off-the-layers-of-delusion American plays like *The Iceman Cometh*, only there's nothing at the heart of this onion save more rhetoric.

Hanna Schygulla's performance in Andrzej Wajda's *A Love in Conspiracy* should be preserved in a glass case in a museum of High Camp. She mews and gasps and pants and vamps as a German small-town hausfrau during WW2 who falls in love with a Polish PoW. The Gestapo take a dim view of this and hang the PoW. Miss S. is sent off to a concentration camp. But this is only after two hours of overacted shenanigans based on a Rolf Hochhuth story and directed by Wajda as if he cannot quite believe what he has stumbled into.

Alexander Kluge's *The Power of Emotion* is at least vigorously various: a rapid-fire essay on history and passion, social structure and individual feeling. This non-narrative thesis movie takes its cueing from grand opera to political propaganda and has some lovely by-concits: like the *Rigoletto* baritone who's asked how he can sing Act 1 "with bops in his eyes" night after night when he knows Act 3 always ends in disaster. "But I don't know it in Act 1" he insists with frequent and seraphic puzzlement.

Elsewhere there's much stylistic ado in the film—iris-shots, montage sequences of paintings and engravings, cityscapes at twilight—but behind it all one keeps hearing the subtle cane-wish of schoolboy didacticism.

Some films at festivals give pure pleasure, even though they'd never establish a base camp on the Parnassus of great films. *All About Monika* is Michel Ciment and Luc Beraud's sparkling 14-hour interview film with the director of *All About Eve* and *The Barefoot Contessa*, two of the best tongue-wagging movies in the history of Hollywood wit. By contrast, other famous veterans at Venice now seem to need a prescription for youth. Robert Altman's *Streamers* is his second film in a succession of studio-bound versions of David Rabe's hectoring screaming-match about army life. This is one of

Daryush Mehrjui's *Voyage au Pays de Rimbald* resembles an amateur theatrical outing that Notre Dame de Paris.

Venice pulled several



Alastair Muir

Karan Armstrong and Günter Reich

Max Loppert

The Royal Opera opens its season with a production of Berg's second opera that remains one of the high watermarks of the company's achievement in recent years. *Muč* is wrong with Götz Friedrich's production, but more is right; and in spite of the criticisms that must be made of the casting of the title role, the ensemble remains, on the whole, as finely and tautly responsive as anyone is likely to encounter in this shattering but (it sometimes seems) all but performer-proof masterpiece. London is lucky to have it—though, in view of the scattering of empty seats on Tuesday, word about that good fortune will have to be put about once more.

What is so compulsively absorbing and enthralling about *Muč* is what is so bard to compass in a single production: Berg's combination into an encyclopaedic whole of seeming opposites, domestic farce à la Feydeau and Expressionist *Angst*, a plot that as it descends into cruel squalour and despair is ever more irradiated by the soaring compassion of the score. Friedrich's production sacrifices intimacy: the stage is too open, especially in Act 3, to score the point that *Muč* is one of the most "indoor" of operas.

It also sacrifices the tightness of dramatic expression that must come from a faithful and unemphatic adherence (as far as possible) to Berg's fantastically complex stage directions. The hovering of the Animal Trainer, ever prompt to underline the obvious, are an unimproved irritation; the curious encrustations of the enactment of the final, terrible tragedy have not been prised away. Worst of all continues to be that of not playing the opera in the language of the audience; this indefensible judgment affects a willful over of what should be clear, funny, and relentlessly gripping.

None the less, something essential and truthful about the work is caught and transmitted. In unimpaired ensemble scenes the sight is, as always, best of all the middle act, when the farcical scurrying around the Schön household—the producer's touch is brilliantly sure and sharp. Each of the characters, down to the most minor, registers, down to the most registers. One senses, from most of the performers, on stage (the opera is revived with only two major cast changes), a new freedom in expressing the music as well as coping with the contours of the play. Surely no one, experiencing this performance, can be left in doubt of the work's stature.

Karan Armstrong's qualifications for the title role continue to be uneven. The very handsome physique is far too strapping; the voice only just manages the (admittedly near-impossible) vocal writing—this time with less squalling but also less volume. But in her favour, after the boydenish attitudes of

the opening scenes, it must be said that through quick stagecraft, Miss Armstrong gains increasingly in emotional directness and simplicity—that much of a true *Liú* is assured, even if the full mystery is missing.

No such problems elsewhere: Günter Reich's *Schön* is a masterpiece of observation and musicianship. Robin Leggate (Painter/Negro), Ryszard Karczowski (Alwa), and Jonathan Summers (Animal Trainer) are far more assertively in the picture, and in the large cast Georg Paucker's *Acrobat* and Erik Saedens' *Schigolch* (with wheezes that are not just funny but musical) are outstanding. Donald Grobe, a garrulous Alwa, takes over the triple duties of prima man-servant, and prima Brigitte Fassbender, lacking Glens' *Liú*'s purity of line, exudes a much more complete figure of the tragic *Geschniz*.

The greatest gain over the 1981 performances seems to me in Colin Davis's conducting. One still registered the occasional want of sheer fibre in string and brass tone, above all in the Mählerian phrases with their ringing sixths that should lift the spirits on each hearing. But the pacing of the opera is now far more assured; here is room for a relaxed and sometimes quite broad appreciation of detail without loss of tension; and the performance climaxes, as it should, in a third act of quite remarkable sustained breadth and passion.

The Tempest/Barbican

B. A. Young

A very pretty *Tempest*, and absolutely free of gimmicks, unless you count it a gimmick that, after the shipwreck is finished in a storm of strobe-lights, all the action takes place on the beach where the wreckage lies. The ship is seen beached on the storm, with the crew on the starboard side and the tiresome passengers on the port, and the maimed screening the stage. The battered wreckage made many handsome scenery in *Marie*. *Bigot's* design, and you might say that this would be the view of subsequent events from Prospero's cell, if the cell were represented by the antridium.

Derek Jacobi's Prospero is always more father than duke, but he is a very bad-tempered father. He allows Miranda to fondle him in his first scene with her, and he is gentle with his constant reminders to her to pay attention to what he says; but Shakespeare's bad man, his irascible man, and Mr Jacobi plays him so, with no genuine kindness either to his daughter or to Ariel. Ariel, sweetly played and sung by Mark Rylance, has actually gained his long-delayed liberty before Prospero bids him farewell, and is nowhere to be seen.

Alice Krige really does suggest a girl of 15 or so, and when she tells Ferdinand "I am your wife," she is only acting out what she has read in a book. The knightly young Ferdinand, of Floyd Bevan will clearly make a fine King of Naples, but he is a bit idle at carrying firewood, which looks as if it were hollow the way he holds it.

Caliban is badly deformed, only covered with boils and blisters; it is his scaled cape

that makes him like a fish, and Stephano takes that on him for himself. Stephano is Christopher Benjamin and Trinculo is Ian Tipton, and they are not asked to be very funny, to my relief. Of the Neapolitan courtiers, Edward Jewsbury's Gonzalo stands out, for his courtesy as well as his white whiskers.

The magic is pretty and effective. Ariel materialises from a great bowl of goodies as a glittering harpy. Iris, Ceres and Juno, so gorgeously apparelled that their harvest was clearly reaped with a Rolls-Royce combine harvester, make their scene into a tiny opera for three soprano voices. I am bound to say the music by Stephen Oliver takes us back to composers like Somervell: is this what we shall hear in *Blondel*? The shower of golden foliage is really lovely.

Ron Daniels is the director.

St Anthony Variations/Sadler's Wells

Clement Crisp



Alastair Muir

Sherilyn Kennedy (centre) in "St Anthony Variations."

them, awkwardly, was potent evidence of the unsuitability of the 'Wells' as a home for anything but intimate works—and Peter Wright made a telling comment when he noted that the stage is the smallest of any on which the company appears in its national and international tours.

But whatever the physical constraints of the dance area, Mr Corder's gift for lyrical invention, and his ability to use Brahms' formal devices as patterns for his choreography, made for welcome addition to the repertory, sweetly danced by Miss Kennedy, with Chenca Williams, Susan Lucas and Sadler's own Vicki and Roland Price, Iain Webb and Michael O'Hare as their cavaliers.

There are unobtrusively attractive designs by Richard Bonson, and a lucid account of the score from the company orchestra under Barry Wordsworth; I look forward to getting to know *St Anthony Variations*.

The programme also included *Die Bühne*, *Night Moves*, which depicts from the intimacy of its surroundings, and retains its claustrophobic and secret air, and Kenneth MacMillan's *The Invitation*.

This is another victim of the stage, but it also showed in this performance a lessening of dramatic

tension because many of the roles are now given with too much vivacity and too little sense of brooding passion. The errant Husband and Wife are still securely played by Desmond Kelly and Galina Sam-

sova; other roles seem victims of an operetta-like charm. The sexual drive of the piece is dissipated.

And as a bonne-bouche, the SWB dancers—led by Marion Tait—hymned the difficulties of

locking their point shoes.

The 'Wells' stage is highest

spirits, with Miss Tait revealing a charming voice and a Liza Doolittle-ish gaiety that could win her stardom in *My Fair Lady* whenever she chooses to bang up her point shoes.

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Alice Krige really does suggest a girl of 15 or so, and when she tells Ferdinand "I am your wife," she is only acting out what she has read in a book.

The knightly young Ferdinand, of Floyd Bevan will clearly make a fine King of Naples, but he is a bit idle at carrying firewood, which looks as if it were hollow the way he holds it.

Derek Jacobi's Prospero is always more father than duke, but he is a very bad-tempered father. He allows Miranda to fondle him in his first scene with her, and he is gentle with

his constant reminders to her to pay attention to what he says; but Shakespeare's bad man, his irascible man, and Mr Jacobi plays him so, with no genuine kindness

Real Estate Lending Officer

Bank of America is seeking an experienced officer to join its UK Real Estate Group and play a new key role in the expansion of its lending activities.

The successful candidate will be responsible for generating and executing new business of a project related nature and will be expected to make an immediate contribution to the overall success of the group.

Applicants should be graduates with at least six years experience of commercial property transactions and a thorough understanding of related financial and legal considerations.

Career development opportunities are excellent and a competitive salary will be augmented by an attractive package of fringe benefits including car, low interest mortgage, non-contributory pension and free BUPA.

Write with full personal, career and salary details to Peter Cole, Bank of America, NT & SA, 25 Cannon Street, London EC4P 4HN.



BANK OF AMERICA

Director of Regulatory Affairs

Greenford, Middlesex

Globo Group Research Limited, through the discovery of several exciting new medicines, is making a key contribution to the Globo Group's current outstanding success. The company is seeking a Director of Regulatory Affairs. This is a senior appointment, reporting to the Deputy Director of Research and Development.

The person appointed will lead an experienced team which has worldwide responsibility for ensuring that submissions to regulatory authorities are scientifically correct and meet the highest ethical and technical standards. There will also be responsibility for the effective and efficient management of negotiations with these authorities.

Candidates, probably in their late thirties to mid-forties, must be physicians or scientists with a doctorate or other appropriate qualifications. Extensive experience of regulatory work with a major pharmaceutical company, which has substantial research and development activities in the United Kingdom, is essential.

Salary is negotiable and there is a Group profit sharing scheme. Company car, non-contributory pension, BUPA membership, general relocation assistance, where appropriate, and other benefits reflect the senior nature of the appointment.

Please write in confidence to Dr. W. G. E. Underwood, Central Services Director, at Globo Group Research Limited, Greenford Road, Greenford, Middlesex UB6 0HE. Telephone: 01-4223434.

Globo Operations UK Limited

The Sun Life Assurance Group transacts life assurance and pension arrangements and has funds exceeding £2 billion. Its Chief Office (including the Investment Division) is based in London; its Administrative Headquarters in Bristol and branch offices are located throughout the UK.

Investment Analysts

The Group wishes to appoint two Analysts who have attained a degree and/or an appropriate professional qualification:—

UK Equities The successful candidate will have a minimum of two years appropriate experience, to assist in the management of our large UK equity portfolio. Capital goods sector experience would be an advantage.

North American Equities The successful candidate will have a minimum of 18 months' experience in the North American Market in order to assist in the management of our US equity portfolio.

Both jobs will be based at our Chief Office in the City of London and will command a competitive salary. In addition, fringe benefits include a profit sharing scheme, non-contributory pension and medical insurance schemes and a house purchase scheme with preferential mortgage interest rates.

Written applications, including a full curriculum vitae, should be sent in the first instance to:—

The Manager, Personnel Department, Sun Life Assurance Society plc, Sun Life Court, St. James Barton, Bristol BS1 3TH



CAPEL-CURE MYERS

Portfolio Management assistant

We need an additional person to assist the Partner responsible for the Agency and Bank Department. To fulfil this role we wish to recruit someone who is literate and articulate, aged 25-30 and with a successful track record of servicing clients and a knowledge of settlement procedures. Ideally, he or she will be a well-educated person who wishes to have a satisfying and rewarding career in a successful portfolio management business. We can offer a competitive starting salary and other benefits.

Please apply with curriculum vitae or telephone:

James Neill, Personnel Manager
CAPEL-CURE MYERS

Bath House, Holborn Viaduct, London EC1A 2EU

Tel: 01-236 5080

BANKING BANKING BANKING

PROJECT FINANCE

£17-24,000

Rare opportunity for experienced specialist to join expanding activities in an energy-based European bank. Key responsibilities will be to identify and develop new business opportunities and suitable candidates will therefore need a marketing background. Expertise in mining/energy-related projects or fee-earning Chinese business would be a great advantage.

FOREX DEALERS

Negotiable

Two highly respected City banks are currently seeking to represent their operations with further trading expertise. Major contributions will be expected from day one in spot and forward European currencies. Will be of interest to candidates currently earning in excess of £16,000.

EDP AUDIT/RESEARCH

£12,000-15,000

Structured career progression offered by top U.S. bank to two bank auditors with EDP backgrounds. Besides international banking, unique opportunity exists to research new products and operations for applicants with strong bias towards audit software development.

Please contact Felicity Hether on 01-606 2873

ROBERT HALF

THE PERSONNEL CONSULTANT 01-606 5771

PEMBER & BOYLE

have a vacancy for

AN ASSISTANT INVESTMENT MANAGER

in their Pension Fund Department

The successful candidate will have had at least three years' experience and will probably be in his mid to late twenties.

Remuneration will be commensurate with experience. All replies will be treated in the strictest confidence.

Please write with curriculum vitae to:

Howard Johnston
Pember & Boyle
30 Finsbury Circus
London EC2P 2BB

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If you are a redundant or 'slightly used' executive or professional person, or have some other career crisis, we can help you by offering the most comprehensive Career Counselling service in Europe.

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Manchester: 061-228 0899, Surrey Building, Piccadilly Plaza.
Glasgow: 041-322 1322, 211 West Nile St., G1 2RN.
Belfast: 0232-228786, 22 Great Victoria St., BT2 7ER.

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organisations, through our
affiliated company Lander
Corporate Services Ltd.

FRustrated by lack of opportunities
in your present job? If you are 25-35, have
less than 5 years' business experience, prefer to work
in a team, and are interested in a career in
marketing, then our specialist course could be for you. While
you learn, you earn. For further information,
ring immediately for details and
to make an appointment. Tel: 01-603 6521.

Remploy

Remploy Ltd. is a Government sponsored company. Its objective is to provide employment for severely disabled people in normal industrial conditions, and to do so cost-effectively. It is currently still expanding and has some 11,000 employees, of whom over 8,500 are severely disabled, in 21 different physical and mental categories.

There are 94 production units from Aberdeen to Penzance and over 150 products and services, including bookbinding, furniture, knitwear, orthopaedic appliances, cartons and boxes, assembly work and protective clothing.

Last year's sales of £50 million showed an increase of 18% over the previous year, obtained in fully competitive conditions.

PERSONNEL DIRECTOR

Remploy's existing Director responsible for the personnel function is moving shortly in other duties on the Board.

A new Personnel Director is now sought who will be appointed to the Board by the Secretary of State for Employment and will be responsible directly to the Managing Director. He/she will lead the Head Office personnel team and Personnel Managers in the field, as well as the Chief Medical Officer and over 80 part-time factory doctors, and may also have other Board responsibilities from time to time.

Remploy's employees are represented by 11 different trade unions (9 blue collar and 2 white collar) and are organized in three separate groups. The Personnel Director will be in close contact with these unions and industrial relations scene.

Considerable effort is also going to be necessary over the next few years to continue the development of more effective personnel systems in the wider sense - communications, participation,

wage and salary systems, management development, and training from the shop floor upwards.

Remploy is changing fairly rapidly at present and the Personnel Director will be expected to contribute to the Board's strategic thinking in this respect.

The salary is in the range £21,470 - £27,760. There is a 12% pension scheme and a company car.

The job is based at Cricklewood in North London but involves considerable travelling within the UK.

An IIPM qualification would be an advantage.

The job is an exciting and rewarding one. There is much to be achieved and done, because the personal futures of 8,500 severely disabled people are involved, the stakes are high.

If you would like to be considered, please write for a CV form, marking the envelope 'strictly confidential/DP' to:

Trevor Owen, Managing Director, Remploy Limited, 415 Edgware Road, London NW2 6LR.

MANAGING DIRECTOR

For freight container leasing company (part of long established group) West of London. Some years' experience as director level in the leasing field is essential, and astute business mind, sound judgment with strong financial and administrative skills.

Salary circa 20K.

Plus Car.

Please write Box A.8297

Financial Times

10 Cannon Street, London EC4P 4BY

WANTED

Managing Director/Partner
For United Kingdom
We are an American Financial Services Company based in America, with a subsidiary in the United Kingdom. We are looking for a senior executive with Marketing, Financial and Management experience. The executive must be able to demonstrate earnings in excess of £50,000 per year. Send resume to Charles E. Greenway, Financial Times, 10 Cannon Street, London EC4P 4BY. All replies held in strict confidence.

FOREX

APPOINTMENTS

For Forex/Liffe/Money Market appointments at all levels, discuss your needs, at no cost, with a specialist.

TERENCE STEPHENSON

13/14 Little Britain

London EC1A 7BX

Tel: 01-806 6834

20 years market experience

Manager-Credit

Shipping and industry to £25,000

A major European Bank has undergone a period of worldwide development and growth and occupies a leading place in international banking. In London, it is seeking an experienced senior loans officer to take charge of the credit department of some 20 staff. Reporting to the Manager of the Branch, the man or woman appointed will have the prime task of expanding the Bank's loan portfolio, particularly in the shipping sector. Candidates,

ideally aged 35 to 40, should have a strong background in shipping finance and must demonstrate a successful marketing record. Experience of English or North American banking practice would be a distinct advantage. Salary is negotiable in the range £20,000 to £25,000, plus benefits.

Please write, in confidence, to Peter Greenway, Ref: AAS1/8356/FT.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

Tel: 01-235 6060 Telex: 27574

Deputy Manager

Capital Equipment Financing

For the London subsidiary of a major international financial institution with a particular interest in ships, aircraft or other major capital equipment. The post will entail wide general responsibilities in addition to the main role of business development. International travel will be involved. Candidates should be aged 25-35, preferably, but not necessarily, graduates with some linguistic facility, and offering sound experience in lending, banking, leasing or other financing entailing high-level client contact and negotiation. Some familiarity with shipping or aircraft would be helpful. The salary and benefits will be negotiable. Prospects within a growing organisation are good.

Candidates should reply, in strict confidence, giving details of age, experience, qualifications and present salary, quoting Ref B20/FT. No details will be divulged to the client without prior permission.

CB-Linnell Limited

7 College Street, Nottingham.
MANAGEMENT SELECTION CONSULTANTS
NOTTINGHAM - LONDON

Assistant to Managing Director

Major Unit Trust Managers

Age 24-28

Our client, a leading British Company in Unit Trust Management, with head offices in the City, seeks a Marketing Assistant to develop business with Stockbrokers and to analyse unit trust performance.

The requirement arises from the rapid growth of the business and calls for an intelligent, numerate person with two years City experience who seeks challenge and more responsibility. He, or she, will be a graduate with an attractive personality and well presented, who will enjoy developing business direct with clients. The position will report to the Managing Director.

Remuneration includes a competitive salary, a sales related bonus, a car, paid travel to and from work and membership of the company's pension scheme. Please write to or telephone:

Jean Taylor,
Grosvenor Place Recruitment Limited,
14 Grosvenor Place, London SW1X 7HH.
Tel: 01-235 9614.

GENERAL APPOINTMENTS

Appear every Thursday

Rate £31.50 Per Single Column Centimetre

Management Consultant

West Country

A leading ethical consulting firm wishes to strengthen its operations in Wales and the West of England as part of its planned growth in the U.K.

Responsibility is to be for servicing and expanding its existing client base. Recent work has had a strong financial/commercial investigative and M&S bias for a variety of organisations in the financial, service and manufacturing sectors.

Candidates, male or female, are expected to be aged around 30.

to 40 with a degree and an appropriate professional qualification. Those living in the West Country or with local knowledge may have an advantage, but current consulting experience and professional ability is more important. Outstanding candidates would gain immediate responsibility in charge of a team and expect early promotion.

Please write in confidence, or telephone for an application form on 01-439 6063 to R.N. Orr quoting client reference M1151.

Roland Orr

Management Consultants

35 Piccadilly, London W1V 9PB Telephone 01-734 7282

c£20,000 + Car

GENERAL MANAGER

Trinidad & Tobago Mortgage Bank

This is a career opportunity within the Central Bank of Trinidad and Tobago. Applications are now invited from suitably qualified candidates.

The Job:

—Responsible for the day-to-day operations of the Mortgage Bank.
—Establish the internal operating procedures for the conduct of the Bank's business.
—Prepare a business plan, incorporating projected levels of activity, revenues and expenses, and capital expenditures.
—Responsible for the Executive Management of the Bank under the direction of the Board of Directors.

The Person:

—Should have:
—A.C.C.A. professional qualification, or its equivalent, or M.B.A. Finance with a background in Corporate Finance, Law, Money and Banking, and Monetary Economics.
—At least five (5) years' management experience:
—In originating and servicing mortgages;
—In raising funds through the issuance of corporate securities;
—In managing investment funds.
The successful candidate must possess strong communication and marketing skills with the ability to organise and co-ordinate staff.
There is opportunity for innovating, developing and designing new techniques and systems of business.
Candidates having exceptional experience without the stated qualifications will be considered.

Compensation Package:

The Bank offers an attractive compensation package including Medical Insurance, a Pension Plan, Passage Grant and Housing Scheme.

The successful applicant will be assisted with expenses in his repatriation.

Interested persons should send applications to:—
The Director, Personnel Services, Central Bank of Trinidad & Tobago, c/o High Commissioner of the Republic of Trinidad & Tobago, 42 Belgrave Square, London, SW1 8NT, England. Closing Date: 30th September, 1983. Applications will be treated with strict confidence and only suitable applications will be acknowledged.

**Morgan
Grenfell**
& CO. LIMITED.

Eurocurrency Banker

Morgan Grenfell requires young Eurocurrency Banker aged 24-28 to join active department engaged in all aspects of International Banking.

Applicants should be graduates who have 2-3 years general experience of credit appraisal, documentation and syndication of transactions involving corporate, sovereign risk and project lending.

An ability to integrate with a small team working under pressure in a highly competitive environment together with a willingness to learn new skills and develop new ideas are essential. Fluency in one or more foreign languages is required.

Remuneration will be based on experience and will include such benefits as a preferential mortgage scheme, non-contributory pension, B.U.P.A. etc.

Please reply in writing to:

Sally Barnes,
Morgan Grenfell & Co. Limited,
23 Great Winchester Street, London EC2P 2AX

TREASURER £20,000+

Stewart Wrightson Holdings is the parent company of a major international insurance broking group. Turnover in 1982 was £27.8m and profit £3.9m.

The Group wishes to appoint a Treasurer principally to manage the liquid funds of the Lloyd's brokers' subsidiaries. The role demands a creative approach to investment management to maximise returns at the earnings level within the constraints of the Lloyd's market.

Reporting directly to the Group Financial Director, the Treasurer will establish stronger links with the Group's broking companies, underwriting agencies and insurance companies in the UK and overseas to effect the continuing development of the treasury function as a profit contributor.

Specific tasks will involve:

- Establishing funds available
- Management of foreign currency exposure

• Management of borrowings

• Investment of funds

• Contacts with financial institutions

• Development of reporting systems

Applications are invited from economists or business graduates, accountants with a treasury background and members of the Association of Corporate Treasurers. Applicants must have experience of the Treasury function in an international business, preferably within the insurance industry.

The salary will be at least £20,000 per annum but could be more for an exceptional candidate. The additional benefits include a non-contributory pension scheme and a staff share scheme.

Applicants should write, giving details of career attainments and experience to:

KCF Laffoye
Group Personnel Director
Stewart Wrightson Holdings plc

1 Camomile Street

London EC4A 7HJ

**Stewart
Wrightson**

International Insurance Brokers

Investment Executive £15,000 - £19,000

The Investment Division of The Greater London Enterprise Board plays a key role in the re-generation of London's economy. To complete the existing team we are looking for someone — probably not over forty — with experience in liquidations/reconstructions and/or corporate finance, who can demonstrate achievement in 'hands-on' situations as well as in the working up of investment proposals.

If, on top of a relevant first degree and an MBA or accounting qualification, you feel you can make a contribution to the task of developing viable jobs which is tempered by wisdom and humanity, please send your CV and a note explaining why to:

Roger J. Webster, Director, Investment Division
Greater London Enterprise Board Ltd
63-67 Newington Causeway, London SE1 6BD

**Greater
London
Enterprise
Board**

اصحه الذهاب

CJA

A key appointment — offering scope for wider responsibilities in a senior contracts and project finance position

CONTRACTS FINANCIAL ADMINISTRATION- AIRCRAFT MANUFACTURING

£12,000 - £16,000

This vacancy, which arises out of expansion of International business, is open to candidates preferably aged 25-35, who have acquired five years' practical experience in client negotiation relating to export financing including leasing. Knowledge of leasing and credit finance documentation for high value equipment is very desirable. Responsibilities will cover preparation and submission of export insurance and banking applications, commercial paperwork, maintaining close liaison with International Banks and Government Departments. Essential experience will be in the analysis of balance sheets, the preparation of financial forecasts and the use of computer based financial modelling for leasing and credit sales. Continuous training will be provided where necessary. The ability to communicate clearly, both verbally and in writing, is important as is self-motivation and the ability to work under pressure. Initial salary negotiable £12,000-£16,000, contributory pension, free life assurance, assistance with removal expenses if necessary. Applications in strict confidence under reference CFA201/FT to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,
35 NEW BROAD STREET, LONDON EC2M 1NH. TEL: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-638 9216.

* Please only contact us if you are applying for the above position.

Prospects exist to move to senior management position in either South Africa, elsewhere overseas or in London within 2-4 years.

ACTUARY — RE - INSURANCE

RAND 38,000 — RAND 52000

TAX APPROX 25% — 30%

MAJOR INTERNATIONAL RE-INSURANCE COMPANY

We invite applications from actuaries who have acquired at least one year's post qualification experience gained either in an insurance company and/or re-insurance company, consulting actuarial services for between 15 and 20 offices in South Africa. The successful candidate will be responsible for advising on insurance, re-insurance treaties etc. Up to 50% of salary will be spent in the field. The ability to advise clients in a positive and conclusive manner is important. Initial remuneration negotiable, Rand 38,000-Rand 52,000, income tax approximately 25%-30% + car, highly subsidised accommodation and house purchase loan facility, contributory pension, full relocation expenses. Applications in strict confidence under reference ARI-4202/FT to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED,
35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-638 9216

Eurobond Dealer

c.£20,000 + banking benefits

Our client, a leading International Investment Bank of the highest repute, is seeking a Eurobond Dealer of proven ability to join a small but well-established and highly professional team.

Candidates should ideally be in their mid-20s and have at least two years' dealing experience, preferably in the U.S. dollar straight sector and gained with an active market maker. For an intelligent, ambitious and fast-thinking individual this should represent a very attractive opportunity, for it exists in an expanding environment where ability will be given every chance to develop and performance will be well rewarded.

Applications will be treated in the strictest confidence. Please write to or telephone Philippa Rose.

Philippa Rose & Partners Limited

18 Eldon Street
London EC2M 7LA



Telephone:
01-588 5196

AUSTRALIAN SHARE ADVISOR

We require an Institutional Advisor for our expanding International operation to concentrate primarily on development and servicing of our North American clientele.

The position, based in London, will entail extensive travel in the U.S. Good knowledge of the Australian securities market is required and the ability to present that to institutions is essential.

Salary commensurate with experience and ability.

Replies will be treated with strictest confidence and should be addressed to:

The Manager
McGaghan Dyson & Co.
3 Bow Lane, London EC4M 9EE

**CHARTERHOUSE
JAPHET**

CREDIT ANALYST

Development of our Lending Division has led to the need for an experienced CREDIT ANALYST to join an existing small team. This will be a senior appointment, and the person appointed will ideally be a graduate with three to four years' relevant experience with a major bank in the U.K. Responsibilities will include deputising for the Departmental Manager in all aspects of the operation of the Department.

It is desirable that the candidate has successfully completed a formal credit training programme and must demonstrate strong analytical skills, sound credit judgment and an ability to communicate with people at all levels both within the Bank and with customers.

This appointment will challenge a highly professional young person with a good track record and the ambition to succeed further. The salary will reflect the responsible nature of this position, and other benefits include subsidised mortgage and loan facilities, free lunches, BUPA and non-contributory pension scheme.

Applications in writing to: Miss C. A. Parker, Personnel Officer, Charterhouse Japhet plc, 1 Paternoster Row, St Paul's, London EC4M 7DZ.

Opportunities at Hendersons

Owing to continued expansion, the following staff are required:

Senior Clerk - Share Exchanges

The Securities administration requires a senior clerk to work as an assistant in the share exchange section for unit trusts. The ideal candidate will have wide experience including unit trust activities, dividends, rights and accounts' reconciliations.

Senior Clerk - Securities

Senior clerk to join the Securities administration. His main job function will be to handle the introduction of new clients' portfolios including pension funds; reporting directly to the Manager. Candidates for the position should have wide experience of the securities industry.

Senior Clerk - Settlements

Assistant required for section head to deal with foreign currency aspects, deliveries and settlements of foreign securities. Settlements experience is essential and candidates should have wider experience of the securities industry.

Senior Dividend Clerk

A senior clerk is required as assistant to the section head to process dividends in a computer environment. Essential experience for the job will include UK, offshore and foreign dividends together with income tax aspects.

Computer Operations Supervisor

Senior VDU operator with supervisory experience to take charge of small but busy and expanding Operations Department.

Valuations Clerk

Experienced valuations clerk for private client section, preferably with knowledge of computer operations.

An attractive remuneration package is offered with each position.

Reply with full CV to The Company Secretary, Henderson Administration Ltd., 26 Finsbury Square, London EC2A 1DA.

Henderson. The Investment Managers.

JAMES CAPEL & CO. RESEARCH

The Far Eastern department, based in London, and covering stock markets in Hong Kong, Singapore and Malaysia, has a vacancy for an experienced analyst to research Hong Kong securities.

Whilst a knowledge of the Hong Kong market would be an advantage, it is not essential. The main requirement is for an individual with a proven ability in research, who would welcome the opportunity of involvement in the Far East and regular travel.

Salary will be attractive and commensurate with experience and ability.

Please apply in confidence to:

Danny Schulten,
James Capel & Co.,
Winchester House,
100 Old Broad Street,
London, EC2N 1BQ
Tel: 01-588 6010

Corporate Finance

Solicitor, ACA or MBA
City. Age 24-26

Candidates should possess an appropriate qualification. Future prospects are genuinely first-rate and the package, including a car, is negotiable.

Please write, enclosing career and salary details and quoting reference F73612, to N. P. Hulsey, Peat Marwick Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, London EC4V 3PD.

**PEAT
MARWICK**

Investment Manager

International share portfolio Sydney

Australian Mutual Provident Society is Australia's largest insurance company and largest insurance investor in Australia with total assets of \$Aus 8.5 billion, of which the share portfolio is about \$Aus 2 billion. The rapidly increasing proportion of this investment allocated to international markets has led to the creation of this new specialist appointment in the Head Office of this major Australian-owned and managed enterprise.

The appointee will report to the Manager - Share Investments, be a member of the portfolio management team, and have specific responsibility for the overseas portfolio, embracing both international investment strategy and portfolio management. Our client regards this as a most important appointment, which will grow in significance, and which can offer outstanding career prospects.

Relevant experience is essential, and the successful applicant probably will currently



PA Australia

5th Floor, 100 Walker Street, North Sydney, NSW 2060.
PO Box 210, North Sydney, NSW 2060, Australia. Telephone: (02) 929-7888.
Personnel Administrations Pty Ltd (Inc NSW)
PA (ACT) Pty Ltd (Inc ACT) PA Custodians Pty Ltd (Inc ACT)

Develop and Manage a New Personnel Function £18,500 + Car + Benefits

An expanding British Merchant Bank which offers a wide range of banking and financial services is now seeking an experienced Personnel Manager to set up a new department and provide a full personnel service to the 150 staff based in the City.

This is a challenging role as it calls for an ability to develop and implement professional personnel systems within a traditional organisation that is in the process of change. You will have the full backing of the senior management of the bank and can look forward to a secure and rewarding future.

Aged 35 to 45 (male or female) you are

Cripps, Sears

MONEY BROKING

Butler Till Limited, the leading sterling money broker is continuing to expand their operations in the Sterling Money Markets and now have vacancies for

TRAINEE BROKERS

Successful applicants, aged 20-25, should already have gained some relevant business experience and have the assurance, style and outgoing personality essential for success. A full training programme will be undertaken in all aspects of our business.

Attractive starting salary and excellent career prospects are available.

Applications in confidence to: MISS A. E. MARGISON, BUTLER TILL LIMITED, ADELAIDE HOUSE, LONDON BRIDGE, LONDON EC4.

IBUTLIEERS

BUTLER TILL LIMITED
Adelaide House, London Bridge, London EC4R 9HN.
A Mills and Allen International Group Company

Eurobond Sales

Due to our continued expansion in the Eurobond markets we need to strengthen our sales capability and retail coverage. We urgently require two more Executives with a minimum of 5 years experience in these markets which must include Straight Dollar Issues, DM, SF and Yen Instruments, Floating Rate Notes and CDs. Ideally applicants should also offer a background in US Government Securities and have at least one foreign language.

Salary and benefits will be negotiable and will reflect the importance we place on these posts which offer tremendous potential for energetic, dynamic and ambitious Eurobond Professionals.

To apply, please telephone Michael K O'Connell, Deputy Managing Director on 01-380 5424. Or write to him at Chemical Bank International Ltd, Chemical Bank House, 180 Strand, London WC2R 1ET.

**CHEMICAL BANK
INTERNATIONAL**

Creative Investment Administration Manager

For Arbuthnot Investment Management Services

We are seeking highly motivated individuals in their 30's with an excellent educational background and proven man-management ability who should have spent the majority of their career in the Securities Industry, either with a large Stockbroker or the Investment Division of a Merchant Bank.

Prerequisites are a good understanding of computer systems, management accounts and a current knowledge of legislation covering the Securities Industry. O+M skills would be an advantage.

We offer: * a competitive salary commensurate with previous experience.
* appropriate fringe benefits.
* a progressive career with an expanding organisation.

Please telephone for an application form:

Jakki Ridlington

Arbuthnot Latham

Bank Limited

37 Queen Street

London EC4R 1BY

Telephone: 01-236 5281

ARBUTHNOT INVESTMENT MANAGEMENT SERVICES

PENSION FUND MANAGEMENT

Edinburgh

A major Scottish Life Office is currently seeking an experienced investment analyst (male or female) to join a small head office team with responsibility for reporting to pension fund clients and marketing pension fund services.

Applicants should be in their late 20's or early 30's with several years investment experience in equities or fixed interest with a financial institution or stock exchange.

A large part of the job will entail meeting and making presentations to pension fund trustees located throughout the U.K. An ability to communicate well and to explain investment policy clearly is essential. Some investment analysis will also be involved.

This is an interesting and challenging position which carries the prospect of promotion to portfolio management for the successful candidate.

An excellent salary is offered, together with mortgage assistance and relocation expenses.

To learn more about this appointment write or telephone in the strictest confidence to the Company Adviser, William L Gill, on 01-388 2051 or 01-388 2055 (24-hour Ansafone).

M

MERTON ASSOCIATES (CONSULTANTS) LIMITED
Merton House, 70 Grafton Way, London W1P 5LN
Executive Search and Management Consultants

Foreign Exchange Dealers

Due to expansion of the Bank we are seeking two Senior Dealers for our fast growing Dealing Room.

A minimum of five years Foreign Exchange and Money Market experience within an active International Dealing Room is essential.

The salary we are offering will be highly competitive with the market, plus the usual banking fringe benefits.

For an application form please contact:

Jakki Ridlington

Arbuthnot Latham

Bank Limited

37 Queen Street

London EC4R 1BY

Telephone: 01-236 5281



ARBUTHNOT LATHAM
BANK LIMITED

GENERAL

APPOINTMENTS
ARE CONTINUED

TODAY ON PAGE 22

APPOINTMENTS
WANTED

ATTORNEY

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Please write, enclosing full particulars and quoting reference 2518/L to N. P. Halsey, Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, Blackfriars, London, EC4V 3PD. Replies will be forwarded to our clients, and a covering letter should therefore name any companies to whom you are not interested.

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UNIVERSITY OF EDINBURGH

DIRECTOR OF FINANCE

Applications are invited for the post of Director of Finance.

The Director of Finance will be a member of the Senior Administrative team called upon to advise the Chancellor. Although responsible to the Secretary of State, the Director of Finance will be expected to play the leading role in financial planning and management of the University.

While the Director of Finance will be an advisor to the Chancellor, the post will be concerned with business or industry, such as Business or Industry, to be developed with other departments. It is expected that the successful applicant will have suitable accountancy experience and knowledge of accountancy and taxation.

The salary will be an Administration Grade IV salary scale, maximum £17,274, and annual increments with increments.

Further particulars may be obtained from the University, with whom applications should be made giving the names of three referees. Should the post not be filled by 31 October 1983.

Please quote reference No. 4011.

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Please reply in confidence giving concise career and personal details and quoting Ref. ER638/FT to P. J. Williamson, Executive Selection.

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Written applications containing career details should be forwarded, in confidence, to Richard Norman, F.C.A. or Robert Collier, at our London address quoting reference number 4168

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- ★ Be familiar with treasury matters.
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Interested applicants should write to Allan Marks enclosing a comprehensive curriculum vitae, quoting reference 429/1 at Michael Page Partnership, P.O. Box 143, 31 Southampton Row, London WC1B 5HY.

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Please write in confidence, initially with brief details, and quoting reference 1345 to John Anderson, as Advisor to the company, etc.

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FINANCIAL TIMES

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Telegrams: Finantimo, London PS4. Telex: 8854871
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Thursday September 15 1983

Greece steps out of line

BY BLOCKING a joint condemnation of the Soviet Union for shooting down a South Korean passenger aircraft on September 1, Greece has not only stoked up the justified anger of the other nine members of the European Community. It has also raised the question of what the Community is about and, more explicitly, how much hope there really is for European Political Co-operation, the diplomats' code phrase for a kind of infant Community foreign policy.

The refusal of Mr Andreas Papandreou, the Greek Prime Minister, to go along with the others is fully in keeping with his record. When Greece was admitted to the Common Market after the fall of the dictatorship in 1974, the other nine intended thereby to underpin Greek democracy and Greece of the West.

Mr Papandreou sees the Common Market primarily as a means to transfer wealth from the European North to the South, more specifically Greece. His political vision for Europe is that of a region independent of great military power blocks. It is for this that, as in the instance of the airliner, often forces him to be more tender to Moscow than his partners would like.

It also is a formula hard to reconcile with the recent renewal of the agreement that allows the U.S. to maintain military bases in Greece. Then, the art of playing both ends against the middle has been expertly practised by Greeks at least since the times of Ulysses.

The real reason for the differences between Athens and the other nine is not Mr Papandreou's occasionally mercurial policy. Greece, with its regional pre-occupations in the Aegean, has not or at least not yet, grown into the Community family. Political Co-operation between the members of the EEC has no basis in the Treaty of Rome. It has developed from the common historical experiences of the members and their desire to make their voice heard in a world so long dominated by the super powers.

The successes so far achieved by European Political Co-operation (or Poco as it is called) have been modest. Yet the idea has never died, and

Way open

This will increasingly be the case as the Community is enlarged. One can only hope that, in the longer run, the wide measure of convergence achieved between the foreign policies of the older members will eventually spread to the entire Community. In the meantime, even if one or the other member gets out of line, the leading Community states should be willing to speak out as a group.

European Political Co-operation is a tender plant. Its future development will not be easy. But it does open a way towards increasing Europe's role in the world. Even though, strictly speaking, the Community is intended to be an economic, rather than a political union, the worldwide debate on the great economic or Third World debt, is political no less than economic. In the end economic union will have to be matched by convergent foreign policy.

Change on the shop floor

THE PUBLICATION today of the first in what promises to be a series of studies on workplace industrial relations in Britain is welcome. Government departments, not least the Department of Employment, have cut their research and statistical work sharply in recent years: indeed, the study in question represents most of Mr Norman Tebbit's research effort. But it appears to be more than usually useful.

Since industrial relations will always tend to be confounded with politics, studies on work towards the political. The present study, under the joint sponsorship of a government department, an independent research institute (the Policy Studies Institute) and an academic sponsoring body (the Social Science Research Council), provides as objective a corpus of findings as we are likely to have. When it is updated, it will give policymakers, academics and commentators a valuable insight into change in an area where the dominant and the half-informed too often have ruled, to civil consequence.

Works councils

A major finding of the study has been also a surprising one: that all but unison, British workers have been adopting consultative arrangements in which union representatives and management sort out a range of issues such as working practices, health and safety, absenteeism and, often, various matters of company policy. Some 37 per cent of the more than 2,000 establishments studied had joint committees of this kind and since these were usually the larger plants — they were more than 50 per cent of the workforce.

As the authors note: "that pattern contracts markedly with the traditional view of the British industrial relations system" — a view which held that all the important representative functions were performed by the shop steward, a quite distinct system from the continental works council approach.

Such a finding does not preclude automatic rejoicing.

Companies may possess joint

consultative committees of great splendour, yet suffer from low labour productivity. It

Careful reading

Unfortunately for those who have argued that such arrangements are foreign to British practices, the findings of the study point to a "natural" adoption of consultation and joint accommodation. A further boost to such practices through the passage into British law of Vredeling and the Fifth Directive could be — arguably — beneficial to industrial relations.

The hostility of the employers — who have uniformly expressed their opposition to such legislation — are pressing the Government to get it — may be built on the same sort of outdated perception of what is happening on the shopfloor.

Or it may not. It can also be argued, on the basis of the same findings, that if British companies are doing the approved Continental thing unwillingly, what need of an unwanted stimulus?

Our inclination is for caution and for a careful reading of the Government's consultative paper when it appears.

The argument for statutory intervention is that the law can act as a goad to those companies which will always be slow to institute good practice; the argument against is that a legal straitjacket may take an inordinate amount of the many different and delicate aspects of consultation and participation.

Given that the EEC proposals are far more flexible and permissive than in their original version, the case for a British version is rather less compelling.

It

does, however, suggest that the British confrontationist school of industrial relations is no longer unduly by continental collaborationism.

It has a more immediate importance to policymaking. The Government will shortly issue a consultative document on the proposed EEC legislation on workers' involvement — the so-called "Vredeling Proposal" and the Fifth Directive. Taken together, they propose that a company's management must give each year to their employees a "clear picture" of its activities: must consult on important changes; and must institute some form (the choice is wide) of employee participation. In all cases, the measures apply to companies above 1,000 workers.

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ECONOMIC VIEWPOINT

Lessons of the U.S. recovery

By Samuel Brittan

THE HIGH dollar has dealt a body blow to the international competitiveness of U.S. industry. As the chart shows, the real exchange rate for the dollar is nearly as high as the real exchange rate for sterling was at the peak of its overvaluation in 1980. A U.S. current account deficit of \$30bn is officially predicted for this year, and estimates for 1984 go up to twice that amount.

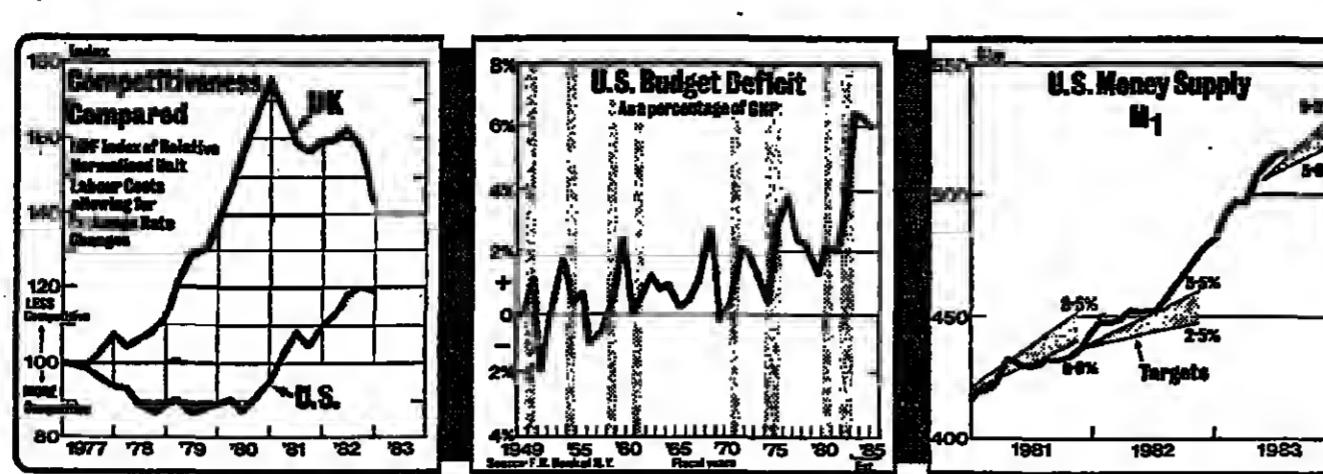
Yet there is one notable difference. While the 1980 over-valuation of sterling helped to trigger off the severest recession in postwar British history, out of which the British economy has taken a long time to emerge, the overvaluation of the dollar has coincided with a very rapid expansion of the U.S. economy.

The annualised growth of U.S. GDP shot up to 9 per cent in the second quarter of 1983 and is not expected to be very much less in the third despite the August dip in retail sales. Unemployment has fallen substantially, and the main forecast about next winter and 1984 is whether these very rapid growth rates will continue and risk "overheating" the economy, or whether they will fall back to more normal but still very satisfactory rates of 3 to 4 per cent.

One difference between the two countries is that the overseas sector is more important for Britain, and that the British economy therefore suffers more from a high real sterling exchange rate.

The differences might account for a less severe recession in the U.S. than in the UK, but not for a U.S. boom compared with a UK slump in the same exchange rate position. Nor does the state of the world economy explain it all away. In 1980 Britain went into recession earlier and more severely than other countries. In 1983 America has led the world with a far faster recovery than anything experienced elsewhere.

The crucial difference is to be found in internal economic policy. For someone who is politically interested without being politically committed, it is fascinating to see that the Reagan Administration has adopted a large part of the British Labour Party's "Alternative economic strategy." President Reagan has taken to heart the advice of



Labour's Shadow Chancellor about "not being afraid to borrow," and the U.S. budget deficit is estimated at more than 6 per cent of GDP—far higher than anything achieved under the supposedly irresponsible President Carter.

Fiscal expansion has been accompanied (or supported) by very notable monetary relaxation. This shift of the base for the official Fed target from the fourth quarter of 1982 to the second quarter of 1983 gives the impression that the growth of the narrow measure of the U.S. money supply, M1, is just within target. A more realistic comparison over 12 months shows that it has grown by over 13 per cent, compared with a UK slump in the same exchange rate position.

Nor does the state of the world economy explain it all away. In 1980 Britain went into recession earlier and more severely than other countries. In 1983 America has led the world with a far faster recovery than anything experienced elsewhere.

The consensus view, however, demands too much of human nature, particularly of economists who want to be bright, original and innovative. In Europe there were many un-

reconstructed Keynesians who believed that the growth of monetary demand, determined by fiscal and monetary policy, was the main influence on the growth of output in the long run. At the other extreme came the "rational expectations" monetarists. These denied that monetary and fiscal policy could affect output even in the short run unless the authorities could spring a great surprise on the public, which was not something that could be repeated many times.

In the early 1970s a consensus emerged about the fundamentals of demand management which was common to Friedman and some of the more moderate U.S. Keynesians.

This accepted that there was an underlying rate of unemployment (the non-accelerating inflation rate of unemployment or NAIRU) at which inflation did not further accelerate nor decelerate. This was the best that could be achieved by demand management.

Any attempt by governments to boost demand further in pursuit of growth or full employment targets might secure a temporary boost to output, but the ultimate effect would just be more inflation. There were many differences about technicalities, mechanics and the desirability of fine-tuning, but behind the public noise there was a common core of agreement.

The consensus view, however, demands too much of human nature, particularly of economists who want to be bright, original and innovative. In Europe there were many un-

reconstructed Keynesians who believed that a joint European monetary demand would be advisable. The present U.S. boom will do no good if it simply leads to renewed inflation followed by the slamming of the brakes after the 1984 Presidential election, and another recession.

The leading exponent of this pessimistic outcome is Professor Milton Friedman. He attributes most of the decline in velocity of circulation of money relative to trend in 1981-2 to the fall in interest rates (itself partly due to the fall in inflation) and to normal cyclical experience during a slump. These factors are no longer operating at varying speeds. There is also a disagreement about how likely the growth of Money GDP is to slow down to rates permitting non-inflationary growth after the monetary injections of the last year. Monetarists might also argue that the increase in the money supply has worsened inflationary expectations and has thus made even the short term trade-off between output and employment worse than a simple model would suggest.

The great international inflation of the 1970s, together with the recent U.S. recovery, suggest that both extreme criticisms are wrong. Continuing large monetary and fiscal expansion will produce inflation rather than full employment. On the other hand, such expansion will provide an initial boost to output and the inflationary effects may be deferred.

The best among European governments is that if they went for budget deficits and rapid monetary growth, the increased demand would mostly leak overseas, such as imports, and produce a currency crisis. This may be true of any one European country going it alone. But if all European countries act together, perhaps in concert with the U.S. and Japan, the result might be more like that seen in the U.S.

If this proposition is right, it is a warning against policy simulations based on purely national "rational expectations" models. But it still does not

follow that a joint European monetary demand would be advisable. The present U.S. boom will do no good if it simply leads to renewed inflation followed by the slamming of the brakes after the 1984 Presidential election, and another recession.

Friedmanites would presumably doubt the New York Fed's "real economy" estimates of, for instance, the non-inflationary rate of unemployment. The Fed's estimate of unemployment in 1983 was 5.5 per cent, down from 6.5 per cent in 1982. Even the wider measure M3 has risen by nearly 10 per cent in the past year.

There are numerous arcane arguments about whether the budget deficit or the monetary expansion is the key to what has occurred in the U.S. Monetarists will say that the rise in the deficit had no expansionary effect until the monetary brakes were released. On the other hand, it is notable that quite rapid rates of monetary expansion in the UK and Germany have not brought more than a modest (and so far non-inflationary) recovery.

All one can say for certain is that if you throw money at an economy in every possible way, both through the budget and through the banking system,

you are going to see some impact.

Unlike the Labour Party's alternative strategy, the Reagan expansion has not been accompanied by import controls or devaluation, but by precisely the opposite—rising exchange rate.

Moreover, the engine of monetary growth has been rearmament rather than social or industrial spending.

But there are still enough common monies to raise a few questions.

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The best that could happen on the monetary side would be a further period of temporary fall in velocity, so that monetary injections could be absorbed gradually. Then so

as the Fed adheres to its monetary objectives from now on there would be hope of reducing the growth of Money GDP to single figures in 1984.

On the real side, the best that could happen would be for wage settlements to be more sensitive to the level rather than the rate of change of unemployment, and for the Fed to be too far out in its estimate of the underlying non-inflationary unemployment rate. The one or two per cent rise in bond yields so far this year suggests, however, some market scepticism about the prospect.

Lombard

Radicalism for the privileged

By John Plender

IS THE Thatcher Government genuinely radical? No difficulty in answering the question if it refers to the administration of 1979-83. But for the second Thatcher regime the answer could be more equivocal.

The Conservative manifesto was, after all, bland to the point of tedium; most of the message was the mixture as before. And there have, since the election, been one or two revisionist straws in the wind. The first was the decision to call the hounds of the Office of Fair Trading off the Stock Exchange's restrictive practices, which left the unfortunate impression that radical medicine was reserved for trade unions and other traditional foes. Another was the seeming reluctance to embrace genuinely Tory solutions to the problems in occupational pensions. The slogan of portable pensions for all has so far failed to take wing outside right-wing think tanks.

More generally there is a hint of ennui in the atmosphere, as though policymaking impetus has sagged under the weight of the Chancellor's doom-laden prognostications for public expenditure.

Yet there is no shortage of radical opportunities, especially in the business and financial sphere. And as the first Thatcher Government demonstrated with the lifting of exchange controls and the introduction of index-linked debt, the most far-reaching innovations can involve little political cost and even have a beneficial short-term impact on public sector finance.

Competition policy is one obvious candidate for fresh attention. The weight of policy of the country into special categories of privilege can pay political dividends: mortgage relief wins votes. But for how much longer? In the U.S. President Reagan is beginning to have trouble with the so-called "fairness" issue because he is thought by some to have used his office exclusively to advance the interests of the already privileged. In Britain failure to achieve an equitable spread of misery may yet prove more damaging electorally than the misery itself.

Letters to the Editor

Political and scientific complexities of acid rain

From the Editor, Environmental Data Services.

Environmental Data Services. Sir—In his enthusiasm for the Central Electricity Generating Board, David Fishlock did scant justice to either the scientific complexities or the political realities of the acid rain problem (September 7).

At no time has the EEC or any other international body "urged" a reduction of sulphur emissions to one-third of their present level. Earlier this year, six European states jointly urged emission reductions of one-third within a decade—a move which, for the UK, would entail less than half the quoted capital cost of £2bn.

Mr Fishlock quotes Dr Kenneth McElroy to the effect that, if acid rain is to blame for forest damage in West Germany, then reductions will do no good, since the acid rain originates in other countries. This is an irrelevance: German emissions contribute to acid fallout in neighbouring countries, just as UK emissions cause acid deposition in Scandinavia. It is precisely because the phenomenon is no respecter of national frontiers that an international convention on transboundary air pollution was signed in Geneva in 1979.

At present, a majority of scientists would agree with Mr Fishlock that acid rain is not the main cause of forest damage in central Europe. But most also believe that pollution

not prevent the leaching of toxic metals from acidic watersheds and it is unlikely to deal with the sudden surges of acidity after periods of high rainfall or snowmelt which are a key influence on aquatic life.

Environmentalists are not looking for a "fix" solution to a "fix" problem." The latest estimate of the annual damage costs of acid deposition, in a study by Environmental Resources Ltd for the European Commission, amounts to \$0.5bn-\$1.5bn in the EEC and Scandinavia (roughly equivalent to the cost of reducing emissions of sulphur and nitrogen by 25-50 per cent).

It is difficult to square the CERG's stated reluctance to reduce its emissions before completion of the five-year research project which it is funding with recent political commitments made by the UK. At this year's EEC summit, the Prime Minister signed a declaration stating the need for urgent and effective joint action to curb acid rain;

It is patent nonsense to say that all theories of damage from acid rain have "simply faded away" after being put to the scientific test. Mr Fishlock quotes Dr Peter Chester of the CEBG as saying that damage to Scandinavian fisheries does not correspond to differences in acid deposition. In fact, Dr Chester's argument is that sulphur levels in certain Swedish lakes do not correlate with the degree of fishery damage—but many Scandinavian and British scientists (including the Chief Scientist at the Department of the Environment) believe that looking for a such a relationship is not particularly meaningful, since the first signs of lake acidification are not determined by other factors, such as aluminium leached from soils by acid rain and lethal to fish, and the significance of a given sulphate level as an indicator of acidification will vary widely with lake altitude and other influences.

The Scandinavians do not regard liming of lakes as anything other than a palliative for acidity problems. Liming can itself result in fish kills; it can

also cause acidification of lakes.

M. J. T. Mayer. Unit 24, Finsbury Business Centre, 40, Bowring Green Lane, EC1.

Lessons to be learned From Mr D. Booth

Sir—As we are in the season of Party conferences, I wonder if there are lessons to be learned from the famous Soviet "Scissors crisis" of 1923?

At the twelfth party congress Trotsky's speech had the following conclusions. This was "to increase the efficiency of industry by measures of concentration and by cutting overhead costs." The problem of unemployment was a secondary consideration: "the necessity of dismissing men and women workers . . . was a hard, very hard nut" but a lesser evil than "the concealed unemployment of inefficient production."

So, we are all Trotskyists n'est pas?

D. J. Booth. 159 Cottages, Woerlith, Brixton, London, SW9.

Joint selection would go a long way to ensuring maximum co-operation and minimum conflict vis-a-vis those campaigning to win elections for SDP and

Accounts are for

users

From Mr D. McEachran

Sir—So SSAP 16 is on the way out! Good! Rarely can any profession have made such a simple concept (adjust the figures into constant money) seem so complex and meaningless to the world at large.

Let us forget about cost of sales, monetary working capital and gearing adjustments. Can we not simply take last year's figures, adjust them for the change in the value of money and leave it at that?

The coming debate on inflation accounting is far too important to be only by accountants for accountants. Accounts are produced for users. Please will the users tell accountants what they would like to see and please will the accountants listen!

Duncan McEachran. 24 Agaroth Drive, Darwen, Lancs.

Burning straw and pollution

From Mr R. Russell

Sir—Regarding the letter from Mr Readman (September 9) about the nuisance of straw burning by farmers. To make a claim on your insurance company for any damage caused to one's home from smoke, smuts, etc. would seem to be the wrong way of attacking the problem.

Presuming that the straw burning is likely to be an annual event then there would be a claim every year on the insurance company who would very soon get disenchanted with the policyholder and either load the premiums accordingly or refuse to offer further cover.

It would be most unfair to load every farmer's insurance premium to balance the householder's claims. Apart from being a most circumspect solution it would be about as equitable as jailing every football supporter because a small minority are disruptive.

Direct action is surely the best remedy. The aggrieved householder should be able to complain to the farmer in question and then if there is no improvement in the situation take the matter to court as a claim against nuisance.

Whether or not farmers receive too much in subsidies does not affect the issue, which is how best to deal with an annoyance.

R. K. Russell. Lindisfarne, Sondfeld Park, Liverpool.

Priority for

tax reform

From Mr D. Lindsay

Sir—It was interesting to learn (September 7) that if the Chancellor had a "bit of headroom," reduction of the basic rate of income tax would not be his top priority in the tax field. Could this be a sign of hope for those of us who would like to see tax reform given higher priority, particularly in the field of personal taxation, where too many on the broad line are subject to income tax due to the absence of any child allowance, and in the taxation of husband and wife, where the British system literally "taxes marriage." No doubt the Chancellor will have noted the personal taxation table published in your survey on Germany (August 30) and, one hopes, taken to heart the fact that, due to the German system of income splitting, the tax liability of married couples, at any rate in the case of annual taxable incomes up to at least £20,000, is never greater than 75 per cent of the tax liability of a single person having the same annual taxable income.

D. G. Lindsay. 36 Orchard Coombe, Wetherby, West Yorkshire.

The future of

British Rail

From Mr L. Irvine-Brown

Sir—On August 26 you were kind enough to print a letter of mine in which I discussed the problems facing the then announced chairman of British Rail and I must confess that I have found the reactions to that letter most disappointing.

The problems facing Mr Robert Reid (the new chairman) include a hostile PR and Government, an almost equally hostile media and a Ministry which acts as though it were a part of his main competitors.

But his main problem arising from the others is grossly unfair and unregulated competition: for instance, where no relationship whatever exists between what they pay and what they cost the community, coaches, ditto, but in this case carried to the point of farce where a large coach can be put on the road for less than a mini.

It might be merely silly to suggest a Serpil to look at road transport but surely these facts ought to be given some measure of publicity?

L. Irvine-Brown. Church Street, Wyre Piddle, Worcs.

Does your Company need a Hand?

Everyone knows that it's a lot tougher these days running a company—let alone trying to expand. But help is on hand—it's up to you to take full advantage.



SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Thursday September 15 1983

International
Truck Technology

Lambert reshapes operations in U.S.

GROUPE BRUXELLES, Lambert, the major Belgian bank holding company, is reorganising its U.S. interests, which include a 36 per cent stake in the securities concern Drexel Burnham Lambert. A new company, Lambert Brussels, has been established to hold all its U.S. investments, which also include a 20 per cent stake in U.S. Shelter, and a number of property and venture-capital investments, AP-DJ reports.

Gruppe Bruxelles intends to bring in other investors. The company said that while it will have a majority interest in Lambert Brussels, a group of Kuwaiti, European and U.S. investors will hold a minority interest.

Lambert Brussels begins with capital and investments valued at \$407m, of which \$185m is cash available for investment. The company plans to direct its investments toward financial services, property, energy and "special situations."

Baron Lambert, chairman of Groupe Bruxelles, will be chairman of the new investment company. Drexel officials said they do not expect any change in relationship with Groupe Bruxelles, which began investing in Drexel in 1976.

Airliner demand 'to grow'

By Michael Donne in London

A MAJOR growth in demand for civil airliners and engines over the next 15 years is forecast by Rolls-Royce, the UK aero-engine manufacturer.

A new study prepared by the company shows that from now until 1997, passenger traffic growth worldwide is likely to run at an average of 5.8 per cent a year.

This growth is likely to generate a demand over the next 15 years for more than 5,000 commercial airliners of all kinds, of which so far only about 800 have been ordered.

These aircraft cover the entire spectrum of types, from the small Fokker F-28 and British Aerospace 146 regional commuter aircraft, up to the long-range Boeing 747 Jumbo jets and the new generation of wide-bodied, twin-engine aircraft, such as the proposed 150-seater airliners.

The Rolls-Royce analysis suggests that this demand for aircraft will generate in turn a requirement for close to 12,000 engines of all kinds, from the "big thrust" types such as the RB-211-524 in the Jumbos to jets down to new engines such as the IAE 2500 which it is hoped may be built by an international consortium of UK, U.S., Japanese, Italian and West German engine companies.

Rolls-Royce estimates the value of this potential engine market at about £27bn (\$40.2bn) over the 15-year period, and believes that it can capture at least 20 per cent of that business.

Kenneth Gooding and John Davies report from the Frankfurt Motor Show

Renault unit to cut output

RENAULT's commercial vehicle subsidiary RVI expects a 10 per cent drop in truck output this year in France to 38,000 according to M. Pierre Semerena, the RVI president.

Output of the group's 50 per cent owned offshoots in Spain and Britain will also fall slightly - to 3,500 in Spain and to just under 5,000 in Britain.

Renault has recently taken control of Mack Trucks of the U.S. and that company's 1983 output is likely to be down by 10 per cent to 15,000.

M. Semerena also confirmed that RVI's losses would be higher than last year's FF 746m (\$92.2m).

RVI's main immediate priority was to regain a 45 per cent share of the French market for trucks over 5 tonnes gross weight. Its share had dropped to 38 per cent because buoyant French demand had attracted cut-price imports.

Mesa turns its bid sights to KN Energy

By WILLIAM HALL in NEW YORK

MESA PETROLEUM, the independent Texas oil company headed by M.F. Jr. Boone Pickens Jr., has returned to the takeover trail with a \$406m bid for KN Energy, a Colorado-based natural gas pipeline company.

Mesa, which has built up a reputation as a shrewd investor in oil stocks, has made more than \$10bn of capital gains during the past year on stakes it acquired in Cities Service, General American Oil and Superior Oil.

It made takeover bids for the first two, which flushed out subsequent rival bids at higher prices, resulting in a handsome profit for Mesa Petroleum.

In the case of Superior, which is regarded as a prime takeover target, Mesa sold its 3 per cent stake at above market prices a fortnight ago

and agreed not to make a bid for Superior for the next seven years.

KN Energy, which used to be called the Kansas-Nebraska Natural Gas Company, has also been regarded as a takeover candidate.

Mesa has purchased 337,000 shares, equivalent to 4.9 per cent of KN Energy, in a private transaction valued at \$44.50 per share.

Mesa also intends to acquire KN Energy's entire outstanding common stock through an exchange of 3.5 Mesa shares for each KN Energy share.

Mr Pickens said yesterday that, based on Tuesday's closing price of \$15.50 per share of Mesa, KN Energy stock is valued at \$42.50 per share.

After yesterday's announcement KN Energy's share price jumped \$1 to close at \$36.

Baldwin-United to sell investment unit

By PAUL TAYLOR in NEW YORK

BALDWIN-UNITED, the troubled U.S. diversified financial group, said yesterday that it had agreed to sell its once-prized MGIC Investment Corporation "as soon as market conditions warrant", as part of its recovery programme.

The company said it had agreed with the state insurance commissioners of Arkansas, Indiana and Wisconsin to "create a special commission" to plan the sale of MGIC, the biggest insurer of home mortgages in the U.S. and its major subsidiaries, Mortgage Guaranty Insurance Corporation, American Municipal Bond Assurance Corporation and MGIC Indemnity Corporation.

A new study prepared by the company shows that from now until 1997, passenger traffic growth worldwide is likely to run at an average of 5.8 per cent a year.

This growth is likely to generate a demand over the next 15 years for more than 5,000 commercial airliners of all kinds, of which so far only about 800 have been ordered.

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Rolls-Royce estimates the value of this potential engine market at about £27bn (\$40.2bn) over the 15-year period, and believes that it can capture at least 20 per cent of that business.

against CS200.7m, or from CS2.93 to CS2.95 a share.

The improvement in net interest income during the period, from CS345.8m to CS397m was influenced by "somewhat better" domestic interest rate spreads.

Assets at the end of July totalled CS63.7bn, down CS200m over the quarter but up a similar amount over the year.

For the three months to July the bank, Canada's third largest chartered bank, raised profit from CS70.1m to CS77.2m (US\$62.8m), or from 99 cents to CS1.07. This took the nine-month total to CS213.9m.

Montreal bank gains

A CS3.2m reduction in bad and doubtful debt provisions together with higher net interest income enabled Bank of Montreal to lift third quarter net earnings by 10 per cent, Bant reports.

Assets at the end of July totalled CS63.7bn, down CS200m over the quarter but up a similar amount over the year.

Hamilton plans major merger

By William Hall in New York

HAMILTON BROTHERS, one of the North Sea's leading independent producers, intends to merge its U.S. and UK subsidiaries into a new oil holding company, Hamilton Oil Corporation.

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After yesterday's announcement KN Energy's share price jumped \$1 to close at \$36.

Both the UK and U.S. companies, however, have often participated and Hamilton Brothers

said the merger would reduce operating costs and administrative expenses and create a company with greater financial resources.

Hamilton Oil Great Britain was floated on the UK stock market in 1981. It earned approximately \$12m on revenues of \$60.8m last year and assets of \$39m.

Hamilton Brothers Petroleum Corporation, the U.S. company, earned \$3m on revenues of \$16.8m and assets of \$3.6m.

In terms of oil reserves, the UK company is the bigger, having 21.9m barrels of proven reserves compared with the U.S. company's 20.3m barrels. The latter, however, has the larger reserves of natural gas supplies, with proven reserves of 203.5m cuft compared with the UK company's 187.6m cuft.

The move is the latest in a series which has led to the consolidation of Hamilton Brothers' far-flung oil empire. Earlier this year Hamilton Brothers Petroleum Corporation acquired Hamilton Brothers Oil Company.

The moves are all aimed at streamlining and simplifying the corporate structure and follow the decision by Mr Ferris Hamilton, one of the two co-founder brothers, to sell his stakes in the U.S. and UK companies to Volvo, the Swedish car producer, last year.

As a result Volvo owns an 8.3 per cent stake in the UK company and a 25 per cent stake in the U.S. company.

Mr Fred Hamilton, the other brother and the group's chairman and chief executive, also owns 25 per cent of the U.S. company and 34 per cent of the UK company. Some 40 per cent of the UK company is held publicly.

Hamilton has indicated that the proposed exchange of shares in Hamilton Petroleum Corporation and Hamilton Oil Great Britain for shares in Hamilton Oil Corporation is expected to take place in November. It is understood that the shares will be quoted on the UK stock market as well as in the U.S.

Hamilton is also discussing the possibility of injecting certain private partnership interests organised by Hamilton and certain oil and gas properties held by Volvo into the new company.

The money will be raised from various banks and the Dutch Government has already said the programme qualifies for state support under the country's scheme to encourage industrial innovation.

Mr Van der Padt would not say how much state cash would be involved but other sources suggest it would be FF 40bn.

The cash will be used during the next five to six years on the development of a new range of products and improving production techniques at the Daf factories in the Netherlands and Belgium. Mr Van der Padt said much of it would go towards the development of Daf's diesel engines.

The recent purchase by a Dutch consortium of a 37.5 per cent stake in Daf, put up for sale by International Harvester of the U.S., was an important step towards achieving the right financial package for investment, he said.

The share sale increased the Dutch Government's involvement in Daf. The Dutch state mines authority now has a 25 per cent stake.

OSBORNE CRASH RESOUNDS THROUGHOUT THE INDUSTRY

Computer makers feel cold blast

By LOUISE KEHOE in SAN FRANCISCO

THE collapse of Osborne Computer has sent a cold shiver through the heated U.S. personal computer industry.

Although rumours of Osborne's financial difficulties had circulated within the industry for several months, news that the company had shut down all production operations and laid off all but a few of its staff and workers came as a stark reminder that sales growth and publicity do not alone make a company successful.

Since 1975, when the Denver-based Hamilton Brothers brought the first oil ashore in the British sector of the North Sea, the company has been among the more active and successful explorers for North Sea oil.

Both the UK and U.S. companies, however, have often participated and Hamilton Brothers

said the merger would reduce operating costs and administrative expenses and create a company with greater financial resources.

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The recent purchase by a Dutch consortium of a 37.5 per cent stake in Daf, put up for sale by International Harvester of the U.S., was an important step towards achieving the right financial package for investment, he said.

The share sale increased the Dutch Government's involvement in Daf. The Dutch state mines authority now has a 25 per cent stake.

U.S. PERSONAL COMPUTER SHIPMENTS

	1981	1982	1983
			1st half
Osborne	7,000	73,000	27,000
Apple	225,000	350,000	330,000
Victor	0	19,000	30,000
IBM	20,000	180,000	200,000

Source: InfoCorp

stock fell sharply last week after reports that the company's new Lisa computer may not be selling as well as expected.

Analysts seemingly ignored a more telling admission from the company that sales of its bread-and-butter product, the Apple II, were flattening.

Osborne's financial pressures reached crisis point this week when the Silicon Valley maker of printed circuit boards filed a suit claiming that Osborne owes more than \$4.5m for materials supplied. In all, Osborne's debts are believed to total about \$30m, including a bank debt of nearly \$20m.

As industry pore over Osborne's remains, there is increasing speculation that the company will not be the only victim of a major industry shakeout among the estimated 150 U.S. manufacturers of personal computers.

Hamilton Brothers Petroleum Corporation has said it will pay \$118.9m in dividends on its \$2.75 cumulative preferred

INTL. COMPANIES & FINANCE

The Atlanta, Baltimore and Chicago Regional Investment Trust P.L.C.

Notice is hereby given of the appointment of Lloyds Bank Plc as Registrar.

All documents for registration and correspondence should in future be sent to the address below.

C.F. NEWMAN, Esq.
SECRETARYLloyds Bank Plc,
Registrar's Department,
Goring-by-Sea,
Worthing, West Sussex BN12 6DA.
Telephone: Worthing 502541
(STD code 0903)

Lloyds Bank Plc



ORIFLAME INTERNATIONAL SA

Interim Report and Dividend

The Interim report of Oriflame International SA for the six months ended 30th June, 1983 is available from the offices of Morgan Grenfell & Co. Limited, New Issue Department, 21 Austin Friars, London EC2N 2HB during usual business hours.

Dividend Payment

An interim dividend of US\$0.21 per share has been declared by the directors under the authority given at the Annual General Meeting, to be paid on 22nd November, 1983. Shareholders on the principal register in Luxembourg at the close of business on 18th October, 1983 will receive their dividends in US dollars and those on the UK branch register at that time will receive theirs in sterling. Dividends will be payable to bearer shareholders from 22nd November, 1983 in presentation of coupon no. 3 to the paying agents, Banque Indosuez, at 39 Allée Scheffer, 2520 Luxembourg; 62/64 Bishopsgate, London EC2N 4NR; and 1 rue de la Rotisserie, 1204 Geneva, Switzerland.

The address of the Registered Office of Oriflame International SA has changed to: 3 Avenue Pasteur, 2377 Luxembourg.

Carrian fate in the balance as debt plans withdrawn

BY ROBERT COTTRELL IN HONG KONG

THE SURVIVAL of Hong Kong property group Carrian hangs in the balance following the withdrawal of debt restructuring proposals for its principal public company, Carrian Investment Limited (CIL).

Creditor banks had been asked to decide by Monday whether or not to support the scheme drawn up by CIL's merchant banking adviser, Hambros Pacific, but not all committed themselves to do so.

Bankers say that Hambros has now withdrawn the proposal but have told lenders that the scheme commanded sufficiently widespread support to suggest further discussions would be worth while.

The Carrian group owed banks some US\$1bn at year-end 1982, a figure which subsequent asset disposals has reduced by approximately one-third.

Hambros's scheme would have required CIL creditors to write down loans in exchange for new preference shares. A scheme proposed by merchant bank Wardley for Carrian Holdings (the unquoted parent of the group) simply asked creditors to defer claims for interest and principal repayments. CIL and Carrian Holdings stopped paying interest on debt in January this year.

A key factor in upsetting CIL's feature was a large four-day police raid on Carrian's headquarters beginning Saturday, which culminated in the seizure of several boxes of documents. Police say the raid triggered the "allegations of fraud," but have declined to be any more specific. Police also searched offices of other firms associated with Carrian.

Apart from the questions begged by the police raid, bankers are highlighting two other areas of concern relating to Carrian. They remain anxious for details of the full extent of loans to Carrian Holdings made by Bumiputra Malaysia Finance, the Hong Kong arm of Bank Bumiputra Malaysia.

BMF is known to have been a large lender to Carrian and bankers suggest its exposure may be even greater than was

earlier appreciated. Bankers are also waiting the outcome of proposals to sell China Underwriters, the publicly quoted insurance subsidiary of CIL, to Malaysian interests.

The sale, which Carrian hoped to complete by September 8, is still awaiting approval from Hong Kong's regulatory authorities.

Some bankers believe that

Carrian is rapidly approaching the end of its active life, following almost a year of complex negotiations since it first declared "liquidity difficulties" in October last year. They point out that, without an agreement on debt restructuring for both CIL and Carrian Holdings, the companies remain vulnerable to a winding-up petition from one of the about 50 creditor banks.

The group, with a negative net worth, would find such a petition hard to resist. Yet any such restructuring agreement would probably be impossible to reach unless and until Carrian received a clean bill of health from the police, and until bankers were sure that they had a comprehensive financial picture of the secretive and labyrinthine group as a whole.

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UK COMPANY NEWS

Sphere Drake £23.5m deficit

Sphere Drake Insurance, part of Alexander Howden, the insurance broking group, owned by Alexander and Alexander Services of the U.S., yesterday revealed it suffered a deficit balance in the profit and loss account of £23.5m for the year ending in December 1982 as a result of allegedly irregular reinsurance deals and general underwriting trends.

The group said that its financial statements reflect diversities made by Alexander and Alexander in investigating the low value acquisition of the Howden group as they affected Sphere Drake Insurance. "Amongst other things during 1982 it became apparent that certain reinsurance arrangements entered into with Sphere International Re Company SA (a company secretly owned or controlled by four former group directors) were apparently irregular."

"Southern International Re Company SA now appears not to have been registered or licensed to write reinsurance policies in the U.K. Accordingly, liabilities that had reinsurance by Southern International Re Company SA reverted to the Alexander Group.

The group said that an insurance agency payment with the Automobile Association Insurance Services had been "permitted to cancel". The group said that, after advice, AAIS had no grounds whatsoever for such action and that their conduct amounts to a repudiation breach of contract.

Robert Douglas

FOLLOWING an interim deficit of £96,000 Robert M. Douglas Holdings returned to profits in the second half and finished the year with a small pre-tax surplus of £20,000 compared with £1.75m for the previous 12 months.

However after all deductions there was an attributable loss of £1.03m, against a £1.35m loss for the previous 12 months.

With the loss per share given as 10p (from 10p) and a net basis, the reduced final dividend of 1.75p is being paid out in full along with the lower interim cuts the year's payout by half to 1.75p.

Turnover of this civil engineer, builder, and contractor expanded from £109.59m to £134.52m.

Burmah profits little changed

PRE-TAX profits of oil gas exploration and production group Burmah Oil increased slightly from £20.3m to £21.3m for the six months of 1983, on turnover, net of duties, up from £719.5m to £763.2m.

The directors say that although figures for the two halves are similar, the 1982 result was depressed by certain exceptional costs, particularly in relation to the Tabber caravans business. They add that the underlying trading position has not yet benefited from the level of take distribution in respect to 1983 trading, directors point out.

For the half year profits, before tax, were divisionally split as follows: Lubricants and Production £12.5m; Lubricants and Distribution £1.7m (£19.5m); specialty chemicals £1.4m (same); retailing and distribution £1.6m (loss £2.9m); shipping £2.7m (profit £2.9m); Quinlun Hazel £1.6m (£2.5m); Investment income and unallocated central expenses £0.4m.

remain difficult. Earnings per £1 share are shown as 5.42p, compared with 5.08p, and in order to reduce dividends, the directors decided to increase to 3.5p (1.5p) net last year's final payment was 7.5p.

The interim increase should not be seen as an indication of the level of take distribution in respect to 1983 trading, directors point out.

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(£2m); net interest charge £1.2m (£1.6m).

Lubricants and fuels operations generally, maintained overall profit in spite of the loss of an important export contract, which reduced profits by £3m.

The lower operating profit from the exploration and production side was largely attributable to the reduction of the group's interest in gas production in Pakistan.

Difficult trading conditions in South Africa and Australia affected the profits from the specialty chemicals division and Quinlun Hazel. However, specialty chemicals benefited from the successful performance of two recent acquisitions, Industrial Chemicals and Quinlun.

The improvement in the Investment division is mainly due to the assimilation of losses in Tab-

ber, which traded at a small profit following major rationalisation in 1983.

The trading sector maintained its operating profit. However, tanker freight rates remain depressed, the directors state, and the loss on tanker operations increased by £1.8m, largely due to one VLCC having to be laid up on completion of a profitable Ums charter.

Tax charge for the six months was slightly lower at £22.5m (£22.6m), minority interests took £0.4m (£0.5m) and after the £1.6m debits to selling £16.6m (£1.8m) for the partly owned share, attributable losses of £1.3m, compared with profits of £5.2m.

Some £16.2m of the extraordinary items arose from the cancellation last May of long-term charters for two VLCCs. See Lex

Goldstone loses AGM fight against dismissal

MR MICHAEL GOLDSTONE, who was dismissed last month as managing director of Goldstone, lost his battle yesterday to remain a non-executive director of the company his grandfather founded 91 years ago.

A poll of shareholders resulted in an abstention vote in favour of removing him as a director of the company. This followed an initial show of hands by shareholders at the company's annual meeting in Manchester yesterday against the board's resolution to remove Mr Goldstone.

It was dismissed as managing director of the cable, wire and electrical accessories group on a policy difference over the future of the loss making cable division which the company is shutting with the loss of 550 jobs at three Salford factories.

The dispute, which started a range of questions directed at the board yesterday on how the closure would affect other parts of the business.

Mr Goldstone issued a writ earlier this week for wrongful dismissal and sought an injunction to stop the shareholders, which included him, from claiming that the company accounts relating to the cables division were "misleading" and an appeal to them to oppose his removal.

Mr Goldstone had refused to approve the Manchester company's annual accounts, presented by the annual meeting yesterday although there were many abstentions.

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre- spending payment	Total div.	Total year	Last year
Air Call ¹	int 1.88	Nov 4	1.86	—	5.6	4.5
AMRC	int 3.5	Dec 20	1.5	—	4.5	4.5
Bromah Oil	int 0.4	Jan 6	0.6	—	2.7	2.7
Cakebread Honey	int 0.2	—	—	—	—	—
Carlton Inds.	int 2.5	—	—	—	3.5	3.5
Robert M. Douglas	int 1.33	Oct 15	2.75	1.75	3.5	3.5
Eagle Star	int 8	Jan 13	7	—	17	17
Danish Baron	int Nil	—	—	—	0.1	0.1
Expanet	int 2	Nov 25	2	—	4.5	4.5
F & C Eurotrust	int 1.55	Oct 20	1.5	1.55	1.5	1.5
J. Hewitt & Son	int 0.8	Nov 2	0.45	—	2.4	2.4
Jones & Shipman	int Nil	—	—	—	—	—
JSD Contractors	int 0.6	Oct 20	0.6	—	2.1	2.1
Landes & General	int 0.6	Dec 1	4.5	—	15.5	15.5
Landes United	int 5	Oct 19	5	—	11	11
Landes	int 20	Nov 27	20	—	99	99
George H. Scholz	int 32	Nov 20	32.55	17	133.25	133.25
Staffs. Potteries	int 0.01	Nov 10	0.01	0.01	0.01	0.01
Slag Furniture	int 1.75	Nov 23	1.75	—	3	3
Systems Designers	int 0.8	Nov 17	—	—	1.5	1.5
Woolworth	int 2	—	—	—	—	—

Dividends shown per share net except where otherwise stated.

¹ Equivalent after allowing for scrip issue. ² On capital increased by rights and/or acquisition issues. ³ US\$ stock.

⁴ Increase to reduce disparity. ⁵ U.S. cents throughout.

See Lex

Eagle Star jumps £10.9m and lifts interim payout 1p

INSURANCE GROUP Eagle Star Holdings pushed pre-tax profits up from £24m to £34.9m for the six months ended June 30, 1983 and the interim dividend is being upped by 1p to 5p per share.

A poll of shareholders resulted in an abstention vote in favour of removing him as a director of the company. This followed an initial show of hands by shareholders at the company's annual meeting in Manchester yesterday against the board's resolution to remove Mr Goldstone.

Underwriting losses for the period were trimmed from £35.8m to £32.2m mainly as a result of the absence of severe winter weather. However, losses were incurred in all major sectors and rates continue to be depressed.

The directors say opportunities for growth in premium income (up by £29.7m to £288m in the opening half, excluding life) are limited and in such circumstances, only a marginal increase is achieved.

The directors point out that claim costs benefited to some extent by reduced inflation but that this was more than offset in the employers' liability account by the need to increase provisions for industrial disease claims.

Investment income for the half year was £5.7m to £5.2m. Grosvenor Securities improved its contribution by £1m to £3m, which reflected improved results for most companies within many abstentions.

After a 4.9% higher deduction for tax and minorities, Eagle Star's net surplus emerged at £19.4m, compared with £18.4m previously.

The increase in investment income was due mainly to the reduced amount of annuity business being placed following a fall in interest rates.

The directors say the main feature of the period was the exceptional increase in life underwriting premiums, of which £31.4m (£11.4m) arose in the UK.

Worldwide new single premiums amounted to £48.6m (£56.9m) with the UK account for 53.9% (£51.8m). The decline was due mainly to the reduced amount of annuity business being placed following a fall in interest rates.

Other individual life business and life for the self-employed and for company executives also showed encouraging progress.

A geographical analysis by territories of underwriting shows: UK and the Republic of Ireland—premium income £202m, underwriting loss £29.4m and investment income £29.4m and respectively; Australia £15.8m, £11.5m, £3.4m loss and £1.7m; Belgium £11.5m, £3.4m and £1.8m profit; South Africa £34.9m, £1.4m profit and £2.1m; U.S. £10.6m, £2.2m loss and 0.7m; and other territories, after adjusting the overstatement unexpired risks provision, £1.1m, £0.7m and £0.7m.

The group's result for the six months cannot be taken as providing a reliable indication of those for the year—pre-tax profits for 1982 totalled £88m and a final dividend of 10p was paid.

See Lex

INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JULY 1983

'A useful improvement'

The half year results show a useful improvement in trading profit, divided this time equally between F. W. Woolworth and B & Q. Despite higher profits on sale of properties, but after the additional interest occasioned by the take-over, there remains a loss before tax. The 1982 figures have been restated to give a meaningful comparison as if Woolworth Holdings had owned F. W. Woolworth throughout 1982/83.

B & Q continued to forge ahead with turnover up 50% and retail profits more than doubled.

Prices in the Woolworth chain have been realigned to provide a more competitive stance; this, and the consumer boom, has helped to lift turnover by 9%. Net trading margins have been improved and the retail loss in the chain last year has been turned into small profit. Stocks have continued to fall on a year-to-year basis with advantages in cash flow and interest charges on working capital, but a question-mark remains to be resolved by the year-end over the extent of stocks which are old or second hand.

Most of the increase in turnover stems from U.S. activities which now account for 20 per cent of the group's business.

The interim dividend of this USM company, engaged in provision of contract and permanent computer personnel, is held at 0.4p per share.

The network of profits has been attributed to substantially higher than predicted costs of establishing an office in Los Angeles, an irrecoverable bad debt of £22,000 and, following a decline in gross margins in the company's second half.

Despite the approximate cost of £822,000 with turnover at £4.64m, and a final 1.5p dividend was paid.

Overseas, Comben Group (47 per cent owned) has been able to benefit from the better climate for house building

redundant, which current systems do not adequately identify.

The process of initial analysis, to which I referred in my Annual Statement, is now complete and there is no quick and easy panacea. We have now moved on to the reflective period where task forces of managers at all levels are fully involved in establishing solutions to a series of specific problems and assessing opportunities.

We are, however, unlikely to start implementing many of these in time to affect materially the second half's trading. Furthermore the surge in general consumer spending in 1982, which particularly benefited the Woolworth chain in the fourth quarter last year, cannot be assumed for the second half of 1983.

The Board has declared a dividend of 2p net of associated tax credit which will be paid on 15 November 1983 to shareholders on the register on 14 September 1983.

14 September 1983. John Beckett, Chairman.

GROUP INTERIM ACCOUNTS (UNAUDITED)

For the six months ended 30 July 1983 on the historical cost basis.		ACTUAL	PRO-FORMA	PRO-FORMA
		6 months ended	6 months ended	Year ended
		30 July	31 July	29 January
		1983	1982	1982
		£'000	£'000	£'000
Turnover (excluding VAT)		541,613	468,100	1,124,003
Profit before interest and property disposals		12,013	2,200	44,910
Interest paid less received		(18,334)	(20,885)	(40,650)
(Loss)/profit before property disposals		(6,321)	(18,685)	4,260
Surplus on property disposals		4,562	312	16,243
(Loss)/profit before taxation		(1,759)	(18,373)	20,503
Taxation		—	—	—

UK COMPANY NEWS

AMEC tops £10m and lifts interim

FOR THE half year to end-June 1983 civil engineering group AMEC returned profits of £10.3m at the pre-tax level from turnover of £283.8m.

Figures for the comparable period last year had been a merger with Fairclough. Construction effective from January 1982 and on an acquisition of William Press effective from end-December of that year showed pre-tax profits at £8.7m and turnover at £126.8m.

Earnings for the six months emerged at £7.53m, against £7.97m and the interim dividend is being stepped up by 1p to 3.5p net per 50p share.

The directors say that liquidity and cash resources remain strong and investment efforts are being made to maintain a reasonable work load, including detailed appraisal of new opportunities both in the UK and internationally.

They add that they have "every confidence" in the prospects of the enlarged group.

Rationalisation is being accelerated and overheads rapidly reduced to create a slimmer and more efficient group. Utilisation of assets is being increased and those sur-

plus to group needs are being disposed of.

At the annual meeting in July, Mr G. Davies, chairman, said the trading order book stood at a satisfactory level and that he was confident taxable profits for 1983 would exceed £25m.

The group has formed a new subsidiary, AMEC Properties. One of its principal objectives will be rationalisation of proper-

ties owned by the group and ensuring that maximum benefit is obtained from them.

Another subsidiary will rationalise and control all plant and equipment of a similar nature. Benefits are expected to show through in trading results in due course.

First half tax took £4.4m (£3.55m) and minorities accounted for £0.1m (nil).

Deficit at Danish Bacon reaches £4.7m halfway

LOSSES continued at the Danish Bacon Company for the 32 weeks to August 13 1983 with a pre-tax deficit of £671,000 being shown against previous profits of £250,000. The company says it is unlikely that the company will return to profitability this year, in the last full year losses amounted to £857,000.

There is again no interim dividend but the fast payment was a final of 0.1p in 1982. The loss per share for the 32 weeks was given as 10p (earnings 5p) before extraordinary items.

Recent reports in the bacon market indicated in the chairman's report earlier this year did not take place until August, and then only to a limited degree.

As a result, the overall increase in sales required for a return to profit has not been achieved—sales for the 32 weeks slipped from £1,234,000 to £1,148,000. Extraordinary items are on the way to reduce operating results at least to a level commensurate with current trading margins and

Systems Designers £0.6m and confident for future

GROWTH ACHIEVED over the past five years has continued at Systems Designers International, computer consultants, with an advance in interim pre-tax profits to £100,000 against £25,000.

The directors remain confident for the future and say there is continued strong demand for all services and further expansion.

In 1976 the company made pre-tax profits of £221,000 on turnover of £21.63m and in 1982 profits as forecast in the November 1982 prospectus passed the £1m mark in turnover at £9.45m, and as forecast a 1.5p final dividend was paid.

Negotiations are under way to obtain agreement for 1984 as to the quantity of bacon available, marketing support, pricing policy and new terms and conditions.

After an extraordinary profit of £125,000, from property sales, and previous losses of £509,000, attributable losses emerged down to £654,000 to £546,000.

First half orders, say the directors, amounted to £8.4m which included £1.1m of hardware for turnkey projects as well as consultancy, software development services and software products.

The company's traditional government and defence systems work has continued to expand with new contracts in all areas of particular interest to the consultancy division, with the contracts concerned with satellite image processing, they add.

They say the industry and commerce operating group has expanded its involvement both in high reliability communications systems for the financial sector, and in the telecommunications market, where the company is further assisting the

Expamet improves despite losses of new subsidiary

IMPROVED pre-tax profits are reported by Expamet International, formerly the Expanded Metal Company, for the first half of 1983. The figures were up from £830,000, and turnover rose from £13.57m to £15.81m.

The interim dividend is unchanged at 2p net, last year's total was 4.5p from pre-tax profits of £2.19m (£1.18m). Tax was higher at £497,000 compared with £372,000, and stated earnings per 50p share improved from 0.55p to 3.41p.

The directors say the satisfaction of first half results were achieved in spite of larger than anticipated start-up losses in Industrial Building Components, which manufactures partitioning systems, doors and cubicles. The learning curve associated with a brand new production line was more onerous than expected, and

resulted in losses of over £200,000 for the six months.

They say that IBC is approaching a break-even level and the company anticipates progressing into modest profits over the coming months, which will be further enhanced by the shipment of plant for the Algerian contract. The first of these is due before the end of 1983, although the bulk will not be despatched until 1984.

Expamet is continuing to re-organise and rationalise certain areas of the traditional areas and parts of the strengthened sales and marketing network. They are maintaining development of new products, and applications and search for new profitable opportunities.

The group anticipates further progress in the current half year.

London United increases to £2.12m in first half

An increase of 9.45 per cent in pre-tax profits from £1.9m to £2.12m was shown by London United Investments for the first half of 1983. The net interim dividend has been held at 5p on capital increased by 5p—in the last full year a final of 6p was also paid.

Turnover of this insurance holding company expanded from £8.09m to £9.88m.

The proceeds of the rights issue—which was more than 93.6 per cent taken up—were not received until just before the end of the half year and had no effect on the half year results.

The proceeds of the issue were used to apply to 50p shares in the subsidiary Walbrook Insurance. The issued capital of Walbrook now stands

at £12.5m, which makes a total net asset value of about £18.6m, with an excess of £2.32m.

The increased capitalisation of Walbrook will help the group keep its current U.S. business and will allow Walbrook to expand internationally.

The cost of issuing the shares amounted to £49,000 which has been treated as an extraordinary debit.

At the operating level profits grew from £2.14m to £2.35m. Group overheads took £337,000 (£316,000). Associates contributed £114,000 (same).

Tax amounted to £1.15m (£93,000) and after extra ordinary debt and avalee provisions emerged slightly down from £992,000 to £97,000. Dividends will absorb £588,000 (£411,000).

must have something to do with it. The stock looks at a full gross redemption yield of 14.06 per cent. The equivalent returns on the nearest gilts are 10.25 per cent and 11.53 per cent, so a premium of at least one point at the striking price seems most likely.

A deposit of £10 per £100 nominal of stock must accompany each tender, the balance to be paid by September 30. Applications should be received by 11 am September 21.

This York Waterworks preference stock is the first such offering from Seymour Pierce since May. The rainy weather

must have something to do with it.

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likely.

1) including reinsurance and worldwide marine and aviation.

2) After adjusting the interests in the quoted risk provision.

3) including Groveswood Securities and after expenses.

4) including LRC progress.

Mr Donald Seymour, chairman of LRC International, told the annual meeting that first quarter results were showing an improvement on last year.

Legal & General £9.7m ahead in opening six months

FOR THE first six months of 1983 pre-tax profits of the Legal & General Group rose by £9.7m to £22.5m, compared with the same half last year, the main factor for the improvement being in pension business written in the UK.

Middle ear in the early part of this year helped reduce underwriting losses in the UK by £5m to £1.7m during the opening half—total worldwide underwriting losses were down from £15m to £8.3m.

The group is raising its interim dividend by 1.5p to 16p net per 50p share.

As reported in current documents, the directors say the wise is to reduce disparity between payments and should not be taken as an indication of the likely final—dividends totalling 15.5p were paid for the 1982 year.

Earnings for the first six months emerged at £1.75p per share, up from 1.32p (£3.2m), compared with a previous credit of £1.2m.

In long-term insurance business, premium income worldwide totalled £369.8m (£298.1m). This was made up to: U.K.—pensions £15.5m, life £16.4m, ordinary life £167.4m (£92.9m), and international—Australia £18.2m (£same), U.S. £10.9m (£8.2m), Victoria £1.4m (£2.04m), and other £9.4m (£same).

Worldwide short-term insurance business totalled £8.1m (£80.1m). This comprised premium income—UK £80m (£8.6m), general—international—Victory £20.8m (£7.8m) and other £5.5m (£6.6m).

The insurance result before tax (short-term business results taking into account an estimate of investment income earned on technical reserves) showed a worldwide profit of £2m, compared with a £5.5m loss for the first half of 1982. The UK side swung from losses of £4.1m to profits of £4.4m; the international side—losses of £1.4m (£1.3m).

The interim report reveals that estimated profits from life and pensions business worldwide continued to grow. Increased profits from Banner Life, the U.S. subsidiary, partly reflected a strengthening of the U.S. dollar against the pound.

The considerable effect of the introduction of Miras, together with increased activity in the house purchase market, pro-

duced "exceptionally good" half year figures, especially for the conventional with-profits ordinary life business.

Competition in the pensions market remained intense and the annual premium figures also reflected the effect which lower pay settlements had on premiums coming from pay increases.

Volume of annual premiums from companies investing with Legal & General for the first time in pension business written in the UK.

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AIR CALL



AIR CALL PLC

Interim Statement (unaudited) for the six months ended 30th June, 1983

	Half year to 30th June 1983	Half year to 30th June 1982	Year to 31st Dec. 1982
Turnover	£5.73	7.36	15.183
Group profit subject to taxation	638	353	1,015
Extraordinary items	(327)	(162)	(205)
Minority interests	—	(105)	(1379)
Group profit attributable to members	308	83	431
Earnings per 25p ordinary share	7.99p	4.96p	21.0p

Note: 1. In view of current thinking on the accounting treatment of goodwill, the directors feel that with effect from 1st January 1983, goodwill will be carried as an asset and written off in the year of disposal.

2. Taxation has been provided at the rate which is expected to apply to the profit for the full year.

3. Earnings per share have been calculated before extraordinary items and after minority interests on the number of shares outstanding.

4. An interim dividend of 1.85p net per share (unchanged) will be paid on 4th November 1983.

Chairman's Review

I am pleased to report increased turnover and a significant advance in profitability for the six months ended 30th June 1983. In the period under review there have been some important and potentially far-reaching developments for your Company. In May the Department of Industry issued to the Air Call Group a Radio Common Carrier Licence. This 12 year Licence should enable the Group to expand substantially our range and quality of services and previously not possible.

Also in May we acquired a 75% interest in Teledata Limited. Rangewell (or 100-0-200) is a telephone number. Teledata provides advertising and media response services and is a natural extension of our existing telephone answering business.

We continue actively to examine new areas for profitable expansion of the Company either by acquisition or investment, or by the provision of services and technical expertise on a joint venture basis.

In the latter context, it was announced earlier this month that we had formed a joint company with Combined Network Inc. (CNI), a major telecommunications company in the United States, to develop a network of communications centres throughout the USA. The equity in the new company, which will be subscribed for at a nominal cost, will be held 60% by CNI and 20% by Air Call. Under these arrangements CNI will provide the anticipated funding requirements for the first 5 years of operation, up to US\$37.5 million, and Air Call will enter into a 5 year management agreement for the provision of technical expertise and management services.

I feel confident that developments of this type will be of great benefit in the future and, coupled with new opportunities emerging in the world communications market should ensure continued growth prospects.

J. O. Stanley, Chairman

Eagle Star

Interim Report

Premium income, excluding life, increased by 12%. Estimated and unaudited results for the six months ended 30th June 1983 are shown below. Results for the half-year cannot be taken as providing a reliable indication of those for the full year.

	Estimated six months to 30th June 1983	Actual Year 1982

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CITY STARS

BY PRU

ARIES. MAR. 21-APR. 20. Aries are energetic and enterprising people who are at their best in situations which require initiative and leadership. Although you will start out with good intentions, travel to work will be interrupted by unavoidable delays. Lunchtime could be spent by taking a brisk 3-minute walk to the Whitgift Shopping Centre, where you can visit the shops, restaurants or public houses and forget the morning's problems. If, of course, you're more than a 3-minute walk from the Whitgift, then perhaps you should spend the lunch break exercising those special Aries qualities to optimum effect, when Mars forms a favourable aspect to Jupiter, and helps you to make the most of any opportunities which may crop up (see foot of page for one such opportunity).

TAURUS. APR. 21-MAY 21. The retrogressive movement of Venus, your ruler, could cause a certain slowing down of your timetable (this could also be attributed to the rush hour traffic). However, most Tauruses will be interested in making life more varied and interesting and will have added scope for expansion into new premises. Be on the lookout, therefore, for an extremely tempting offer, like a prestigious new office development, and don't reject it without serious consideration, after it may lead to a most satisfying working environment which will delight your Taurian way of life.

GEMINI. MAY 22-JUNE 21. When Mars moves out of the money area of your solar chart, you can look forward to a more settled financial phase, and should then be able to plan your budget on a more sound and secure basis. Except for some adverse Mercurial movements, this planet shows a generally favourable trend in all matters relating to property. If you are planning a move, all should go well. Special meetings or journeys for business or pleasure (or perhaps both) can now be arranged, as it is now that the planets especially favour your plans. (Helpful hint: Croydon is quite favourable too!)

CANCER. JUNE 22-JULY 21. Your home-loving style makes life extremely uncomfortable when commuting through the rush hour. Look for a new house closer to your office. Alternatively, think about moving your office out of town, which would not only make you a happier Cancerian, but could easily reduce your overheads as well. Typical Cancerians enjoy the arts, and where better to indulge your savor faire than the Fairfield Hall Complex in Croydon, where concerts, theatre, conferences and banquets take place, and if you think positively about your working environment could be only a short 8-minute walk away from your new office. (See below to fulfil your ambitions).

LEO. JULY 22-AUG. 21. If the New Moon falls on or around your birthday you can expect important changes in your life during the next 12 months. All Leos should feel the benefits of this lunar change, for it denotes the opening up of fresh possibilities and a greater incentive to make desirable changes in your working life. Perhaps a mysterious and interesting advertisement will catch your eye this morning. Consider its advantages and act upon them with true Leo vitality.

VIRGO. AUG. 22-SEPT. 21. Resolution is high at the moment, so if you have any long-term plans to do with business or money making, something you read today could inspire you to bring them to fruition. Apart from a few ups and downs (normally associated with underground escalators) this is a time when life may become very tedious. A 5-minute walk along quiet suburban streets (to or from East Croydon Station, which is, after all, only 14 minutes from Central London by rail) would be very stimulating when compared to the hustle-bustle of city pavements. With Mercury in your sign your sense of organisation will be much improved, don't let an opportunity to also improve your working life slip by.

8 Bedford Park, Croydon A PRESTIGIOUS NEW OFFICE DEVELOPMENT

This impressive office development in Central Croydon, set in a landscaped environment, offers a total of 53,000 sq. ft. on 5 floors.

SHOW SUITE NOW AVAILABLE FOR VIEWING

Paul Prender Partnership 01-486 1571
Harold Williams Bennett & Partners 01-686 3141

A Development by Prudential Pensions Limited

UK COMPANY NEWS

Woolworth cuts loss to £1.7m and pays 2p interim

FOR THE six months ended 30 June 1983, Woolworth Holdings, stores group, has cut its losses from £18.37m to £1.76m at the pre-tax level and to 3p per 50p share, against 27p. Turnover and profit rose 1.5 per cent, including VAT, a rise of £73.21m, and a 2p interim is being paid.

Figures for the first half include results of recently-acquired F. W. Woolworth, while comparatives have been restated on a performance basis as if the company had been owned throughout 1982-83.

Dividend, this time, equally between F. W. Woolworth and the d-ly chain, B & Q Retail, trading profits expanded from

£2.2m to £12.01m. B & Q continued to forge ahead with turnover up by 50 per cent and retail profits more than doubled the directors state.

They explain that managers at all levels are fully involved in establishing solutions to a series of specific problems and assessing opportunities. The company is, however, unlikely to start implementing many of these, in the short term, until the second half's trading.

They add that the surge in general consumer spending in 1982, which particularly benefited the Woolworth chain in the fourth quarter last year, cannot be assumed for the second

half of the current year.

The pre-tax figure for the first six months included much higher property disposal profits of £4.96m (£312,000), but was after interest charges of £18.33m (£20.86m). There was again no tax.

Prices in the Woolworth chain have been realigned to provide a more competitive stance, which together with the consumer boom has helped to lift turnover by nine per cent.

Net trading margins have improved and the retail loss in the chain last year, been turned into a small profit.

See Lex

Oriflame shows slight downturn

FIRST HALF results at Oriflame International SA are in line with its expectations. In terms of sales, its underlying growth was 16 per cent over the comparable period last year, although this has been masked once again by the strengthening of the dollar against other currencies in which it trades, says the Swedish chairman, Mr Jonas of Jochoback.

Trade profits of this Luxembourg-based international group of direct sales companies which produce and market their own

brand of cosmetics, were down slightly from US\$3.6m to US\$3.55m in the six months to June 30 1983. Sales, excluding turnover taxes, totalled \$18.53m compared with \$18.70m.

The group's first-half performance has again been boosted by its Scandinavian markets of last year and has increased against other countries in which it trades, says the Swedish chairman, Mr Jonas of Jochoback.

Trade profits of this Luxembourg-based international group of direct sales companies which produce and market their own

Second half uplift by George Scholes

FOLLOWING a second half uplift to pre-tax profits from £1.65m to £2.46m, the tenth anniversary of George H. Scholes for the year to June 30 1983, showed a marked increase from £3.11m to £4.63m. The net final interim has been effectively lifted from 9.333p to 12p, which raises the total from an adjusted 13.333p to 17p.

Turnover of this electrical engineer and maker of "Wylex" electrical products, expanded sharply from £18.54m to £22.76m.

Tax amounted to £13m (£1.45m)

First half tax took £302,000 (£452,000), leaving net profit up from £3.15m to £3.25m, and earnings per 50p share are up at 10.5p (£0.82p).

An interim dividend of 8.21p (£0.21p) is being paid. To the UK investor, this represents an increase of 17.2 per cent over 1982 at the half year exchange rates, Mr Jochoback says.

Some 16.25 per cent of the group's shares are traded on the London Stock Exchange.

will be no interim dividend, but the directors intend to recommend a final payment.

The figure for the six months was £7.8m (£18.00m for 12 months) and there was an extra £120,000 below flotation costs. Before these items earnings per share are shown as 0.34p (£0.22p), but after the same they are given as 0.2p losses (£0.22p).

Televisio Services has acquired Adrian Murosey Productions, trading as Odyssey Video and Imagination Video, for £250,000.

The directors are confident the company will, for the full year, "comfortably" obtain the level of profits—£10.5m (£3.00m)—as set out in last January's circular.

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The directors are confident the company will, for the full year, "comfortably" obtain the level of profits—£10.5m (£3.00m)—as set out in last January's circular.

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Accountancy Appointments

International Banking Chief Financial Officer c.£40,000+car City

A leading international bank whose extensive overseas activities include several major foreign subsidiaries requires a Chief Financial Officer to become responsible for all aspects of financial control, budgeting and accounting from a headquarters base in the City. Active participation as a senior member of management in the development of strategy and commercial policy is a vital part of the function.

Applicants must be graduate accountants or MBA's with substantial experience at this level in an international environment in a large scale financial, commercial or industrial corporation. Skills in man management, financial analysis and large computer based accounting systems are important. Age guideline 35-45.

Please reply, quoting ref. L 76, to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

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Accountants Central London c.£19,000



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The company is the UK subsidiary of a major international US oil corporation with substantial revenues resulting from successful North Sea Partnerships. It will soon commence drilling as an operator and urgently requires additional bright and ambitious accountants to join a small effective finance team.

There are two newly created positions. One involves the monitoring of the new company's operations dealing with the full range of reporting requirements of partners and corporate management. The position may require trips to Aberdeen and needs an individual with a strong personal profile to cope with the representative aspects of the role. Previous oil company experience would be an advantage.

With the second appointment, the company is seeking to strengthen its budgeting and forecasting facilities with the further

development of computerised systems in this function. An individual with the blend of forecasting and data processing skills will be involved with all physical areas of the company's activity both new and established.

In return for the excellent promotional prospects afforded by the company's growth rate, it demands a high level of personal motivation and determination. Flexibility, initiative and enthusiasm are essential personal attributes for successful integration into the existing team.

Please reply in confidence giving concise career and personal details and quoting ref. ERG34/FT to J.J. Cutmore, Executive Selection.

Arthur Young McClelland Moores & Co.
Management Consultants,
Rois House, 7 Rolls Buildings,
Fetter Lane, London EC4A 1NH.

Financial Controller Electronics c.£20,000

For those who have already experienced the drudgery surrounding many finance appointments this will seem like a breath of fresh, even spring-like, air (albeit in September). Briefly, I have been retained to find an individual capable of providing a creative financial management input to what is an expanding autonomous company within the Schlumberger organisation.

Schlumberger is recognised as one of the world's most successful and truly trans-national companies. Its management philosophy leans heavily on the concept of a high level of autonomy for the companies within the group and indeed each individual's contribution within that business. As a result the potential career progression can be matched by few other companies within the world.

As Financial Controller you will be responsible for a team providing financial analysis in support of new product introductions and the associated expansion of manufacturing facilities. In addition you'll have the responsibility for an expanding DP team and the management and financial accounting functions. Your involvement in the company's financial business planning will be paramount. Reporting directly to the General Manager, you will be a key member of the senior executive team.

You will recognise this as an opportunity to become deeply involved in the overall running of a business. It's likely that you'll be aged 28-40, of Graduate status and possess formal accounting qualifications. Success will ensure future progression.

Please forward a comprehensive curriculum vitae to Tim Davies, Macmillan Davies Personnel Consultants, The Old Vaults, Parliament Square, Herford SG14 1PU. Tel: (0922) 552552.

Macmillan Davies
Consultants

Macmillan Davies International Search Executive

Internal Auditor

BANKING Kuwait c.£26,000 tax free

ideally including auditing of UK branches of overseas banks. Familiarity with American banking practices and with audit software would be advantageous. Salary is around £26,000 tax free and the benefits include furnished accommodation, forty days annual home leave and children's school fees.

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CARMINA LEON
Tel: 01-248 8000

Reporting to the Managing Director, responsibility is for all aspects of financial management. Key tasks include strengthening controls, developing management information systems and advising on financial policies. Success in the role should lead to an early board appointment.

This is an opportunity to make a significant contribution to the management of a manufacturer and distributor of quality consumer products, with a turnover of approximately £6m. The Company is part of a highly successful British group, and should soon benefit from a major reorganisation. Candidates must be qualified accountants, probably aged 30-45, with substantial experience in a manufacturing environment, preferably consumer goods. Knowledge of computerised accounting systems, standard costing and stock control is essential. The position requires a strong

personality and the ability to communicate fluently. Conditions of employment are attractive, and assistance with relocation expenses will be provided if appropriate.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications.

Please write to Geoffrey Thiel, quoting reference 1219/FT on both envelope and letter.

**Deloitte
Haskins + Sells**
Management Consultants

128 Queen Victoria Street, London EC4P 4JX

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Located in an attractive part of Essex, the position calls for a qualified accountant, aged 35-40 years, who has previous experience in a Controllership position within a commercial or industrial concern. There are excellent prospects for career development.

Written applications containing career details should be forwarded, in confidence, to Richard Norman, F.C.A., or Robert N. Collier at our London address quoting reference number 4169.

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LLAMBAS**
Douglas Lambas Associates Limited
Accountancy & Management
Recruitment Consultants



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CHARTERED ACCOUNTANT

age 46, trained by large City firm, former merchant banker, stock exchange investment, corporate finance and management experience, seeks position with City firm in one or more of these areas.

Write Box A.8229, Financial Times
10 Cannon Street, London EC4P 4BY

FINANCIAL CONTROLLER

£16,000 + car

Our client is an established, small company in a specialist area of the computer manufacturing field.

Reporting to the Managing Director, the Financial Controller will have a broad-based responsibility for financial and general business controls, and will manage departments that include all accounting functions, administration and personnel.

Aged 30 to 35, applicants should be qualified accountants with some experience of management in industry. Knowledge of DP applications is highly desirable, and experience in dealing with the requirements of a USA parent company will be useful.

The overall remuneration package is most attractive. Please write, enclosing full personal and career details to Michael Pinn, quoting reference FT/4537.

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Becket House, 1 Lambeth Palace Road, London SE1 7EU.

HERON

Heron Trading Corporation FINANCE DIRECTOR — DESIGNATE

CENTRAL LONDON

Heron has an unbroken record of successful growth, achieved by both development and acquisition, and is one of Britain's largest privately owned companies. Its entrepreneurial style combined with a firm asset base, strong cash-flow and tight controls form a sound platform for challenging future expansion.

Continued growth dictates that Heron's central finance team must expand, effectively to major opportunities, as well as increasing line financial management capabilities.

The Finance Director will coordinate financial information and activity in motor vehicle and motor cycle distribution, petrol retailing, housebuilding and the distribution of consumer products. There will be considerable scope for developmental planning and in implementing agreed corporate action. The position will demand a professional approach, coupled with a demonstrably successful track record gained in a relevant environment. Determination and action-oriented approach will be essential. Age for the position will probably be mid 30's.

Replies should be addressed to:

Heron House, 19 Marylebone Road, London NW1 5JL.

M. H. Marx, FCA, Finance Director,
HERON CORPORATION PLC.

Our client's rate of growth has been dramatic over recent years following a multi-million pound investment programme with a current turnover well in excess of £25 million. The business plan identifies considerable future market growth and as a consequence the company needs to add further professional strength to their finance and commercial function.

Young Commercial Accountant circa. £11-£14,000

South East

Whilst this appointment will have particular financial and management accounting responsibility, it will also include a broad range of management involvement in the business. We need to find a person who can make an effective contribution to the development of D.P. based control systems, key project activities and staff management.

Candidates must certainly be qualified and technically competent and have had considerable exposure within a developing D.P. environment. Age range is likely to be 25-33 and we are looking for an unusual degree of creativity and flexibility with acute commercial awareness rather than an accountant who merely processes numbers and data.

The appointment will offer an attractive salary package and is located in a pleasant area of Kent.

Brief but comprehensive career details to G. J. Castell, New Appointments Group, Personnel and Selection Consultants, 5 Park Road, Sittingbourne, Kent. Tel: (0795) 75431.

ndg New Appointments Group
Personnel Consultants

Financial Controller

West of Scotland

Executive Appointment

The Schlumberger Group, recognised as one of the world's most successful organisations in the modern technology industry, requires a Financial Controller for their French Business Division in Suresnes, Paris. This autonomous company is itself a market leader in electrical controls and the last developing energy management industry.

Reporting to the General Manager, you will lead, manage and develop the finance function, to ensure the co-ordinated provision of financial information both for the Division and for Group Headquarters in Paris.

Please send full c.v. in the first instance to:

SANGAMO
Schlumberger

Alison Lees,
Personnel Manager,
Sangamo Controls,
Industrial Estate,
Port Glasgow, Renfrewshire.

Accountancy Appointments

Chief Internal Auditor

Insurance

Salisbury
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UK Provident is a successful, rapidly growing, life insurance company. This new appointment has been created by the Board to establish an internal audit function to contribute to the maintenance of the company's high level of financial control.

Reporting to the General Manager, you will initially be responsible for developing and implementing a comprehensive programme of financial auditing in an increasingly complex computer-based accounting environment. A positive contribution to the further growth of the business is also expected, as scope exists for the evaluation of operational as well as financial activities.

Candidates will be Chartered Accountants, over 30 years of age, with extensive auditing experience, preferably gained in a financial services or commercial sector company. Knowledge of

computer-based systems and their development is essential. A self-starter, the individual must also possess a positive personality and well developed communication skills.

Applications, which will be treated in confidence, should contain relevant details of career and salary progression, age, education and qualifications.

Please write to Kevin Rotherham, quoting reference 1196/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultants
123 Queen Victoria Street, London EC4P 4JX

GUIDE TO ACCOUNTANCY RECRUITMENT CONSULTANTS

On Thursday, September 22 1983, the Financial Times proposes to publish a recruitment guide for newly graduated Chartered Accountants to coincide with publication of the Institute of Chartered Accountants Part II examination.

The feature will give 100% coverage of newly qualified ACCAs. (A complimentary copy will be sent to all at their home address.)

As part of this feature we will be introducing a comprehensive guide to recruitment in the accountancy sector. Entries, which will include company name, address and telephone number, will be charged at £45. Additional information can be included at £10 per line. To book space or for further information call:

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INMAC is a highly successful and rapidly expanding international group, marketing a wide range of computer accessories.

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Candidates should have had at least two years' appropriate experience since qualifying. Some experience with a well run international trading company would be particularly welcome.

Commercial nous and strong personal qualities are required, and prospects for advancement into general management are described as excellent.

Please reply in confidence, quoting ref 2550/L to E. M. Peat, Marwick, Mitchell & Co., Executive Selection Division, 165 Queen Victoria Street, London EC4V 3PD.

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MARWICK**

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An important opening has arisen for a graduate accountant, preferably ICMA, or MBA to join a small team working at the centre of a £multi-billion International Engineering Group with an extensive range of interests.

The role, which is intellectually challenging, is primarily concerned with investigations into matters of corporate importance throughout the Group, with a particular concentration on a variety of financial and management control issues. The work involves regular exposure at the highest level.

A sound all round business training with specific experience of large scale manufacturing management control systems is required (the latter for one key element of the work only). Personal qualities must include well developed skills in analysis, communication and man management, coupled with the ambition and drive to develop a career well beyond this particular role.

The age guideline is 18-25/early 30s. Base location is North Midlands. Relocation assistance will be available if necessary.

Please reply, quoting ref. L 81, to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place Strand
London WC2E 7EB
Tel: 01-240 7805

**Mason
& Nurse**
Selection & Search

BOC nowsco Limited, a subsidiary of Nowesco Well Service Limited of Canada, is a major international oilfield service company with sales in excess of US\$150m per annum. The Company is seeking to recruit an experienced financial manager to take responsibility for the accounting activities in its European operations.

Reporting to the General Manager—Europe, the Finance Manager will be responsible for all aspects of day-to-day accounting and financial reporting; the further development and introduction of a computerised accounting package and considerable involvement in the development and implementation of an appropriate tax and financial management strategy.

It is essential that candidates are qualified (preferably C.A.) and have experience of managing day-to-day accounts activities in an international environment. Ideally this would have been gained in a multi-site energy industry company and would have included exposure to international tax and financial management problems.

In addition to the salary offered a generous benefits package will include a company car, a profit-share scheme and contributory pension and accident insurance plans. The position will be based in Great Yarmouth and relocation expenses will be reimbursed as agreed. Some travel will be involved.

Finance Manager - Europe

c. £17,000
+ car

Applicants should send a comprehensive curriculum vitae in the first instance to:

Ian R. Blackmore, International Personnel Manager
BOC-NOWSCO LIMITED
Boundary Road, Harriton Industrial Estate
Great Yarmouth, Norfolk

NOWSCO

Corporate Finance-USA Director Designate

In order to fulfil their plans for expansion in the U.S.A. Heron International wish to fill this important new post for Heron Financial Corporation, the holding company for their U.S. activities.

The work will involve principally the negotiation and documentation of property transactions, financial banking arrangements and commercial and corporate transactions particularly acquisitions. The candidate should be fully experienced in these matters, preferably in a U.S. context, and must be able to deal with the complex and detailed legal, tax and accounting implications arising from the transactions envisaged.

The position will be most suitable for a candidate with a legal or accounting background in a professional firm in a large corporation with significant banking experience. It is unlikely that anyone with less than 10 years' relevant experience will have the ability to take on and succeed in this demanding position.

Although the post will be based initially in London a considerable amount of travelling to the U.S.A. can be expected.

Salary, benefits and other terms are negotiable but will be amply rewarding for the right candidate and it is envisaged that a Board Appointment will be made at the end of 12 months.

Please write in the strictest confidence to: Harry Dobin
Heron International PLC
Heron House, 18 Marylebone Road, London NW1 5JL

HERON

Personnel Resources Limited

75 GRAYS INN ROAD, LONDON WC1X 8JS, 01-242 5321

LEADING SPECIALISTS IN FINANCIAL APPOINTMENTS

Financial Controller

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Our client is a young, high growth, high tech systems house with projects in Europe and the UK, which is backed by a substantial private group.

An attractive new opportunity has arisen for an ambitious qualified accountant, aged 27-35, to make a major contribution to the future growth of the business.

Reporting directly to the MD, the controller will be a key member of the management team and will be responsible for developing the accounting, management information and cash management systems, including foreign currency.

The successful candidate should have sound experience of computer systems and project costing and the ability to impose stringent financial controls, but above all will be able to produce evidence of commercial flair, high motivation and the determination and drive to succeed and grow with the Company.

Please send adequate details in confidence to: Peter T. Willingham (Ref: LM 50) or telephone for a Confidential Career Summary form. Spicer and Pegler Associates, 56-60 St. Mary Axe, LONDON EC3A 8BJ. Tel: 01-243 3070.

**Spicer and Pegler
Associates**
INTERNATIONALLY SPICER AND OPPENHEIM

NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

Thursday
22nd September 1983

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations.

We propose to publish the list in our issue of Thursday, 3rd March 1983, which will also contain several pages of advertisements under the heading of "Newly Qualified Accountancy Appointments".

This feature will give 100% coverage of newly qualified ACCAs (a complimentary copy of 22nd September will be sent to all at their home address).

Advertising rates will be £31.50 per single column centimetre. Special positions are available by arrangement at premium rates of £37.50 per s.e.c. Newly qualified Accountants, especially Chartered, are never easy to recruit — don't miss this opportunity!

For further details please telephone 01-248 4782 or 01-236 9763

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Our clients, London based Chartered Accountants, offer a unique concept in financial control and management services to an international clientele. To power further expansion they now wish to appoint an outstanding Chartered Accountant aged under 30, specialising in taxation and possessing a high degree of accounting skill. A very substantial rewards package is envisaged.

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For full job description write in confidence to Mark Lockett at John Courtis & Partners, 104 Marylebone Lane, London W1M 5FU, showing clearly how you meet our client's requirements, and quoting MLR/9036.

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This position will be of appeal
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to gain experience in a fast
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details of age, qualifications
and experience to:
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Mars Limited, Dundee Road,
Slough, Berks.

Mars

TECHNOLOGY

NASA AWAIT THE GO-AHEAD FOR SPACE STATIONS IN THE 1990's

Industrial parks that spin in space

BY DAVID FISHLOCK

THE National Aeronautics and Space Agency is planning an "industrial park" in earth orbit for the early 1990s, circumnavigating the globe every 90 minutes. Such a scheme for a permanent U.S. presence in space was outlined by Mr John Hodge, director of the special task force of about 25 assigned last year to the job of planning a multi-purpose space station.

NASA's U.S. \$9bn plan — not yet finalised — is expected to go to the White House this autumn in the hope of getting President Reagan's support for its first funds in 1985. Mr Hodge, speaking at Stanford University in California last Friday, said NASA hoped to have a space station in orbit by 1991. It would be big enough to accommodate up to eight people at a time, spending 2-6 months at a stretch in space. It would be put in orbit and serviced by the Space Shuttle.

At present, Space Station is seen as a cluster of different NASA's first industrial park in

Grumman, Lockheed, McDonnell Douglas, Martin Marietta, Rockwell and TRW. Each received last summer a £250,000 contract to examine missions "that require or would materially benefit from a permanent Space Station in low earth orbit."

Since their reports landed in spring, the task force has sharply increased the estimated cost of its "industrial park" from \$4bn-\$6bn to \$7bn-\$9bn. The latest estimate is based on a facility capable of carrying out a total of 1,171 missions between 1991-2000.

"We're trying very hard to reach and involve user communities," says Mr Terry Finn, Hodge's aide on policy matters. He says the contractors stressed the importance of man's presence in space and the task force is trying hard to get "the proper mix of man and machine."

The accompanying sketch shows the cluster of facilities which might come together as NASA's first industrial park in

"We're trying very hard to reach and involve user communities." The task force aims to achieve to get the right mix of man and machine.

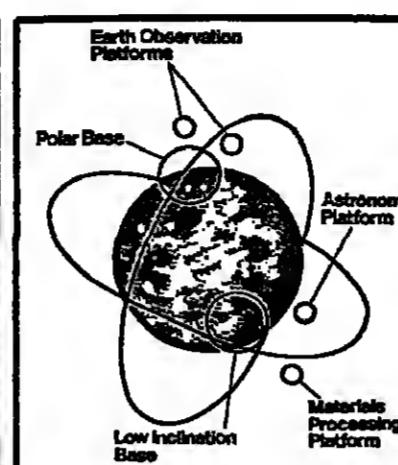
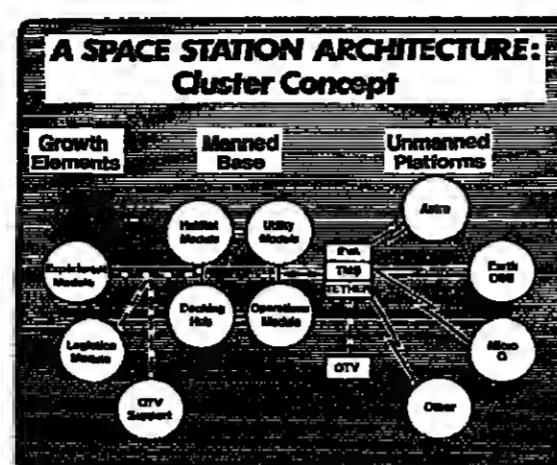
facilities — hence Hodge's term "industrial park" — some manned and some unmanned, that will serve both common research objectives and high specific missions." Hodge says NASA is making "an unusually extensive definition of a potential Space Station".

This is partly at least in response to critics who said that its Space Shuttle failed to meet potential users' requirements sufficiently. No previous NASA project has had such resources devoted to the planning stage. Experts are allocated to the task force as and when Hodge needs them.

He has also had mission analysis studies performed by eight aerospace contractors: Boeing, General Dynamics,

space. It comprises both manned and unmanned satellites. It is seen as serving both as a laboratory in space and as an operating base from which satellites could be serviced, large structures assembled, and an orbiting terrestrial vehicle (OTV) could base itself. As a "first step," the task force has outlined a scheme involving a manned base and a small research platform at 28.5 degrees, with a second unmanned platform in polar orbit (see sketch).

Six technology challenges beyond the Space Shuttle technology have been defined by the task force. These are advanced end-to-end information systems based on fault-tolerant software; high-capacity electrical power generation by such systems as

SPACE STATION DEFINITION
PRELIMINARY MISSION DATA BASE (1991-2000)

SCIENCE AND APPLICATIONS	
Astrophysics	5
Earth Science and Applications	5
Solar System Exploration	6
Life Sciences	6
Materials Science	6
Communications	6
COMMERCIAL	
Materials Processing in Space	1
Earth and Ocean Observations	1
Communications	1
TECHNOLOGY DEVELOPMENT	
Materials and Structures	1
Energy Conversion	1
Computer Science and Electronics	1
Propulsion	1
Controls and Human Factors	1
Space Station Systems/Operations	1
Fluid and Thermal Physics	1
TOTAL 137	

The first U.S. space stations will fulfil commercial, research and development roles. Basic Science research projects still form an important part of the workload.

requirements for a space station.

ESA and Japan are studying elements they might develop for inclusion in the industrial park. Italy, in studies of its tethered satellite system, will include the possibility of applying tether concepts to a space station.

But the biggest uncertainty seems to be the role of the U.S. Department of Defense. The interest of the Pentagon in space as a new battleground has been growing rapidly. The U.S. Air Force created a Space Command just one year ago; the U.S. Navy more recently.

For the first time last year the Department of Defense spent more on space than civil

agencies, a total of about \$8bn. About one-third of all space research is for the military. Of 87 scheduled Space Shuttle missions, 38 are being partly or wholly paid for by the Pentagon.

Without the Pentagon as one of its biggest customers — perhaps its biggest single customer — looks unlikely that NASA will get political support this year for its \$9bn industrial park.

The task force is also paying heed to international interest, although no commitments have been made yet. Several countries have asked how they can participate in such a venture. The European Space Agency, W. Germany, Canada and Japan are all making separate but parallel studies of mission

FINNISH RED CROSS INTERFERON

Providing tools for research

"OUR DOORS are open to researchers, even to the commercial world," says Professor Harri Nevanlinna, at Finland's Red Cross Institute Service in Helsinki, whose units are one of the leading producers of interferon in the world for research.

Much controversy still surrounds the drug Interferon — hailed at one time as a possible "wonder cure" for cancer and a few other diseases. After initially encouraging results some researchers gave false hope that interferon was the panacea for cancer like.

Now, after 20 years on research, researchers are still trying to find out what makes interferon tick. There remains the belief that interferon does have a role to play in diagnosing disease particularly cancer but there is still a lot of basic research work to be done.

The Finnish Blood Transfusion Service is happy to provide its particular versions of interferon — there are a number — at cost price to a number of leading research centres. The service became involved with interferon production thanks to Kari Cantell, who in the early 1960s decided to develop methods to produce enough of the material to enable trials to start.

Until 1980 says Hanna-Leena Kauppinen who runs the interferon production department "we were the largest and the only group producing it." Then the biotechnology companies developed methods to produce interferon with the hope of producing in far greater quantities than the blood transfusion service which uses the white cells in blood.

For the Finnish Blood Transfusion Service, white cells in the blood are often a waste product. But these are the very cells which can be used to make interferon — a natural biological technology. White cells are removed from the donated blood because using all the blood cells during a transfusion can sometimes set up an adverse reaction in a patient.

The basic principle used by the Blood Transfusion Service, Ms Kauppinen explained, was to stimulate the white cells to produce interferon. "We collect the white cell fractions and remove any residual red cells. This may sound very simple but it is a crucial part of the process," she explained.

The purified cells are then held in a culture medium to keep the cells alive and an influenza virus is introduced.

This virus causes the white cells to produce alpha interferon. After six hours the interferon is diffused into the culture medium.

The interferons thus produced are very dilute so the final step is to purify and concentrate the interferon by 100 times. But even at today's production rate the group can only produce enough of the drug to treat 1,000 patients so its production methods remain very much a research tool.

Commercial companies such as Celltech in the UK and research centres around the world including the Karolinska Institute in Stockholm and the Anderson Institute in Houston have researched into interferons.

But why does the Finnish National Blood Transfusion Service continue to make interferon when so many others are now in the field — including Celltech — who produce using biotechnology?

When Cantell first produced interferon in quantity there was no other supplier. Demand came from research centres all over the world. The group specialised in producing alpha interferon because white blood cells produce at least eight sub-types so early experiments were centred around mixtures of interferons.

"When single interferons (made by biotechnology) came along in 1980 we thought that this would diminish demand for our production," said Professor Harri Nevanlinna at the service. True, there was a drop in 1981 but now demand is as strong as ever.

The reason was increasing interest in the interferon sub-types. Single interferons said Ms Kauppinen did not produce as promising a result in the fight against cancer as did the mixtures. No one really understood how the different interferons interact and so researchers are now turning back towards the type of interferons that the transfusion service provides.

"This year we produced 50 per cent more than last year," said Ms Kauppinen. "The question still remains whether or not interferon has a future," said Professor Nevanlinna.

Until the question is answered the blood transfusion service is happy to continue to produce interferon for whoever wants it. ELAINE WILLIAMS

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Small job equipment

A.N. VARIYPER has introduced a screen and keyboard digital phototypesetting equipment which at £15,495 is expected to bring the technique to small jobbing printers and setting companies as well as in-plant printing departments and even small newspapers.

The user sits at what amounts to a word processor coupled to an advanced digital photo-deck. When text is perfected on screen (12 lines, 14 lines of text), the setter will produce output on film or paper in one of 16 different types, from 102 to 162 sizes from four to 85 point.

The unit, designated Comp/Edit 6000, uses the Sputranc digitising and imaging system and "paints" each character on the face of a CRT for exposure of the film or paper.

A communications option allows the Comp/Edit 6000 to accept text from other word processors, computers and remote terminals, giving remote typesetting. More on 0442 42251.

ATE

File

transfer

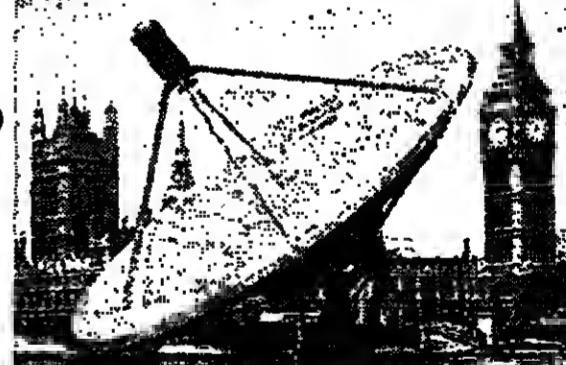
MEMRAIN SAYS it can now provide file transfer between any two of its MB2340S automatic test equipments (ATE).

The link provides a fast and convenient way to transfer ASCII and binary files from one tester's computer to another or from a programming station to a tester.

The effect is to eliminate the need for the physical transfer of disc pack, magnetic tape or floppy disc.

Using the link, test programs, data and results — even comments and comments — can be sent between equipments in the same building or on different sites. More on 0202 892535.

Plessey Scientific-Atlanta is good news for cable operators.



It's also good news for the economy.



No man is an island on our Planet

Think about the number of separate items of electronic equipment you have in your organization: computers, VDUs, word processors, printers, facsimile machines, videotext terminals... Each one purchased piecemeal by different departments from different manufacturers. Each one ticking away, doing its own job, in total isolation from all the others.

Then think of the effect on your business if they could all communicate with each other.

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While some cable equipment suppliers may think they meet White Paper requirements, Plessey Scientific-Atlanta responds in full.

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What's more, the switches for the PS-A system

will be made right here in Britain. Eventually they'll also be exported to Europe and the USA.

For cable operators — and for Britain — Plessey Scientific-Atlanta is good news all round. Plessey Scientific-Atlanta Limited, Stoke Park House, Stoke Poges, Slough, Berkshire SL2 4NY. Telephone Slough (0753) 820125. Telex 7847009.



Plessey
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REP 009

THE MANAGEMENT PAGE: Marketing

EDITED BY CHRISTOPHER LORENZ

Advertising

Frank Lowe turns West for growth

Feona McEwan on a merger that has significant implications

IT IS four years since the first of Britain's new wave of advertising agencies began to grab attention. Breakers, many of them from older and more traditional advertising houses, they argue that small is best and more importantly most creative.

Some are now sadly dead, others have been taken over by more robust bigger brothers. But the remainder—such as Legus Delano, Cold Greenlees Scott, Bartle Bogle Hegerty—are flourishing and continue to set a new pace for the industry.

Yesterday the new agency brigade notched up another win when one of its number—Lowe Howard-Spink—became one of the first British agencies to gain a controlling interest in the UK subsidiary of an American multinational. A merger has been agreed between British-based Lowe and American-owned Wasey Campbell-Ewald.

The new company, of which Lowe has a majority shareholding, will be known, rather wordily, as Lowe Howard-Spink Campbell-Ewald and will be headed by Frank Lowe as executive chairman. Bill Murphy, chairman of Wasey, will also be on the board.

Not everyone in the industry is enthusiastic about the merger. Some believe that keying into a multinational network is likely to dilute the very creative strength that put the Lowe Howard-Spink agency where it is today.

It is nonetheless something of a triumph for Mr Lowe, a colourful figure in the industry—and not only because of the famous hand-knit sweaters that are his hallmark. He made his name as a collector of creative talent in his Collett Dickenson Pearce days when he worked on a clutch of legendary campaigns which won a bevy of creative awards, including the surrealistic Benson to Lowe Howard-Spink—it has

and Hedges cigarette campaigns, the Heineken lager which refreshes the parts other beers cannot reach" and the first "handmade by robots" ads.

It was in May 1981 that Lowe, then managing director of CDP, together with his deputy Geoff Howard-Spink, who, it's been said, has a sympathetic way with marketing men, broke away from their old master to go it alone. They took some £12m of business with them. For an agency that set up shop just two years ago, acquiring 10 per cent of the London end of an American multinational is sweet music indeed. "It's extremely exciting," says Frank. "I could never have imagined that after just two years we'd be in this position."

Though forthcoming with his thoughts about the deal, Lowe is very reluctant to talk about financial arrangements. He will not disclose what the merger is worth, either personally or in terms of the value placed on his company.

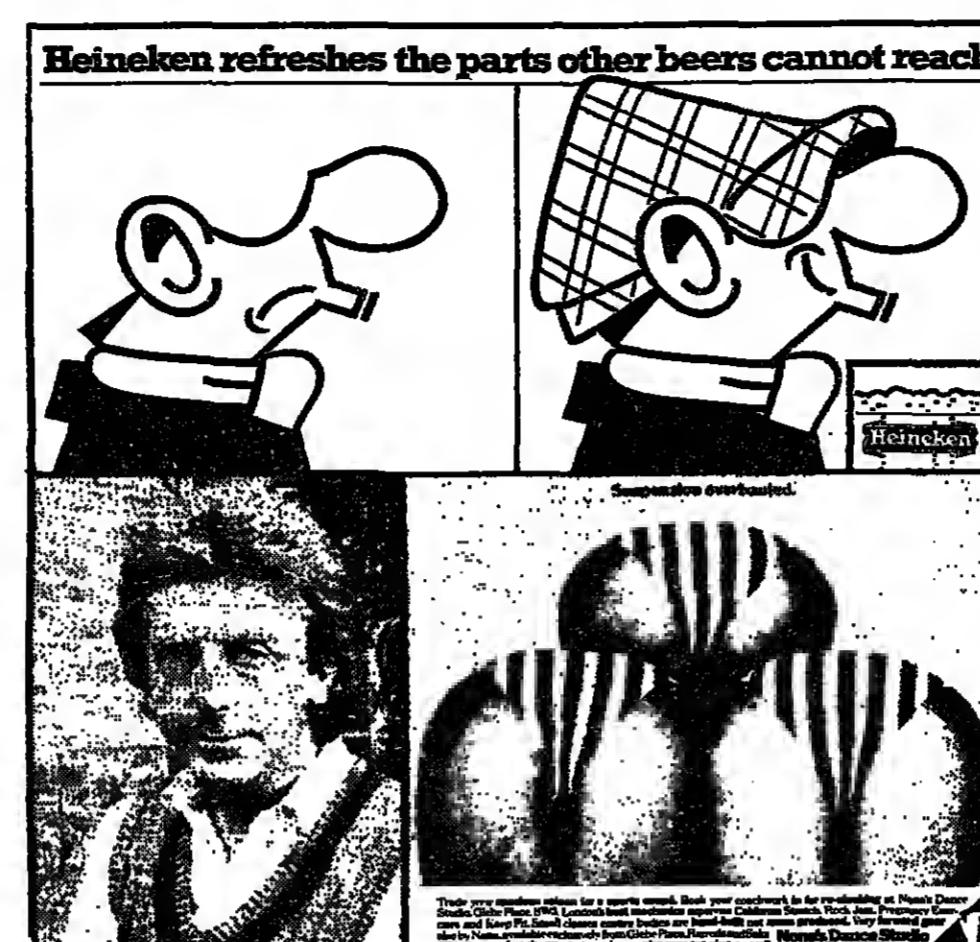
Overnight, the deal sends the agency leapfrogging up the league table into the top 12 with a billing estimated at some £50m. Previously, Lowe Howard-Spink billed about £18.4m, placing it 42nd in the chart, and Wasey's around £30m, making it 22nd, according to Campaign.

The mixture of US and UK interest in the new agency is what makes the merger so intriguing and it will be watched closely by the industry.

Wasey's percentage is of particular significance since it leads ultimately back to the largest advertising network in the world, the American publicly quoted Interpublic Group. This consists of three worldwide systems: McCann-Erickson, SSS&B Lintas, and Marschall Campbell-Ewald Worldwide.

Wasey's is a subsidiary of the latter.

What this family tree means



Frank Lowe's creativity has spanned Heineken, which involved a £4m advertising budget, to Noma's Dance Studio, with a budget of just £0.4m.

"This is all part of a battle plan," says Delano, "to have creative the best agency in each market around the world. The last thing we're trying to do is to be a traditional American advertising system. We want homegrown talent deeply embedded in the local culture, not merely a branch of an American agency."

In due course it is thought the new agency will seek a public listing to finance future expansion.

The story is that Lowe's first approach to Lowe attracted by its award-winning work and selected client list, but in an intriguing volte face, was seduced turned seducer. "It's the first time," says Les Delano, American president of Marschall Worldwide, "we have expanded our business through holding a minority stake in a leading agency. Marschall's mission is to build a highly entrepreneurial and flexible worldwide system with emphasis on real creative work."

Major clients of Lowe Howard-Spink include Whitbread, British Airports Authority, Lloyds Bank, Carreras

Rothman, Birds Eye Walls, Wasey handles the UK advertising of Goodyear, General Motors Corporation, L'Oréal and at home, Littlewoods and the Central Office of Information.

Colin Trusler, marketing manager of Lloyds Bank welcomes the move. Although it means business as usual to his company, he believes it shows "a recognition by America that the UK is not a European province of an American agency and that the creative talents in this country are superlative."

Of course, merger, acquisition and takeovers are familiar words in the agency lexicon these days. As campaigns and clients become increasingly international in their thinking, and with cable and satellite prospects proposing to diminish national boundaries even more, agencies are keen to position themselves in readiness. The brothers Saatchi showed the way two years ago when, after just five years in business, they took over the giant Compton-Garland agency worldwide

Clients put in the hot seat

BY ANTONY THORNCROFT

LAST FRIDAY morning 55 marketing executives, mostly of middle rank and employed by such respectable companies as General Foods, United Biscuits, Whitbread and Cadbury, arrived at Trinity College, Oxford, to be trained. If all went well, by Monday lunch time they would be advertising executives, and not just solemn account executives but whizzy creative types.

The happening was the sixteenth Creative Circle Reversal seminar, the most successful event in the calendar of the Creative Circle, a club for the cream of creative talent in the UK's advertising agencies. The purpose of the three days is to give advertisers an insight into how agencies work with the hope that they will, in future, provide clearer briefs and appreciate the problems in creating campaigns.

It can be a chastening experience for the marketing executives. The agency participants relish the role of client and are quick to destroy the pretensions of woolly thinking, and bravado of the delegates. This is their chance to be on the determining bar of the table and they do not waste the opportunity.

On arrival the delegates are divided into agencies, four or five in each group, and given their briefs. They compete against three other "agencies" for one of three accounts. This year the accounts, fleshed out with copious statistics, were real enough to be genuine. One "client" represented independent grocers seeking a campaign to halt the slide in sales; another was attempting to revive the fortunes of independent fishmongers; and the third "client" was a consortium defending book shops.

The delegates make two presentations of their creative ideas and invariably have their briefs torn to shreds. Their campaign is based around a video commercial produced with the help of a VTR crew.



Marketing executives become advertising executives: Creative work was consistently sound rather than erratically brilliant

ing agencies as indent.

Over the years almost a thousand executives have been "creative" for a few days and many must now be in senior positions. It would be bold to claim that the course has transformed the advertiser-agency relationship, but such role reversal could have implications for other areas. One thing it does provide is an opportunity for contacts to be made among two groups—marketing clients and agency directors—who are likely to meet often again throughout their careers. The seminar offers creative directors a wonderful opportunity to show in front of men and women who, if not now, in a few years will be responsible for choosing advertising agencies.

The only disturbing feature of the whole occasion, as the director Paul Hoppe of the Simmons Consultancy pointed out at the finale, was the very low view that the delegates obviously have of advertising men. In assuming their persons they also became creepy and crawlly, eager to lie if it made the client happy, and quite fickle in their principles. But they might also have concluded that working in an agency was good fun, despite difficulties of winning an account.

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SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday September 15 1983

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WALL STREET

Public paper plans sap sustenance

LITTLE sustenance was identified yesterday to enable Wall Street to undertake a renewed onslaught on market pinnacles in the face of the current strong gusts of Treasury funding, writes Gordon Crumb in New York.

The Dow Jones Industrial average, having veered gently either side of its overnight position, managed a 5.38 per cent finish at 1,229.47 on moderate volume similar to Tuesday's at 73.5m. In the broader market, advances had a narrow 792 to 717 edge over declines.

Government bond values fared less well as institutions adjusted their holdings ahead of the inflow of new paper.

Dealers in the credit markets pointed out that a morning markdown there had returned prices to their levels before last Friday's jubilation on news of a contraction in U.S. money supply. "We have seen a complete retracing of steps," said one securities house operator.

He added that the Treasury package at \$14.25bn was big but not unmanageable, and that enthusiasm existed particularly for the longer-term issues on the way next week.

Pricing, as yet unresolved, was the critical determinant as usual. "There is a

price at which the Treasury can unload virtually anything it wants," the dealer commented.

A mid-morning intervention by the Federal Reserve to aid the market with \$700m in customer repurchase arrangements did not prompt any substantial rally, and Fed Funds remained at 9% per cent - a level which the market is coming to believe reflects the authorities' target for a stable monetary policy.

The stock market, meanwhile, gave the dramatic scaling-down of Baldwin-United a rough reception. Its planned sale of the MGIC investment unit prompted a 5.1% drop to 85% against a high over the past year of 10% greater at 55%.

The spectacular upward performance was provided by KN Energy, the subject of a takeover bid from Mesa Petroleum. Mesa, which had privately acquired 3.9 per cent of the Colorado gas pipeline concern at some \$44.50 a share, offered a share exchange for the remainder valued at an estimated \$34.25 each.

KN, already up on Tuesday at \$45 before the news emerged, jumped a further \$11 to \$56.

Northwest Energy, another takeover target, again attracted attention when a group led by the privately held Ivan Boesky Corporation reported that it now held a 5.8 per cent stake. This was widely believed to be with the aim of speculative profits rather than control, however, and NWE stock firmed just 5% to \$37.4.

Williams Companies, off 5% at \$25.4, on Monday offered \$39 a share for NWE, eclipsing a previously agreed leveraged buyout led by Allen and Co and valued at \$31 apiece.

In the high technology sector Coleco.

which failed to deliver on time the equipment needed for Federal approval of its new Adam product line, slid 5.1% to \$38. IBM at the same time firmed 5% to \$123.4 and the recently favoured Hewlett Packard 5% to \$43. On the American Stock Exchange Wang was steady in active trading at \$30.4.

Of the Detroit automotive giants, Ford was buoyed by news of the intended closure of its unprofitable Rouge steel plant. It put on 5.1% to \$50. Chrysler preferred stock was suspended as the company said it would catch up on four years of omitted preference dividends. The common stock picked up 5% to \$29.5.

Stora group Dayton Hudson added 5.1% to \$32.6, while Southland in the foods sector suffered from a renewed bribery probe of senior executives, dipping 5% to \$40.

Credit markets drifted downward throughout the day to leave the 12 per cent 2013 Treasury bond about 4% off at 102.7%. The three-month Treasury bill was discounted at 9.11 per cent against the overnight 9.07 and the six-month at 9.24 against 9.17.

Dealers said the favour accorded to the long end of the new Treasury funding exercise - including the sale of \$3.5bn in 20-year bonds a week today - was to the detriment of the auction of \$8bn in two-year notes yesterday evening.

The auction produced an average 10.91 per cent yield up from last month's 10.73 per cent.

LONDON

Technical rally claws back losses

EQUITY markets rallied in London yesterday from Tuesday's depressed levels, mainly on technical considerations. A forecast that the UK economic recovery is accelerating and remarks from Shell that the North Sea contains 50 per cent more oil awaiting development or discovery were helpful factors in taking the FT Industrial Ordinary share index 4 points higher to close at 889.6.

The volume of business in the leaders remained subdued while company news and bids again provided plenty of interest.

South African golds gave further ground throughout the session in the face of sustained selling from all the Continental dealing centres. Johannesburg in late trading in New York. Details, Page 37; Share Information Service, 38-39.

AUSTRALIA

OIL AND GAS stocks came in for some heavy profit-taking in Sydney yesterday to lead a widespread decline in prices for the second day running.

Investors took their cue from Wall Street's lower close and the All Ordinaries index slid 5.2 points to 725.8, bringing its loss over two days to 10.5. The oil and gas index slumped 17.7 points to 750.6, following a 21 point drop the day before.

HONG KONG

PERSISTENT fears for the political future of Hong Kong which sent the local currency to an all-time low against the U.S. dollar yesterday pervaded the colony's stock exchanges.

The Hang Seng index fell 18.23 points at one stage to 888.03, but recovered slightly in sporadic late short covering to finish 17.7 points off at 889.09 - its first below-900 close since June 10.

SINGAPORE

HESITANT trading in Singapore saw prices open easier and fall steadily to the close, when the Straits Times index was off 8.56 at 969.46.

Most sectors were weaker. In banks, DBS fell 5 cents to \$59.60 and OCBC 10 cents to \$51.60, while in properties Seangor dropped 15 cents to \$80.45.

Plantations and motor groups were mixed but shipyards fell. One of the few gainers in a mixed industrial sector was North Borneo Timbers, 1 cent ahead at \$21.10.

SOUTH AFRICA

SELLING pressures increased towards the close in Johannesburg as the bullion price slipped closer to the \$400 level. Gold miners bore the heaviest losses, with Free State Geduld dropping R4 to R35.25 and Gold Fields SA R4.5 off at R14.3.

Industrials held firm, however, with investors hoping the gold price setback would be only temporary.

CANADA

GOLD MINES were the heaviest losers as Toronto stocks drifted lower at mid-session after moving in a narrow range throughout the morning.

Lake Shore Mines traded CS1% lower at CS48. Campbell Red Lake was CS% off at CS34 and Dome Mines CS% down at CS19%. Lac Minerals improved, though, by CS1% to CS33%.

TOKYO

Attention shifts to speculatives

THE CONTINUED decline on Wall Street combined with increased margin debts and the tense situation in Lebanon to push down blue chips in Tokyo yesterday, writes Shigeo Nishiuchi of *Jiji Press*.

The Nikkei-Dow index ended the day in slow trading at 9,274.11, off 25.22. Turnover amounted to 290.92m shares, up from Tuesday's 258.42m. Declines outnumbered advances 411 to 237, with 189 shares unchanged.

TDK lost Y70 to Y5270, Sony Y50 to Y3,660, Matsushita Electric Industrial Y30 to Y1,630, NEC Y20 to Y1,420, Hitachi Y12 to Y80 and Canon Y20 to Y1,430.

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Operating Income	100,000	1,000,000	2,000,000	5,000,000
Ner Operating Profit/Losses	(60,000)	275,000	1,035,000	1,525,000
Net Profit/Operating Income	275,000	350,000	305,000	305,000
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A FINANCIAL TIMES SURVEY

METALS

October 11

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1. INTRODUCTION The metals market prospects.	5. INVESTMENT
2. OUTLOOK FOR INDIVIDUAL METALS	6. FUTURES
3. CONSUMPTION	7. PRICING
4. PRODUCTION	8. EAST-WEST TRADE

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Continued on Page 35

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

419

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, names of stockholders are annual stockholders based on

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 a-dividend also extrabs. b-annual rate of dividend plus stock dividend. c-liquidating dividend cld-called d-new yearly low e-dividend declared or paid in preceding 12 months f-dividend in Canadian funds, subject to 15% non-resident tax g-dividend declared after split-up or stock dividend h-dividend paid this year omitted or no action taken at latest dividend meeting i-dividend declared or paid this year, an accumulated issue with dividends in arrears j-new issue in the past 52 weeks. The high-low range begins with the start of trading and ends day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months plus stock dividend s-stock split. Dividends begin with date of split t-sales. t-dividend paid in stock in preceding 12 months, estimated cash value on e+dividend or e+distribution day u-new yearly high. v-trading halted. w-in bankruptcy or receivership or being reorganised under the Bankruptcy Act or securities assumed by such companies x-d when distributed y-with when issued w-with warrants z-ex-dividend or ex-rights z-ex+e+distribution xw-without warrants. y-ex-dividend and sales in full yield z=sales in full

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar maintains firmer trend

Next week's U.S. Treasury refunding package of \$14.25bn was slightly below market expectations, but may have encouraged demand for the dollar on the foreign exchanges yesterday. The money supply was almost certainly within the Federal Reserve's revised target range this week, but the market was also nervous about predictions of a \$3bn to \$5bn rise, and tended to ignore the 1.4 per cent fall in U.S. retail sales in August, which dispelled any fears of any early overheating in the economy. It is rather thin trading, but the dollar showed further recovery during the early morning, but then held steady for the rest of the day.

STERLING — Trading range against the dollar in 1983 is 1.2625 to 1.4540. August average 1.3215. Trade-weighted index 54.4, against 54.2 at mid-August. In the market, the dollar is viewed close, and 70.6 six months ago. The pound has been quite steady recently, but is beginning to look a little fragile against European currencies as upward pressure on interest rates ease. As with other currencies it is currently hostage to the varying interest rates of the U.S. and German banks.

Sterling fell 35 points to 81.4900-1.4930. It opened at 81.4920-1.4930, and touched a

peak of 81.4940-1.4950 in early trading, before falling to a low of 81.4870-1.4885. The pound was unchanged at DM 2.0050, up from FFr 2.1775 in terms of the Swiss franc; and to Y245.25 from Y243.90 against the Japanese Yen.

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All these Bonds have been sold. This announcement appears as a matter of record only.

RANK XEROX

Rank Xerox Finance (Nederland) B.V.

(Incorporated with limited liability in The Netherlands)

ECU 50,000,000

11 3/8% Guaranteed Bonds Due 1988

Guaranteed as to payment of principal, premium (if any) and interest by

Rank Xerox Limited

(Incorporated with limited liability in England)

Société Générale de Banque S.A. / Generale Bankmaatschappij N.V.
Banque Bruxelles Lambert S.A. Kredietbank International Group

Algemene Bank Nederland N.V. Banque Générale du Luxembourg S.A.
Banque Indosuez Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris Barclays Bank Group
Berliner Handels- und Frankfurter Bank County Bank Limited
Crédit Commercial de France Crédit Lyonnais
Deutsche Bank Aktiengesellschaft Istituto Bancario San Paolo di Torino
Lloyds Bank International Limited Société Générale

Alstro International Limited Banca Commerciale Italiana Bank Banque Ippa Bank Max Fischer ECV Bank Mess & Hope NV
Banque Edel Limited Banque du Luxembourg S.A. Banque Degroof S.C.S. Banque de Commerce Extérieur
Banque de Luxembourg S.A. Banque Naegelecker Banque Paribas Belgique S.A. Banque Prive de Gestion Financiere - B.P.G.F.
Banque de l'Union Européenne Banque Wurms Bavarische Hypotheken und Wechsel-Bank Aktiengesellschaft
Bayerische Vereinsbank Aktiengesellschaft Caisse Centrale des Banques Populaires Caisse des Dépôts et Consignations
Caisse d'Epargne de l'Etat Luxembourg Chase Manhattan Capital Markets Group Chase Manhattan Limited Citicorp Capital Markets Group
Commerzbank Aktiengesellschaft Compagnie Monégasque de Banque Continental Bank S.A. Copenhagen Handelsbank Creditanstalt-Bankverein
Credit Européen S.A. Luxembourg Crédit Général S.A. de Banque Crédit Industriel d'Alsace et de Lorraine Crédit Suisse First Boston Limited
Den Danske Bank af 1871 Aktiengesellschaft Den norske Creditbank (Luxembourg) S.A. DCB Bank Deutsche Genossenschaftsbank
Dominion Securities Amex Limited Dresdner Bank Aktiengesellschaft Enakidai Securities Skandinaviska Enskilda Limited
European Banking Company Limited Financière Dewasay S.A. Hamburg Bank Limited Roger Kirschner & Co. V.G.M. Kleinwort, Benson Limited
Lazard Frères et Cie Manufactures Hanover Limited Merrill Lynch International & Co. Mitsubishi Bank (Europe) S.A.
Samuel Montagu & Co. Limited Morgan Grenfell & Co. Limited Morgan Guaranty Ltd Morgan Stanley International
Nederlandse Middenstandsbank nv Nederlandse Credietbank nv The Nikken Securities Co. (Europe) Ltd.
Nippon European Bank S.A. Nomura International Limited Orion Royal Bank Limited Peterbreck, Van Cappelenthorp & Co S.C.S.
Pierson, Ho & Pierson N.V. PK Christiansen Bank (UK) Ltd. Pousset-Beyens-Poswick & Co S.A. Rabobank Nederland
Royal Bank of Canada (Belgium) S.A. Société Européenne de Banque S.A. Société Générale Alimentation de Banque
Sparkassen S.D.S. Swiss Bank Corporation International Limited United Overseas Bank (Luxembourg) S.A. Van Moer-Santens & Co.
S.G. Warburg & Co. Ltd. Wood Gunday Limited Yamaiichi International (Europe) Limited

New Issue - June 30, 1983

Esmark, Inc.

has acquired

Norton Simon, Inc.

We served as financial adviser to Esmark, Inc., assisted in the negotiations and acted as a Dealer Manager for its tender offer.

A.G.BECKER PARIBAS INCORPORATED

September 1983

Nippon European Bank sa

A wholly owned subsidiary of the Long-Term Credit Bank of Japan, Ltd*

Financial highlights

for the year ended 31st of March 1983 (in US\$ 000's)**

Total assets	679,690
Loan Portfolio	398,109
Bill Portfolio	39,714
Deposits with banks	201,891
Capital and reserves	11,571
Profit after tax	943

Major areas of business

- Extending loans, mainly in the medium and long term fields
- Securities underwriting and trading
- Foreign exchange and money market transactions
- Consulting, organizing projects and financial counseling
- Merger, acquisition and joint venture formation services

*The shareholding structure changed as from July 4, 1983

**The above US Dollar amounts are calculated by converting our audited balance sheets at the middle rate for financial Belgian francs prevailing on the 31st of March 1983.

Boulevard du Régent 40 B-1000 Brussels Telephone 51390 20 (10 lines) Telex 61393 61403 62522 NEBBR BX Dealers 62411 NEBBR BX

INTERNATIONAL CAPITAL MARKETS

INVESTORS STILL ON THE SIDELINES

\$80m bond for Sanwa Bank

BY PETER MONTAGNON, EUROMARKET CORRESPONDENT, IN LONDON

SANWA BANK yesterday launched a \$80m, seven-year, 12% per cent bond in the Euromarkets, adding to the long list of Japanese banks raising money for interest rate swap purposes.

The bonds were launched into a lackluster market with investors still on the sidelines ahead of next week's large borrowing programme by the U.S. Treasury which is depressing the New York bond market.

Reaction to the issue, which is priced at 99 1/2, was hardly enthusiastic because of the surfeit of Japanese bank paper in the market, but the bonds did benefit from their relatively high coupon and short av-

erage life of five years. They were quoted last night at a discount of 1/4 per cent just within their total fees of 1 1/2 per cent.

Lead managers of the Sanwa issue are Sanwa Bank (underwriters), Morgan Guaranty, Baring Brothers and Morgan Stanley.

A telling indication of the bond market's general disaffection with bank paper came yesterday with a further drop in the price of the new 11 1/2 per cent Citicorp issue, which fell to a discount of nearly three points from its par issue price. Discounts on other recent issues widened too yesterday as prices shed about 1/4 point on average, but deal-

ers noted that the \$200m, 11 1/2 per cent issue for Ontario Hydro was holding up well at 98 compared with its issue price of 99 1/2.

Elsewhere, Isveimer, the Italian regional development authority, has launched a \$50m, seven-year floating rate note with a margin of 1 1/2 per cent over six-month Libor through Nomura Securities.

Korean Electric Power is also raising a \$50m, ten-year floating rate issue with the same margin through B.A. Asia and Lloyds Bank International.

In Switzerland a dual currency issue for Hudson's Bay Company of

at least SwFr 100m is expected soon through Soditic, while two private placements of SwFr 100m each were announced yesterday by Swiss Bank Corporation for Hydro-Quebec and Kyushu Electric Power.

The first bears a coupon of 6 per cent over seven years with an issue price at par and the second a coupon of 5 1/2 over five years at 99 1/2.

Swiss Paribas said yesterday that its issue of 150,000 warrants to buy 10% per cent U.S. Treasury bonds due in 2010 was trading yesterday at 23 after an exercise price of 94 1/2 had been set on Tuesday night. The warrants were first offered at \$25.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which is published monthly. The following are closing prices for September 14.

U.S. DOLLAR STRAIGHTS	Issued	Ed.	Offer	Change on	U.S. D. 8/24 '87	15	181 1/2	162 1/2	Change on
Amex 6/5 Fe 10 1/2 '88	100	92 1/2	92 1/2	0	11.98	15	181 1/2	162 1/2	0
Bank of America 7 1/2 '86	100	85 1/2	85 1/2	0	12.23	15	181 1/2	162 1/2	0
Bank of Tokyo 10 1/2 '89	100	93 1/2	93 1/2	0	12.41	15	181 1/2	162 1/2	0
Bank of Tokyo 10 1/2 '90	100	88 1/2	88 1/2	0	12.01	15	181 1/2	162 1/2	0
Citcorp 11 1/2 '81	75	90 1/2	90 1/2	0	13.01	15	181 1/2	162 1/2	0
Citcorp 12 1/2 '80	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 13 1/2 '81	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 14 1/2 '82	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 15 1/2 '83	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 16 1/2 '84	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 17 1/2 '85	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 18 1/2 '86	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 19 1/2 '87	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 20 1/2 '88	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 21 1/2 '89	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 22 1/2 '90	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 23 1/2 '91	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 24 1/2 '92	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 25 1/2 '93	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 26 1/2 '94	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 27 1/2 '95	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 28 1/2 '96	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 29 1/2 '97	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 30 1/2 '98	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 31 1/2 '99	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 32 1/2 '00	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 33 1/2 '01	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 34 1/2 '02	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 35 1/2 '03	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 36 1/2 '04	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 37 1/2 '05	100	85 1/2	85 1/2	0	12.58	15	181 1/2	162 1/2	0
Citcorp 38 1/2 '06	100	81 1/2	81 1/2	0	12.28	15	181 1/2	162 1/2	0
Citcorp 39 1/2 '07	100	85 1/2	85 1/2	0	12.58	15	181		